

FINANCIAL TIMES

Economic progress

The key role of individual rights

Samuel Brittan, Page 14

Diabetes

First clue found to genetic flaws

Technology, Page 12

Chinese airlines

China Southern plays regional predator

Page 21

Iran's budget

Balanced by printing money

Page 3

World Business Newspaper - <http://www.ft.com>

THURSDAY JANUARY 30 1997

The FT at Davos



Today, leaders from government, business, and the academic world gather in Davos, Switzerland for the annual meeting of the World Economic Forum. Starting tomorrow, the FT, a special daily half page of news and analysis from this important summit.

Albania to help poorest victims of fund schemes

Albania's President Sali Berisha risked a renewal of street demonstrations in announcing that only the poorest investors would receive cash payments immediately from two get-rich-quick funds frozen by the government. Most investors would merely get account statements from the suspected pyramid schemes. Page 16

Iveco, the commercial vehicles arm of Italy's Fiat group, will next month announce the closure of its Langley truck plant near Slough in southern England with the loss of about 500 jobs. Page 11

France fines Coke: French competition authorities fined Coca-Cola £10m (\$1.8m) for abusing its dominant position in the market with rebates and other schemes. It was a partial victory for rival Orangina, which also sought to recoup legal costs. Page 3

Stora, the Swedish forestry group, highlighted the downturn in the European pulp and paper industry by unveiling a 71 per cent fall in 1996 earnings. Page 17

Michelin, Europe's biggest tyre maker, is considering whether to join a growing group of French companies with a US stock exchange listing. Page 17

Skills passport proposed: A Labour government in Britain would help promote flexibility in the EU job markets by giving Britons a "Euro skills passport" to explain UK training qualifications to potential employers across Europe. Page 11

Summit sought on hostage strategy: Japanese prime minister Ryutaro Hashimoto said he planned to hold a weekend summit meeting in Toronto with Peruvian President Alberto Fujimori, left, to discuss his concerns about how Peru is handling a standoff with leftwing rebels holding 72 hostages at the home of Japan's ambassador. There had been expressions of Japanese concern that Mr Fujimori was taking chances by stepping up psychological pressure on the hostage-takers. Page 4

New York warns Swiss over funds: New York city and state sent warnings to Switzerland that they would make it difficult for Swiss banks to do business in New York unless the Swiss created a fund to compensate Holocaust victims. Page 4

Move on Argentine airlines: VASP, the private Brazilian airline, is interested in buying a controlling stake in Aerolineas Argentinas, in a deal which could create the largest carrier in South America. Analysts believe it is prepared to pay at least \$300m for a controlling stake. Page 17

Castro spurns US 'help': Cuban President Fidel Castro angrily denounced as "Machavelian" a US offer to help the island with aid, loans and investment if it embraced multi-party democracy. He said his country's "freedom and dignity" could not be bought. Page 4

Bullying on the rise: The Tokyo Managers' Union may reopen a hotline for victims of demotions, insults and physical harassment by superiors in the workplace. Nearly 2,000 office workers reported corporate bullying in a trial programme. Page 16

Doubt over Bulgarian debts: Bulgaria may have to default on its debt repayments later this year unless it receives much-needed help with its strapped economy, President Petar Stoyanov told a Nato meeting.

FT.com: the FT web site provides online news, comment and analysis at <http://www.ft.com>

STOCK MARKET INDICES		GOLD	
New York Stock Exchange	5,887.25 (+41.17)	New York (Comex)	358.15 (354.0)
Dow Jones Ind. Av.	5,887.25 (+41.17)	London	358.15 (353.15)
NASDAQ Composite	1,358.55 (+2.55)		
Europe and Far East		DOLLAR	
DAX	2,465.01 (+17.7)	New York (Comex)	1.6223
DAX	2,465.01 (+17.7)	DM	1.64145 (1.6511)
FTSE 100	4,287.5 (+23.5)	FF	5.57
Nikkei	18,335.30 (+38.73)	Sfr	1.426 (1.425)
		Y	121.845 (121.15)
US LUNCHTIME RATES			
Federal Funds	5.5%	London	1.6194 (1.61)
3-month Treasury Bill	5.165%	DM	1.6436 (1.6511)
Long Bond	5.5%	FF	5.545 (5.57)
Yield	5.589%	Sfr	1.4237 (1.425)
		Y	121.845 (121.15)
OTHER RATES			
UK 3-month Interbank	6.4%	Tokyo	121.5
UK 10 yr Govt	9.9%		
France 10 yr OAT	10.53	STERLING	
Germany 10 yr Bund	10.53	New York (Comex)	2.2615 (2.2633)
Japan 10 yr JGB	10.4204 (10.4204)	DM	2.2615 (2.2633)
NORTH SEA OIL (Argus)			
Brent Blend	\$23.00 (22.6)		

Extent of global gold market revealed

London clears 930 tonnes of bullion each day

By Kenneth Gooding, Mining Correspondent

Deals involving about 30m troy ounces, or 930 tonnes, of gold valued at more than \$10bn are cleared every working day in London, the international settlement centre for gold bullion. This is the first authoritative indication of the size of the global gold market, and was revealed yesterday by the London Bullion Market Association.

With the blessing of the Bank of England, the association overturned years of tradition and secrecy to provide statistics illustrating the size and depth of the London market.

The volume of gold cleared every day in London represented nearly twice the production from South African mines in a year, Mr Alan Baker, chairman of the association, pointed out.

It was also equivalent to the amount of gold held in the reserves of European Union central banks.

The size of the gold market will surprise many observers, but traders insisted the association's statistics were only part of the picture because matched orders are cleared without appearing in the statistics. Mr Jeffrey Rhodes, of Standard Bank, London, said the 30m ounces should be "multiplied by three, and possibly five, to give the full scope of the global market".

Mr Baker said the association would produce average daily clearance figures every month. "They will provide a useful benchmark for comparison and analysis of trends in the volume of the global bullion business," he predicted.

He denied suggestions that the move might drive business away from London by upsetting clients who preferred secrecy. "These figures do not

in any way affect the confidentiality of the market. While discretion and integrity will always be bywords in the London bullion market, the LBMA is nevertheless conscious of the general call for greater transparency in markets.

"The statistics demonstrate the prominence of London in the world of bullion, something we have long been aware of but which until now has been difficult to demonstrate with statistics."

LBMA members were divided over the move. One said he was puzzled. "What will people make of it?" Another said the exercise was "futile" because it did not give a complete picture of bullion market activity.

But Standard Bank's Mr Rhodes suggested the statistics would "become the key indicator in the world of gold, providing the numbers by which the market can be monitored".

Mr Martin Stokes, vice-chairman of the association, said: "This shows we have a serious market with a lot of depth and deserving of more attention."

The statistics showed, for example, that the 300 tonnes of gold sold recently by the Dutch central bank - a disposal that badly affected bullion market sentiment - was not a large amount by the market's standards. The association was "making a bid to attract investors' interest".

The association also gave details yesterday about the silver market. Roughly 250m ounces of silver valued at more than \$1bn are cleared daily in London.

It also published the results of a Bank of England survey of turnover that the 14 market-making members of the LBMA in the London bullion market conducted in May last year. This showed about 7m ounces of gold, worth nearly \$3bn, was traded daily by these market-makers.

Commodities, Page 28



In the running: Benazir Bhutto at her Karachi home yesterday where she said that her Pakistan People's party could win Monday's elections, despite a court setback. Report, Page 16

Toyota chief warns over UK's position on Emu

By Stefan Wagstyl in London

Mr Hiroshi Okuda, president of Toyota Motor, the Japanese car maker, warned yesterday that the company's European investment strategy might change if the UK stayed out of European monetary union.

Asked if this meant Toyota would decrease investments in the UK, he said: "Rather than decreasing the amount, we will have investments as they are now. But if we were to make fresh investments, we would prefer to make them in continental Europe rather than Britain."

However, casting doubts about the exact role of Emu in the company's strategy, he also said Toyota would spread

its investments to other European countries whether or not the UK joined. He said: "Regardless of whether Britain joins [the EMU], I have a feeling that it would be excessive if we made additional [investments] in Britain."

So far, Toyota plant investments in Europe have been made only in the UK. It has a 2700m plant making the Corolla E midsize saloon and last year announced plans to build the Corolla there and

hire an extra 1,000 staff on top of the 2,500 already employed. While doubts surrounded the meaning of Mr Okuda's remarks, his comments caused uproar in the UK parliament with Labour and Conservative Euro-enthusiasts and Eurosceptics trading blows about the possible effect of the government's European policies.

Continued on Page 16
Iveco to close truck assembly unit, Page 11; Lex, Page 16

Olivetti estimates pre-tax losses at \$516m

By Paul Betts in Milan

Olivetti, the struggling Italian information technology group, yesterday estimated its pre-tax losses for last year at about L800bn (\$516m), but claimed it was facing a more stable future.

The losses reflect a year in which the group was shaken by boardroom and shareholder turmoil that led to the resignation of Mr Carlo De Benedetti, its chairman.

The turbulence hit sales in the second half of last year. Consolidated turnover, which fell 16 per cent to L3,270bn (\$5.3bn) for the whole of 1996, dropped by a sharper 21 per cent to L4,045bn in the second half.

But after a board meeting reviewed the preliminary 1996 consolidated results, the company emphasised a substantial improvement in its financial situation since the appointment of a management led by Mr Roberto Colaninno, the chief executive who took charge in September.

Net financial requirements were reduced from L3,059bn at the end of August to L2,250bn at the end of December.

Disposals, including an 8.26 per cent stake in the Omnitel cellular telephone company and Olivetti's US venture capital stakes, raised L531bn in December. The company has now agreed to sell its troubled personal computer operations for between L250bn-L300bn to a group led by Mr Edward Gottschman, the London-based US lawyer, which will be reflected in its 1997 results.

Mr Colaninno confirmed Olivetti's strategy to focus on telecommunications, information technology solutions and services, and office products.

With Omnitel it is expanding in the cellular telephone market and with its Infostarda venture it intends to compete in the fixed-line telephone market. Although Omnitel accounted for about L200bn of Olivetti's overall L800bn consolidated loss last

Continued on Page 16

Investments by activists drive up Dow Jones shares

By Richard Waters in New York

Two US shareholder activists yesterday urged Dow Jones shares, said the company should plough its limited resources instead into the Wall Street Journal.

Both investors said yesterday that they bought their stakes after reading an article this month in Fortune magazine, which pointed to unhappiness on the part of two members of the family that controls Dow Jones over the poor performance of its shares.

That news fuelled expectations on Wall Street of a shift in strategy, including a reconsideration of Telerate's future, and greater attention to shareholder value. By approving management plans to invest heavily in the on-line news and market data service, though, the family-controlled board last week demonstrated its backing of the strategy.

Dow Jones bought Telerate for \$1.6bn in the late 1990s, paying in instalments. The service's technology has been overtaken by rivals such as Bloomberg and it has failed to

fund manager with more than 1 per cent of Dow Jones shares, said the company should plough its limited resources instead into the Wall Street Journal.

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dent Reuters' dominance of information on foreign exchange markets.

Mr Price and Mr Cramer acknowledged that they had little direct influence over Dow Jones' strategy, particularly since members of the Bancroft family control around 70 per cent of the votes.

However, their comments, together with concerns expressed privately by some other big institutional shareholders in recent days, will add to the pressure on Mr Kann to reconsider Telerate's future. A number of Dow Jones board seats are about to be vacated, raising the prospect of a shift in the balance of power.

Mr Price and Mr Cramer said they believed Dow Jones should form a partnership with another company under which Telerate would remain a content provider but give up the job of distributing its services. That would allow Dow Jones to keep a stake in the business while investing far less of its own cash.

CONTENTS

News	Features	Companies & Finance	Foreign Exchanges	Wall Street
European News	Leader Page	UK	Gold Markets	25-28
International News	Letters	International	Int. Bond Service	28-30
Asia-Pacific News	Observer	Int. Cap. Mkts	Managed Funds	29-31
American News	Technology	Markets	Money Markets	27
World Trade News	Arts	Commodities	Recent Issues	30
UK News	Arts Guide	FTSE Actuaries	Share Information	32-33
Weather	Crossword	FT/SPA Wtd Index	London SE	34
Lex				

SHEARINGS

£112,000,000

Management Buy-Out

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Management advisers
Deloitte & Touche Corporate Finance

Senior debt and equipment finance
NatWest Markets
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NEWS: EUROPE

French company's long campaign results in fine for Coca-Cola subsidiary

Orangina takes some fizz out of Coke

By David Buchan in Paris

Coca-Cola of France has been fined FF10m (\$1.8m) by the country's competition authority for abusing its dominant position in the French market, following a long legal campaign against it by Orangina, the French fizzy drink maker.

Mr Michel Fontanes, head of Orangina, which is a subsidiary of the Pernod-Ricard group, said yesterday that he would appeal against the ruling.

Although the Competition Council has upheld two of Orangina's five complaints against Coca-Cola, Mr Fontanes wants to have the fine increased and to recoup the cost of his seven-year legal battle.

The Competition Council fined Coca-Cola for having given distributors extra rebates if they ensured its products amounted to 85 per cent of their total cola sales, and for providing big caterers, canteens and institu-

tions, such as the army and hospitals, with free cola fountains that could not be used for rivals' products.

Coca-Cola said it had long since dropped the rebate scheme and that it was not alone in providing free cola fountains to big clients.

Despite winning only partial satisfaction, Mr Fontanes said the ruling had given him a new legal weapon with which to pursue the Atlanta-based cola giant. The Competition

Court acknowledged that the market for cola drinks was distinct from the wider soft drinks sector, a distinction which Mr Fontanes said the European Commission had also drawn in its recent decision to let Coca-Cola buy Coca-Cola and Schweppes Beverages in the UK.

Coca-Cola Beverages of France has always contended that cola drinks should be seen as part of the wider soft fizzy drinks sector in which it is less dominant.

It revealed yesterday that it had 40 per cent of the French carbonated drink market, but refused to give its own share of the cola market which, according to Mr Fontanes, is "at least 75 per cent".

Mr Fontanes started his legal crusade in 1990-91 when his company failed in an attempt to introduce its own cola and decided instead to become the exclusive "on premises" distributor of Pepsi-Cola in France.

He denied he was acting in any way for Pepsi, Coca-Cola's main worldwide rival.

Yesterday he claimed his three other complaints had been dismissed on technicalities because they involved agents of Coca-Cola rather than the US company itself. He now intended to exploit the new definition of a separate cola market to press home his attack on Coca-Cola's exclusive marketing agreements in places such as EuroDisney in France.

French jobs scheme proves too successful

By Andrew Jack

The French government is considering reducing the scope of a law which provides tax exemptions for companies shifting employees to part-time working as it has proved so popular it could become financially insupportable.

Mr Alain Juppé, the prime minister, told the National Assembly yesterday that the *loi Robien*, named after the politician who introduced it last year in an effort to save or create jobs, was "a good law" but that "clarifications in the coming months to better define its perimeter would be useful".

The law should apply to "the competitive sector and not the state-administered sector which already benefits from public aid", he said. He also suggested that companies might be asked to do more in exchange for taking advantage of the law.

An analysis is to be carried out which could lead to modifications designed to exclude state-owned monopolies and other public institutions.

The legislation, initially supported by the government, allows companies to offset a proportion of the costs of a reduced working week against their social security contributions if they hire extra staff or preserve the existing workforce

which would have been reduced without assistance. The idea has proved useful at a time when the government is seeking to reduce record levels of unemployment, but it has proved a victim of its own success. More and more companies are using its provisions to help them move employees to part-time jobs.

There are growing concerns within the government that the costs are too high, and that philosophically it is at odds with the need to boost national productivity. Mr Juppé said yesterday that by the end of December 105 agreements had been reached, permitting more than 27,000 employees to work part-time, creating 2,000 jobs and protecting 4,000 others.

The household electrical equipment manufacturer Moulinex this week became the latest big company to use the scheme. It announced more than 700 early retirements and 700 staff transferring to part-time working under the provisions of the law, softening its original proposals to make 1,500 staff redundant. Other groups, including the troubled bank Crédit Lyonnais, have also recently unveiled proposals to shift large numbers of staff to part-time working as an alternative to redundancy.



Goodbye to all that jobs with French companies abroad may replace conscription for some young people

France plans business corps

Up to 10,000 young people may serve with companies abroad

By Andrew Jack

The French government is capitalising on the end of the Cold War to turn its former military conscripts into economic warriors in the new battle for global trade.

It plans to place up to 10,000 young people each year on short-term assignments in French companies abroad to give them experience of winning business and working in other countries.

The details emerged as the National Assembly opened a debate yesterday on the government's proposals to abolish compulsory military service for all young adult males, in response to a reduced threat to western Europe from the former

Communist eastern European bloc, and a desire to move to a smaller professional army.

Young people would be told about foreign opportunities available to them during "citizens' rendezvous" - the careers and voluntary service discussion which is to replace conscription, and which is projected to cost FF2bn (\$370m) a year.

Most conscripts are required to serve in the armed forces for 10 months, but since 1982 a small number - just over 3,000 last year - have had the option to work on attachment in foreign outposts of French companies for 16 months, where they often produce market research reports.

Mr Jean Arthuis, econom-

ics and finance minister, said he hoped this programme would affect 4,000 during the current year alone.

"We have to increase the number of people outside our borders," he said. "The development of French employment elsewhere is a unique chance for our economy. Apart from increasing the number of job opportunities for the young, it is a powerful tool to promote our interests."

He said expatriates were essential to boosting the country's export trade, but that there were only half as many French expatriates as there are Germans or English, and a third of the number of Italians based outside their country.

In a speech earlier this week, he said the high educational qualifications demanded for the existing scheme should be lowered so those with technical qualifications and apprentices should have the chance to work abroad.

The cost of the foreign economic attachments operated under the existing scheme - amounting to FF3.800 a month plus some expenses and administrative charges - is born by the 1,000 participating companies.

The French foreign commerce department said that such placements were attractive for companies because the costs were low and that a high proportion were subsequently recruited as full-time staff.

Top civil servant fights minister's move to stop his pay

By Andrew Jack

A high-ranking official is taking the French government to court in an unprecedented dispute over the rights and privileges of civil servants moving between the public and private sectors.

Mr Patrice Chevallier is trying to prevent Mr Jean Arthuis, the economics and finance minister, stopping his civil service salary because he received a substantial

pay-off from a private group to which he was seconded for a period.

Mr Chevallier received a jump sum of FF2.15m (\$390,000), or the equivalent of two years' salary, when he was made redundant from his job as chairman of Crédit Logement, a subsidiary of Crédit Foncier de France, the troubled property lender which has since been taken over by the state.

Although Crédit Foncier was formerly a private company, the government always used to appoint its top directors because of its public service mission.

Thanks to his status as a civil servant with the status of "disponibilité", Mr Chevallier was able to return to government service at his previous salary level and retirement benefits.

However, Mr Arthuis wrote to him last December saying that

he had decided to cancel Mr Chevallier's government salary retrospectively, in view of the "special context of the situation of Crédit Foncier... the action that you carried out and the circumstances under which you left".

His decision is believed to have been partly based on disappointment at the poor financial performance of Crédit Foncier, which reported losses of

FF10.8bn for 1995 and is currently undergoing heavy restructuring and facing the likelihood of substantial job losses.

The action has been condemned as "totally illegal" by Mr Chevallier's lawyer, who said yesterday he had taken action to try to have it reversed. "Never in my experience have I seen a decision like this," he said. The affair will be closely

watched, coming after a ruling in December from the highest French appeals court that the government had acted illegally in seconding Mr Jean-Pascal Beaufret, who is a senior civil servant, to a top role at Crédit Foncier.

The court stressed that it did not criticise Mr Beaufret personally, but that the transfer to Crédit Foncier broke a 1993 law on the movement of civil ser-

vants outside government departments, because there was a potential conflict of interest. He had previously worked in the Treasury, where his job in part involved overseeing Crédit Foncier.

Mr Arthuis told politicians earlier this month that he wanted to develop a new code of ethics to address the topics raised by moving civil servant to and from the public sector.

Why he can look forward to living twice as long as he would have a century ago.

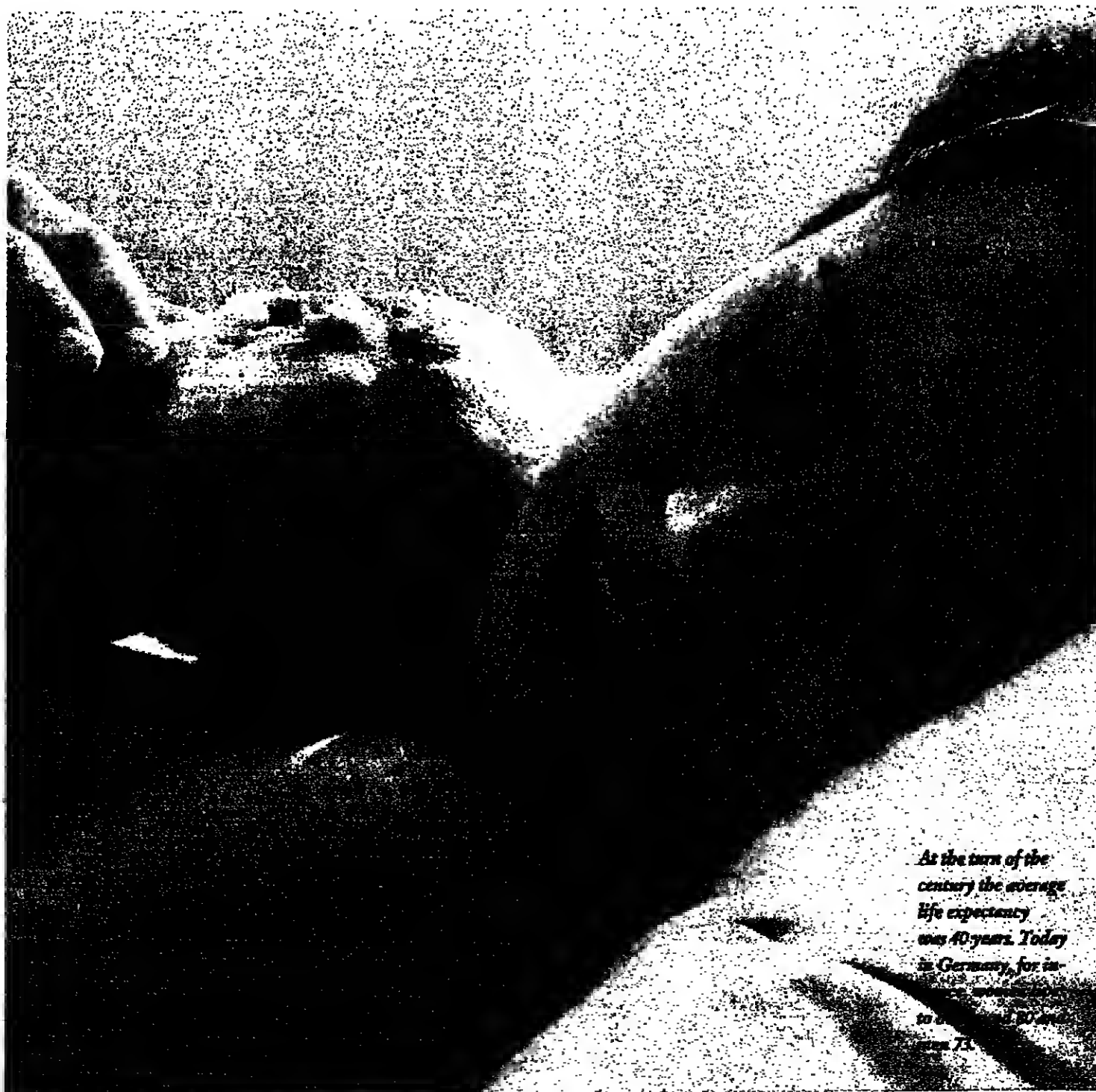
Today, no one thinks twice about somebody living to the ripe old age of 80. A hundred years ago, however, it was a rarity.

With improvements in water quality, nutrition and hygiene, life expectancy began to rise. But the biggest strides came near the turn of the century when huge advancements in medicine gave doctors the ability to treat and even cure many life-threatening diseases.

Hoechst has contributed to modern medicine for over a century.

Hoechst (pronounced Herkst) was there, joining forces with leading scientific researchers like Robert Koch, Emil von Behring and Paul Ehrlich. The discoveries of these Nobel Prize-winning scientists initiated the age of bacteriology, immunology and chemotherapy.

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At the turn of the century the average life expectancy was 40 years. Today in Germany, for instance, it is 71.

tetanus, as well as antibiotics to fight infectious diseases. Not to mention important medications that have contributed to the successful treatment of heart disease and strokes.

At Hoechst, we're proud of our history. And to be sure, the relentless pursuit of medical advances has caused life expectancy to rise.

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NEWS: THE AMERICAS

Like much of the US, Fort Lauderdale's skyline is soaring, with few clouds on the horizon ... yet Boom times transform beach blanket Babylon

By Gerard Baker in southern Florida

From Mr Jim Garver's 18th-floor suite in the centre of Fort Lauderdale you can almost sit and watch the job creation that has been the unique achievement of the US economy in the 1990s.

Rapid economic growth has transformed the city skyline in the last few years and it now looks reassuringly like a real American metropolis.

"A few years ago, we only had two skyscrapers in the downtown area," he says. "The last time I counted there were 12."

Mr Garver has special reason to enjoy the view. As chairman of the Economic Development Office for the Fort Lauderdale area of southern Florida, he has seen jobs expand at a remarkable rate, thanks in part to his efforts at attracting employers from all over the country.

But Fort Lauderdale, 20 miles up the Atlantic coast from Miami, is as good a place to understand what has happened to the US economy as a whole in the

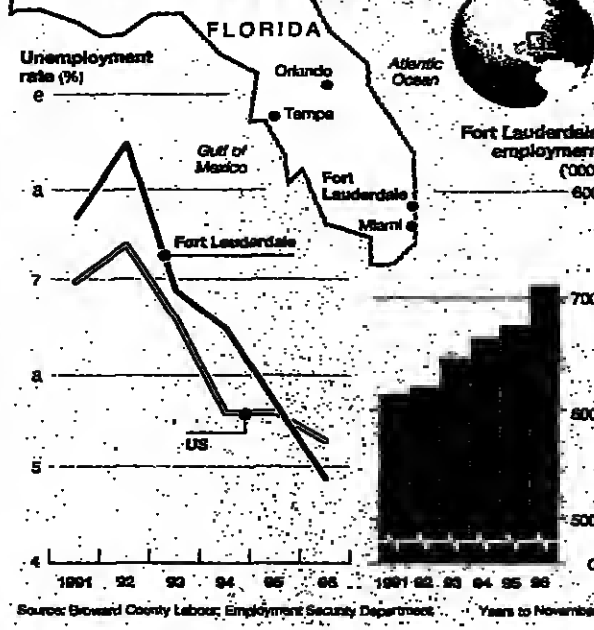
1990s. In April, the country will enter its sixth year of uninterrupted growth. More than 10m jobs have been created as the national unemployment rate has fallen to a 10-year low of 5.3 per cent.

Most impressive, and for economists and policy-makers, most puzzling, is that the expansion has not been accompanied by any of the usual signs of inflationary pressure normally associated with rapid job creation. Why? The economy of Fort Lauderdale has some of the answers.

Between 1991 and late last year, nearly 100,000 net new jobs were created in the area, almost one in 100 of all new US jobs in the period. The city's rapid growth has helped it dispel its traditional reputation as a beach blanket Babylon, a haven for thousands of sun-and-sex-seeking sophisticates on their annual spring break.

"Many of the new jobs have been in sectors well beyond traditional tourism, including financial services, transport and distribution and high-technology manufacturing," says Mr Bruce Thomson, an economist at Florida's

Fort Lauderdale jobs machine



Source: Bureau of Economic Analysis, Employment Security Department

labour department. One company in expansive mode is Citrix, a computer software maker that specialises in programs for large corporate customers, including Intranet and Internet applications.

Mr Ed Iacobucci, its chief executive officer, is a jovial techno-wizard of the Bill Gates generation. He left IBM to start the company in 1989. After initial difficulties, Citrix was listed on the Nasdaq stock exchange just over

a year ago and has since seen its share price increase sevenfold.

In the last year alone, employment at the company has almost doubled to more than 150 jobs. Citrix recruits engineers, sales and marketing professionals from all over the country, and in these tight labour markets must pay competitive wages. But that has not forced it to raise its prices. And operating profit has increased tenfold in two years. The explanation is exponential productivity growth.

This picture is typical of the growth of the US economy in the 1990s. Productivity-driven improvements in information technology have transformed the cost equation for many US companies. Each year computers with much higher levels of performance are available, at the same or lower prices, a process that is extending its benefits throughout the economy.

Mr Iacobucci believes this is more than just the familiar and continuing process of improvements to the capital stock. "Current productivity improvements mean that never before has there been

such an increase in the functionality of capital equipment available at fixed cost," he says.

The change has been a leading factor in keeping the general price level low. But it has not been the only one.

A short drive down Interstate 95 at the Broward County employment and labour security office, the small pool of the local unemployed look for work. Mr Nick Venditti, a director of the department, offers advice to job searchers on which employers are looking for labour. In the past few years, he has noticed a radical change in the types of contracts employers now offer new recruits.

"Companies don't think any longer in terms of just wages per hour. They are able to trim costs in a whole range of other benefits: health insurance, pension, all the extras. Increasingly, they offer the bare minimum."

Again, this is part of a national picture. Figures published this week showed that while US wage increases are gradually accelerating, non-wage benefits enjoyed by workers are

stagnant.

The big factor is health insurance, where costs have fallen sharply in the past few years, but employers are also finding other ways of reducing overall remuneration. How is it that in tight labour markets, employers are able to trim the benefits they offer staff and not lose workers?

'A few years ago we had just two skyscrapers, now we've 12'

Last year, Mr Venditti's office established its first professional placement programme, to assist the growing number of professionals who find themselves displaced by large companies. Corporate downsizing has been a large feature of the national and the local economy in recent years. In the Fort Lauderdale area, several thousand jobs have gone following the closure of

some operations by companies such as Allied Signal and IBM.

The workers displaced have usually found work quickly, but the overall impression created is of an economy churning jobs much more vigorously. This activity has, it seems, greatly increased workers' insecurity about their own employment, which has in turn, moderated wage pressures. Recent employment surveys suggest more people than ever before have either lost their job or have a family member who has lost his in the past few years.

But if this insecurity has played a big role in depressing wage growth and inflation, the current benign condition of the economy is likely to prove merely temporary. As workers gradually lose their insecurity wage pressures will grow.

Mr Garver sees this as a problem looming larger on his otherwise cloudless horizon. "I think a worker backlash is quite possible soon," he says. "When they get used to the new circumstances, workers will demand more. And they'll have the power to get it."

Castro denounces US offer

By Pascal Fletcher in Havana

Mr Fidel Castro, the Cuban president, has angrily denounced a US offer to help the island with aid, loans and investment if it embraces multi-party democracy. Calling the offer "Machiavellian," Mr Castro said his country's "freedom and dignity" could not be bought.

The offer was contained in a US government report released by the White House on Tuesday.

The document said Cuba could expect to receive billions of dollars of assistance and credits from foreign organisations and nations, including the US, if it estab-

lished a government that did not include Mr Castro, abandoned one-party communist rule and organised free elections.

The Cuban leader's response was predictable. Addressing a torch-lit political rally in Havana on Tuesday night, Mr Castro said: "What outrages us most is that they try to buy us off."

"Free men die free and there is no power nor money in the world that can convert them into slaves," he added. He spoke after a march marking the anniversary of the birth of Cuba's 19th century independence hero, José Martí.

Drafted by the US Agency for International Development (USAID), the US

report, which includes a preface by President Bill Clinton, outlines the kind of help a democratic Cuba could receive.

"It is reasonable to project that during a six-year period following the establishment of a transition government, Cuba would receive from \$40m to \$80m from the international financial institutions, multilateral organisations and individual countries," it says.

The document makes clear that the longstanding US economic embargo against Cuba would be lifted if the island adopted multi-party democracy.

Cuba could then expect to receive more foreign assistance and loans per capita

than the nations of the former Soviet bloc, it adds.

The report forms part of the provisions of the US Helms-Burton Law, which seeks to tighten the US embargo on Cuba by trying to curb foreign investment on the island. Title II of the law deals with "assistance to a free and independent Cuba" and sets out specific requirements for a "transition government" on the island.

The US law defines such a government as one that does not include Mr Castro or his brother, defence minister Mr Raúl Castro, that releases political prisoners and respects human rights and organises free and fair multi-party elections.



Castro: angry at money for democracy offer

AMERICAN NEWS DIGEST

Durable goods orders decline

Orders for costly manufactured goods dropped unexpectedly in December, the Commerce Department said yesterday, primarily because of a steep decline in demand for communications equipment.

New orders for durable goods fell 1.7 per cent in December to a seasonally adjusted \$169.99bn, sharply contrary to Wall Street economists' forecasts of a 1.2 per cent pick-up.

Shipments of finished manufactured products also weakened in December and order backlogs were flat.

The December decline followed a matching revised 1.7 per cent drop in November orders - the first back-to-back monthly decreases since January and February last year.

The department said that for the full year 1996 durable goods orders increased 5.5 per cent. This compared with a 7.2 per cent rise in 1995, and was the weakest gain since a 5.4 per cent rise in 1993.

Some analysts saw a bright side, however. "There are some signs within the report that suggest it's not as weak as it appears on the surface - such as primary metals up 2.2 per cent, industrial machinery up 1.5 per cent," said Mr Michael Niemira, an economist at Bank of Tokyo-Mitsubishi.

Reuter, Washington

NY warns Swiss over fund

New York city and state sent warnings to Switzerland yesterday that they would make it difficult for Swiss banks to do business in New York unless the Swiss created a fund to compensate Holocaust victims.

The head of the New York state assembly announced hearings to determine under what circumstances a foreign bank's licence or certification might "be revoked." The president of the New York city council introduced a bill to bar city funds from being deposited in Swiss banks until a compensation fund was set up.

This is the first time the state and local government have entered the international controversy over whether Swiss banks failed to return millions of dollars deposited by Jews before and during the second world war. Negotiations between the Swiss and the World Jewish Congress are in a delicate phase. The Swiss government has said it will contribute to such a fund, but has not said how much would go into it.

Reuter, New York

Summit on Peru hostage crisis

Japanese Prime Minister Ryutaro Hashimoto said yesterday he and Peruvian President Alberto Fujimori planned to meet in Toronto on Saturday to discuss ways to end the six-week-old Lima hostage crisis.

In a sign of growing worry that negotiations to free the 72 captives at the Japanese ambassador's residence were stalled, Mr Hashimoto said Mr Fujimori wanted the meeting as soon as possible. Mr Hashimoto, who this week indicated Japanese concern that Mr Fujimori was taking chances by stepping up psychological pressure on the hostage-takers, said he planned to leave tomorrow and return to Tokyo on Sunday.

Canada was chosen for the meeting because Mr Anthony Vincent, Canadian ambassador to Peru, was on a so-called peace panel it was hoped would be the forum for negotiations between the guerrillas and Peru's government.

Reuter, Tokyo

Mexican rates come down

Mexico's short-term interest rates have fallen to their lowest level since the peso crisis of late 1994 and early 1995. Interest rates on benchmark 28-day treasury certificates, known as Cetes, fell to 21.91 per cent in a government auction this week, a percentage point below their level the week before.

The steady fall in interest rates has come in conjunction with a strong performance by the country's stock market, which reached record highs in the first two full weeks of trading this year before falling back in recent days. Investors have been cheered by good macro-economic figures, and have also moved funds back into stocks after taking cash positions for the end of the year. Despite money coming into the country, credit remains scarce, with most major banks still concerned with the high burden of problem loans. After contractions in 1995 and 1996, only marginal increases in lending are expected for the current year.

Daniel Dombay, Mexico City

Jamaica seeks treaty talks

Jamaica has told the US it wants to resume negotiations on a controversial treaty to combat drug smuggling in the Caribbean, amid reports the island could be "decertified" by Washington unless there was an agreement.

Negotiations over the "ship rider" treaty ended late last year, with Jamaica saying it was being asked to sign the pact without being allowed to negotiate aspects with which it was unhappy. The treaty, signed by several Caribbean countries, allows US agents to chase and arrest suspected narcotics traffickers into the air space and territorial waters of the Caribbean states. Jamaica and Barbados say this is a violation of sovereignty, and want the treaty to cover gun smuggling and repatriation of convicts by the US.

Carust James, Kingston



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SIMPLIFY!

Delphi is getting even smarter.

Delphi Automotive Systems and Delco Electronics are taking steps to further integrate their business operations.

Clearly, the future of automotive transportation will rely more and more on electronics. The planned integration of these two companies will create an industry-leading supplier with an unparalleled portfolio of electronically enhanced vehicle systems with improved functionality, innovation and world-class quality.

Delco's prowess as a technological innovator can only strengthen Delphi's ability to provide single-source expertise to automotive manufacturers around the world. Delphi's power to simplify is being substantially augmented.



The power to simplify.

Beijing takes harder line on journalists

Strongly nationalist sentiments appear to underlie much of the criticism. China's increasing economic power is unlikely to make for easier relations with the western press.

That prompted a group of seven pressure groups to file a suit against the president. However, Indonesia's courts ruled they did not have the authority to hear the case.

Coal imports at present cost less than a third of the Y17,000 (\$140.50) per tonne fixed by the Ministry of

conference, the Employer may introduce amendments to the Bidding Documents which will be notified expeditiously to all prospective bidders that have received the Bidding Documents and will be bidding on them. The Employer will reject all bids from Bidders who do not attend the pre-bid meeting.

Blow to vehicle industry overshadows inward investment ceremony

Iveco to close truck assembly unit

By Haig Simonian, Motor Industry Correspondent

Iveco, the commercial vehicles arm of Italy's Fiat group, will next month announce the closure of its truck plant at Langley, 25km west of London. About 500 jobs will be lost.

The factory, built in 1936 to make Hurricane fighter planes for the Royal Air Force, now manufactures the Cargo, Britain's best-selling truck. In a joint venture with Ford, the Cargo accounted for 36 per cent of sales in the 7.5 tonne category - the second-biggest segment of the truck market.

The decision is the second blow to the British motor industry this month after Ford's move to cut 1,300 jobs - and possibly close - its car factory at Halewood in

Eaton Corporation, the US manufacturer of vehicle components and electrical equipment, is to open an office in Glasgow, Scotland, to provide financial services to its offshoots in Europe, James Buxton writes.

The Glasgow operation, which will open in July, is being set up because of a decision by Eaton last year to centralise its financial operations in Europe and North America to reduce administrative costs. It

expects annual savings of about \$40m from the policy. Staff numbers in Glasgow should reach 100 in three years.

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Industry is urged to seek Iraq contracts

By Jimmy Burns in London

British companies are being told by a government-backed committee to bid for a big share of an estimated \$1.3bn of contracts with Iraq which could become available in the coming weeks.

The figure appears in an officially approved note detailing an Iraqi shopping list of goods and equipment which Baghdad wants to buy with cash generated by its UN-approved oil sales.

The note, "The implications of the signing of United Nations Security Council Resolution 986 and the opportunities for UK-Iraqi trade", has been sent out by the Committee for Middle East Trade (Comet), which

advises the government on promoting trade in the region. Comet is funded by the government's Department of Trade and Industry.

It emerged yesterday that executives from more than 30 UK companies attended a recent London seminar on trade with Iraq organised by the Middle East Association, which is also in favour of closer ties with Baghdad.

Comet's members include government officials and representatives of the private sector. Its chairman is Dr Noel Brehony, a member of the Middle East Association and director for Middle East affairs with Rolls-Royce, which traded with Iraq before the Gulf

War. Glasgow-based Weir Group, which supplied industrial products to Iraq, confirmed that it was among several companies which hoped to profit from the latest government initiative.

"Things are moving fairly quickly," an executive said. "With the help of the DTI and the Bank of England, we are actively pursuing opportunities with Iraq to supply life-saving medicines in compliance with UN guidelines."

In addition to food and medical supplies, the Iraqi shopping list covers water treatment, electricity and power generation equipment which UK companies helped build and supply before the Iraqi invasion of Kuwait just over six years ago.

The briefing note states: "British exporters should offer their products direct to the relevant Iraqi ministry/purchasing authority (to be the best means of communication). It goes on to list some 'appropriate contacts'.

It is the latest evidence that the UK government is encouraging trade with Iraq for the first time since the Gulf war.

Before Christmas, the DTI scrapped a requirement under which a company needed a special licence to discuss with Iraq contracts for "essential civilian supplies and pipeline parts".

Under a UN resolution which came into effect in December, Iraq can purchase certain goods through a special New York account used for oil revenue.

Iraqi officials and British businessmen are thought to have already engaged in pre-contractual discussions both directly and through brokers based in Jordan. Contacts have DTI approval.

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UK NEWS DIGEST

Extra curb on unions spurned

The government's latest plans to reform industrial relations were rejected unanimously yesterday by the Confederation of British Industry's governing council. It is the first time the country's largest employer organisation has rebuffed a Conservative government in its efforts to curb trade union power by the use of the law.

The CBI council said employers believed the current framework of industrial relations law established by the Conservatives over the past 17 years was a "sound basis for good employee relations" and "there was no need now for a further major reform of the law".

The CBI was responding to government proposals for further legal action against industrial disputes. It said it was not convinced that the removal of legal immunities from unions in industrial actions which have "disproportionate or excessive effects" are appropriate because "this would prove difficult to define and enforce and so cause greater uncertainty". On the proposal to require an increase in the advance warning to be given to an employer by a union before the start of an industrial action, the CBI says this is "unlikely to add any benefit to current notice arrangements".

Robert Taylor

RACIAL EQUALITY

Call for more ethnic recruitment

Britain's business leaders have been urged by Mrs Gillian Shephard, the education and employment secretary, to draw on ethnic minority talent in their recruitment strategies.

Section eight of the government's new Asylum and Immigration Act came into force on Monday, making it a criminal offence for employers to hire anybody who is subject to immigration control.

Mrs Shephard told a conference sponsored by her department and the Commission for Racial Equality that it was in the interest of companies to recruit more workers from the ethnic communities. "It would be a folly for them to neglect a sector of the population which is set to grow from 6 per cent to nearer 10 per cent of the total workforce in the next century," she said.

Sir Robin Butler, secretary to the Cabinet, and other senior officials as well as Sir Anthony Battisfield, chairman of the Inland Revenue, were present, indicating the strong central government commitment to racial equality in the workplace.

Robert Taylor

MONEY LAUNDERING

Britain to establish Moscow link

Mr Michael Howard, home secretary, announced yesterday that a British liaison officer would soon be appointed in Moscow as part of a campaign against terrorism, drug trafficking and organised crime. The officer, from the UK Customs and Excise Department, would also work with the Russian authorities to prevent money laundering by mafia groups, an issue of increasing concern in the City of London.

Mr Howard was on a two-day trip to Moscow to stress the importance of bilateral efforts in the war against crime. After meeting Mr Anatoly Kulikov, his Russian counterpart, Mr Howard said that his two governments would soon sign a memorandum of understanding on co-operation.

The initiative comes as western governments have expressed increasing alarm at the upsurge of criminal activity in the former Soviet bloc. Earlier this week, Mr Yuri Skuratov, Russia's procurator general, visited Switzerland to help establish a joint working group about money laundering.

John Thornhill, Moscow

INTEREST RATES

TECHNOLOGY



Most people reading this newspaper know someone with diabetes. The condition affects up to one in 10 people at some time in their life and about 120m have the disease worldwide.

There are strong medical and commercial incentives to hunt for new treatments since today's sufferers manage only to stave off serious ill-health for a while. And since diabetes runs in families, gene hunting sounds a promising approach.

But discovering what is genetic about diabetes is tough. The condition is not one disease but a cluster of them. Patterns of inheritance vary geographically and medically within the cluster. The past few weeks have brought new hope that genetics may after all be a rewarding route. A scientific breakthrough has identified some genes that cause a rare form of diabetes. More importantly, a dozen teams from around the world have shown that one of the genes effectively controls another. This may not sound much, but it has implications not only for diabetes but for any disease with complicated genetic causes.

Diabetics have too much sugar in their blood from time to time. This simple failing can lead to a range of illnesses including heart, kidney, nerve and blood vessel disease and blindness.

The fault lies in insulin, the hormone responsible for controlling blood sugar levels. In diabetics, the insulin is either not secreted properly because the cells that make it are damaged, or not working well once secreted. This is called insulin resistance and its cause is unknown.

The 5 per cent to 10 per cent of sufferers who need insulin injections normally fall into the first category and are called Type I diabetics. Their problem is usually the result of an immune system attack on their own cells that make insulin. They are likely to contract the disease before they are 30.

Most diabetics are Type II. They usually contract the disease in middle age and can control their condition through diet.

Studies of identical twins show that the two types are inherited in different ways.

Perhaps 30 per cent of Type I diabetes sufferers can trace a genetic link. The rest rely on as yet unidentified external triggers that make the immune system attack the pancreas. Candidates for triggers include components in cow's milk, and viruses,



Daily routine: a nurse teaching a young diabetic child to inject herself with insulin

A promising genetic path

A scientific breakthrough has linked two genes that cause a form of diabetes, says Daniel Green

But almost all Type II sufferers have a parent with the disease. So powerful is the genetic link that about one in four children with just one Type II diabetic parent will eventually contract the condition.

That complexity is, however, only just the start. The number of Type II diabetics is growing quickly and therefore non-genetic factors are also important.

"There are about 100m Type II diabetics sufferers in the world

now but this figure will double by 2010," says Jose Caro, president of diabetes research at US drugs company Eli Lilly, the biggest US supplier of insulin.

He says that this rate of growth is largely because people in developing countries, especially in Asia, are living into late middle age, the point at which those people genetically susceptible to diabetes start suffering from the condition.

In addition, improving living

standards leads to a more sedentary lifestyle and more overweight people. Obesity correlates closely with diabetes.

"You can see how prevalent the genetic predisposition must be for this rate of increase," says Caro. "90 per cent of the extra 100m will be in Asia."

Mads Krosgaard, head of healthcare discovery at Novo Nordisk, the Danish company that is Europe's biggest insulin supplier, underlines the complex-

ities that are emerging from the study of the spread of diabetes. "There seem to be a lot of sub-diseases that mix lifestyle with a predisposition from many genes," he says.

So how can genetics researchers even begin to find their way through this mess?

The very complexity of the disease allows for relatively rapid progress in scientific terms, by identifying rare subtypes of diabetes that are simple mutations.

"There were already two genes discovered by 1993," says John Bell of the Wellcome Trust Centre for Human Genetics at Oxford University.

Those discoveries triggered work by many groups around the world in academia and in the private sector.

Last month came the latest discovery. Researchers at the University of Chicago and 10 other institutions analysed a rare form of diabetes called maturity-onset diabetes of the young (MODY) that was known to be inherited in a simple way. One gene was already known, and the researchers have discovered two more.

What is exciting about the discovery is that two of these genes are linked: essentially, one controls the other.

This part of the discovery is critical to turning the science of genetic research into medicine. In a complicated genetic condition such as diabetes, there is little prospect for a genetic treatment that would fix all of the many genetic defects that could lead to the disease.

But since any of these genetic flaws leads to diabetes, researchers hope that by following the biochemical pathways that start with each gene, they will find a meeting point. Discovering such a biochemical keystone for the disease would point to a simple treatment to fix it.

The daunting task of analysing hundreds of pathways remains. But the encouraging news is that the first link has been established.

It is difficult to convey the excitement that this discovery has generated.

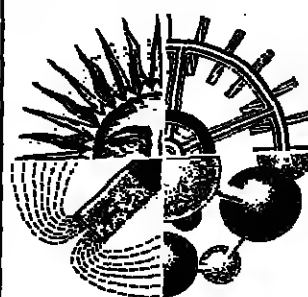
Hard-headed commerce is as enthusiastic as the academic scientists, but equally willing to underline the scale of the task.

"If understanding the genetics of diabetes were a 10,000 metre race, then we have run the first 100 metres," says Caro of Eli Lilly.

The series on genes and disease continues next month with a look at addiction. The Weekend FT on Saturday will have an article on alternatives to injection for diabetics

DG

Worth Watching · Vanessa Houlder



Painter's good decorative order

Innovations in the paint industry tend to be few and far between. But ICI Paints and Black & Decker, the power tool manufacturer, believe they have made a real advance in the DIY market, by developing an automated device for applying paint.

Instead of the painter having to stop painting to dip a brush into a tin or tray, the Paintmate system ensures that paint continuously flows onto the brush or roller. That could cut the time taken to decorate a room by up to 80 per cent, the manufacturers say.

The Paintmate, which is about 38cm high by 20cm wide and can be worn on the user's back, stores a "handpack" of paint, with an equivalent of a hose to a roller or paintbrush. The flow of paint to the roller or brush is controlled by a trigger on the handset and is driven by a battery-powered bellows in the body of the Paintmate. The Paintmate will become available in April at a cost of about £40.

Black & Decker: UK, tel (0)1753 574277; fax (0)1753 512365

Online links for catalogues

One of the limitations of electronic commerce is the time and effort it takes to check out comparable products listed in various online catalogues.

Stanford University has demonstrated a way round this problem by linking on-line catalogues for household goods in a way that allows the user to search and compare their contents, even when different manufacturers use different terms for equivalent features.

The system, called Infomaster, can also be used as a market research tool and to

search for information in databases.

Stanford University: US, tel 415 7235555; fax 415 725047

Tapping into a fuel reservoir

The huge quantity of methane stored in marine sediments in the form of gas hydrates - solids formed from a combination of gas and water - is increasingly attracting scientific attention.

Interest stems from the possibility that these hydrates could form the earth's largest fossil fuel reservoir, together with a suspicion that the release of methane from these sediments could have a role in climate change.

A better understanding of hydrates would also be helpful to stop hydrates from plugging up deep water pipelines.

In a paper in today's *Nature*, researchers describe a reservoir at the Blake ridge in the western Atlantic. By drilling a series of holes through the Blake ridge at the University of Michigan found evidence that about 15bn tonnes of carbon is stored as solid gas hydrates, with an equivalent of a greenhouse amount as gas bubbles in the sediments underneath.

But the practical importance of the reserves are questionable because they are thinly spread, at great depth and dangerous if drilled.

University of Michigan: US, tel 3137641435; fax 3137634690

Baby monitor innovation

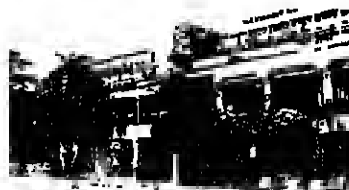
Scientists at Keela University are developing a bio-sensor that will allow oxygen levels in premature babies to be monitored continuously.

The lifetime of existing sensors is often limited because they become coated in proteins that affect their reliability. The research team, which is funded by the Action Research charity, has developed a material for the sensor that mimics the red blood cell membrane, preventing proteins from sticking to it. Preliminary tests show that the sensors work reliably after two or three days.

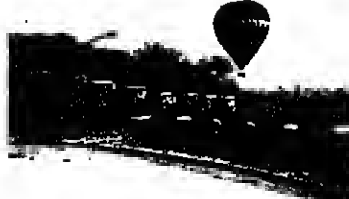
Action Research: UK (0)1403 210406; fax (0)1403 210541

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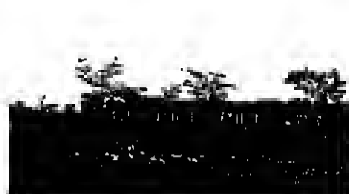
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Serena Beach Hotel, Kenya

Nairobi Serena Hotel: A five-star member of 'The Leading Hotels of the World'. Central and quiet within lush Central Park. 192 air-conditioned rooms with bath and shower, satellite TV, safe, mini-bar, pool, fitness-centre, restaurants and conference rooms.

Lake Manyara Serena Lodge: A luxury lodge overlooking the Great Rift Valley and beautiful Manyara soda lake. The 65 rooms are built in a circle resembling an African village.

Mara Serena Lodge: Built on a hill overlooking the endless savannah of the world famous Masai Mara Game Reserve - Africa's greatest wildlife spectacle. 66 rooms with bath and shower.

Serengeti Serena Lodge: 66 rooms incorporating African decor. A rustic and natural lodge in central Serengeti. The only lodge in the area with access to special trails for game drives.

Amboseli Serena Lodge: 46 rooms, each with bath. Designed in the traditional style of the Masai manyatta, it is sited near a water-hole at the foot of snow-capped Mount Kilimanjaro. From the pool terrace one can view animals as they pass.

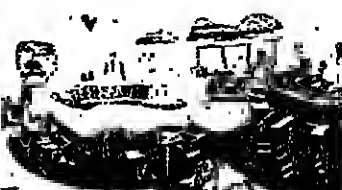
Ngorongoro Serena Lodge: From the balcony of each of the 34 rooms, the view into the crater is breathtaking. The 'big five' can all be found within the crater. A comfortable lodge with an ambience reminiscent of the early history of mankind.

Samburu Serena Lodge: 62 rooms, each with bath and veranda on the edge of the languid Uaso Nyiro river. The area is abundant with crocodile, exotic bird life and many rare species. The pool and terrace overlook the river.

Kirawira Camp - Western Serengeti: Serena's first tented lodge. 25 luxury tents each with private bath, set on a hill near Grumeti river in Western Serengeti - the plains of this world famous reserve has over 2 million wild animals.

Serena Beach Hotel: A sophisticated hotel on brilliant Shauri beach north of Mombasa. All 100 rooms are air-conditioned with bath, shower, mini-bar, balcony or terrace. The restaurant and pool are within the garden on the beach.

Zanzibar Serena Inn: The Aga Khan Fund for Culture carefully renovated 120 romantic and historic buildings in the heart of Zanzibar's historic Stone Town. 52 luxury rooms on the sea-front. An elegant hotel with an ambience that reflects the colourful history of this famous spice island.



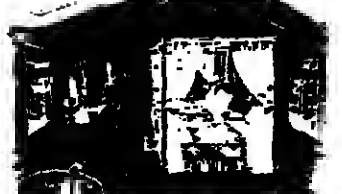
Lake Manyara Serena Lodge, Tanzania



Serengeti Serena Lodge, Tanzania



Ngorongoro Serena Lodge, Tanzania



Kirawira Camp - Western Serengeti, Tanzania

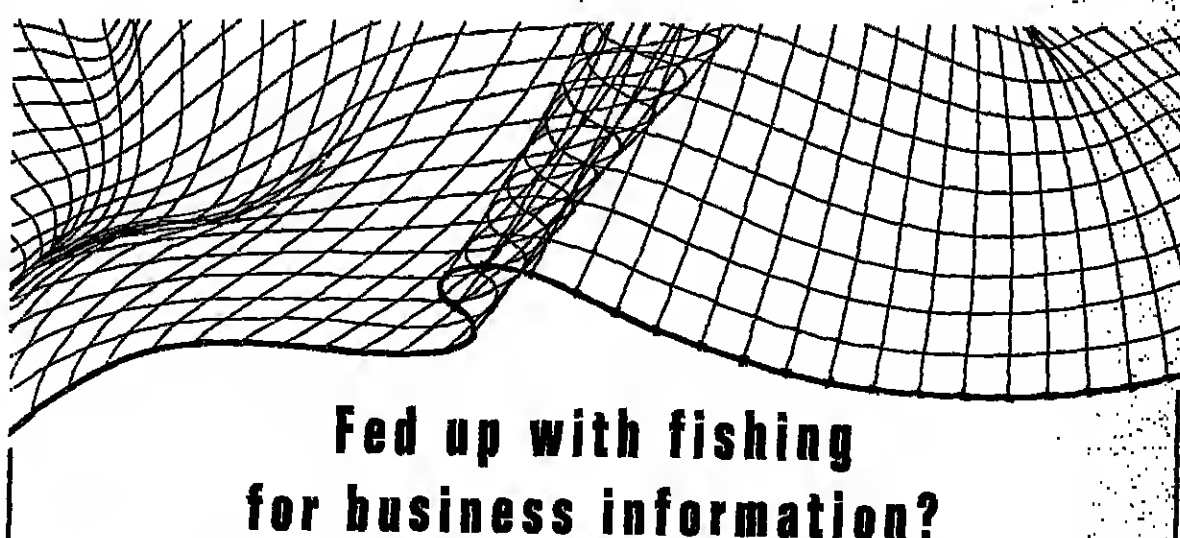


Zanzibar Serena Inn, Zanzibar

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1280-1281-1282-

ARTS

Opera/Andrew Clark

Temporal rather than spiritual 'Palestrina'

To mounting the first British professional production of Pfitzner's *Palestrina*, the Royal Opera has assembled all the ingredients necessary for success: a cast of festival proportions; a conductor who makes every phrase tell; a producer with an eye for precise characterisation; a designer capable of evoking the period and setting prescribed by the composer. Why, then, does *Palestrina* fail to cast its spell?

The picture which emerges at Covent Garden is of a near-masterpiece rather than a work of peculiar genius. The text is poetry, as we hear in the proud declamation of this cast. It tells a fascinating story, of the ugliness of temporal power, of spiritual humility - and Nikolaus Lehnhoff's staging unfolds it with admirable simplicity. The music is solid, well-constructed, spattered with inspiration, as Christian Thielemann's reading makes clear. But *Palestrina* needs more than oaked fidelity if its qualities are to be revealed under the spotlight of performance.

Or so it seemed on Tuesday. The criterion of a successful production is its ability to knit together all these constituent elements, to conjure the sense of an all-embracing vision, drawing the audience into Pfitzner's and Palestrina's world. And not only conjure it, but maintain it for nearly four hours and leave it glowing afterwards. At the crucial points of the opera, Lehnhoff's staging fails to cast this aura. Instead, it lays bare the work's weaknesses - its long-windedness, its two operas-in-one dramaturgy, its failure to capitalise on sparks of musical inspiration.

Lehnhoff and his designer, Tobias Holthe, succeed in the detail but miss the bigger picture. Lehnhoff's *Per-*

sonalities creates an individual out of every character - no mean feat with a cast of 42, plus chorus. The psychological power-play between Palestrina and Borromeo, composer and cardinal, is established from the start, and reaches a moving climax in Act 3. The "backstage" atmosphere at the start of Act 2 is particularly well handled: the world of preening prelates - a cesspool of intrigue, eavesdropping, gossip-mongering, imbibing, fighting - is unfurled like a vast Renaissance canvas, squeezed round Holthe's convex corridor wall.

But at the opera's mystical communion with the dead in Act 1, and the rising cacophony of the Act 2 assembly - the production crosses the footlights with a dull thud. The apparition of Palestrina's musical ancestors is handled too literally; the contrast between day and night, worldliness and otherworldliness, is never established, and the resulting ritual is like a pale copy of *Paradise*.

In the dictation of the mass, Thomas Moser's Palestrina yields his pen with the mechanical ruthlessness of a teacher scoring out a pupil's homework; his late wife's spirit is an inanimate nude, posing under a tree like a blonde Teutonic beauty. The scene is devoid of spirituality.

The intimacy of the Act 1 setting should find its polar opposite in Act 2. But Holthe's decor for the Council of Trent is little more than an enlargement of Palestrina's study, with the same pale, boxy Renaissance architecture. Where the setting calls for size, scale, a sense of towering grandeur, the production substitutes a classroom of expensively dressed jack-in-the-boxes.

Moser's ready tenor and

troubled exterior are well-suited to the title role, but he never quite convinces us of Palestrina's moral and creative depth. Randi Stane's Silla and Ruth Ziesak's Ignino offer particular pleasure - the former with her rich, juicy portrait of adolescence, the latter for her heavenly high soprano and boyish innocence. Alan Held is an intelligent, intensely human Borromeo, while René Pape carries off Pius IV with dignified aplomb.

In Act 2, the Royal Opera has turned a casting director's nightmare into a dream team: Robert Tear's comedy-turp as the back-packing Bishop of Budoja almost steals the show, closely followed by Kim Begley's snake-like Novagerio. Kurt Rydl, Peter Rose, Gwynne Howell and Thomas Allen (not sounding his best) offer useful cameos, while Ekkehard Wlaschka and Sergei Leiferkus grace the smallest parts. Nicolai Gedda, the distinguished Palestrina in the Kubelick recording, is a properly patriarchal Abdisu.

It is left to Thielemann to impose some sort of coherence on this unwieldy material, and he does so with conviction and fluidity. He persuades us that *Palestrina* lives somewhere between *Verklärte Nacht* and *Rosenkavalier*, endearing the transparent, transcendental quality of Act 1 and the baroque expansiveness of Act 2. He also reminds us that Pfitzner was a master-orchestrator who never covers his forces.

The production is due to visit New York in the summer, and will later be restaged in Rome and Düsseldorf. It is a noble effort, but not the triumph the Royal Opera needed or deserved.

Sponsored by the Esme Fairbairn Charitable Trust, the Drogheda Circle and the Friends of Covent Garden.

Concert
Switched on ensemble

struck by how much cleaner, and better, Adams' *Road Movies* had sounded when a London Sinfonietta duo played it in this hall last year, without artificial aids.

Undoubtedly the E.A.R.'s violin and piano, Robin Lorentz and Vicki Ray, boasted an extra degree of native swing in this minimalist music. What got transmitted, however, was what you would hear from unnaturally close-to, with all those extraneous thumps and resonances that normally decay before they reach the audience. Such intimate garage has no useful role to play in Adams' highly synthetic music.

Along with the Carter pieces, it was Terry Riley's *Four Women* Portraits that brightened this concert

most. (Earl Kim's *Dear Linda* was mawkish; the neo-brutalist Louis Andriessen's *Zijder* is one of his tamer exercises.) Riley is an incorrigible original whose 1964 *In C* fired the imaginations of thousands of musicians, probably inadvertently. Adolf Wölfli was the celebrated turn-of-the-century Swiss schizophrenic who painted incessantly.

Emphasising its hi-tech image, the E.A.R. Unit had several of his curious images blown up on-screen whilst they played Riley, which were beside the point. Riley's unclassifiable music, which has developed along wayward paths since *In C*, is irresistibly disarming, whether silly or inventive or eccentrically visionary - not so unlike what the Argentine Joker Mauricio Kagel does, in sober Germany.

Amidst Riley's *Portraits* here, a strutting March and a delectably funny Polka won all hearts, original and imitatively blithe. Riley and Kagel pipe invaluable grit into the academic oysters who count as our up-and-coming composers.

David Murray



Al Pacino: a plausible Richard digitally remastered for the age of 'Scarface'

Cinema/Nigel Andrews

Love letter to the Bard

hot camera lights set off an alarm in the bedroom, causing much jocular confusion. It is not all that funny (frankly, it seems staged), but it is a piece with this vision of acting where times, places and realities can all be wildly at odds, yet where the good actor, in Pacino's words, will unerringly "find the role."

If actors are licensed schizophrenics, what of directors? Should they too be let out into the community? As a valued native film-maker Ken Loach has long been granted the freedom to each role merely to remain sane. *Looking for Richard*, for instance, was clearly shot over months, even years, since at one moment Pacino has a thick grey stubble, at another is clean-shaven, at yet another wears a full black beard (circa *Carillo's Way*).

Somehow he can switch on his Richard, though, whenever he wants. And we accept that as a good chance for him to riff through all these American personations at the same time as directing, writing and acting in this piece of DIY Old England.

Even the film's miscalculations somehow pay off. When Pacino visits Shakespeare's Stratford home, the

This is agenda filmmaking, where barely a single character is allowed the right of moral or dramatic self-determination: each must fit into the polemic. Even *Riff Raff's* Carlyle, a pukka Scot with queering eyes and wonderfully alert responses, cannot bridge the

LOOKING FOR
RICHARD
Al Pacino

CARLA'S SONG
Ken Loach

RANSOM
Ron Howard

EXTREME
MEASURES
Michael Apted

gap here between the film's early, fluent scenes of human comedy - the rows with officialdom, the idiosyncrasies of street life, the hijacked bus threading a misty mountain road - and a second act tyrannised by ethnic stereotype and propaganda.

"It all came out of Langley," draws Glenn, listing the notional enormities of the CIA. But this movie has all come out of the worst traditions of political drama,

where human beings are fractions in an agitprop equation rather than free integers in a real world.

Ransom, directed by Ron Howard, is a finely tooled suspense thriller about a kidnapped boy (Brawley Nolte), a barrowed mother (Rene Russo) and a businesswoman (Mel Gibson) who decides to tough out, or bluff out, the ransom-seekers. To the dismay of Russo and the lip-licking outrage of the media, he refuses to pay the two million dollars they demand. Instead he risks the boy's life by offering an equivalent bounty sum for the kidnappers' capture.

Though we are in New York, cameraman Piotr Sobocinski's expressionist colouring is more Edward Munch than Edward Hopper. Everything is a subtle touch more lurid than the everyday, and the escaped boy balloons that betray the boy's disappearance from Central Park could be blobs of paint drifting free from the suspense palette. Clever cross-cutting between Gibson's home and the kidnappers' hideaway adds to the disorienting visuals. And the screenplay by Richard Clockers Price is a beautifully crafted study in seething psychopathology: the increasingly rabid victim versus the increas-

ingly nifty villains (Gary Sinise, Lili Taylor).

Howard is a director who needs a good script: witness the gruff between his best movies (*The Paper*) and his worst (*Far and Away*).

Of Britain's Michael Apted we would probably say the same, if we could only remember the last time he had a good script. *Extreme Measures* is a load of old hospital twaddle. *ER* meets, or suffers from, *Coma*.

Hugh Grant, playing it straight, is the harassed surgeon who sounds as if he did pre-med at Eton. And Gene Hackman is the venerated neurologist who is secretly using the hospital's human cast-offs for nasty spine-cutting and nerve-growing experiments.

We soon wonder if our own spines have been sinisterly atrophied, since they fail to chill at any of the supposed horrors, even though, to help us along, Hackman's cronies are called Frank Hare and Detective Burke (geddit?) and we are regularly bombarded with chases, squishy surgical scenes and the screams of patients in distant wards. "Probably just read her bill or something," quips Grant at one point, which suggests that comedy might have been a stronger suit to play from the beginning.

hundredth of the tour. At the centre of the display are the two large leather-bound notebooks which Turner filled with nearly 200 sketches during the two months he spent away from London. Also several paintings and watercolours are shown, including the oil paintings of Buttermere Lake and Coniston Falls; to Feb 9

LOS ANGELES

EXHIBITION
The J. Paul Getty Museum Tel: 1-310-459-7611
● Figure Drawings: an exhibition of 26 works from the museum's collection, dating from the 18th through 19th centuries. The drawings range from nude figure studies to images of people at work and leisure; to Apr 6

MUNICH

OPERA
Cuvillies-Theater - Altes Residenztheater Tel: 49-89-296836
● La Traviata: by Verdi. Conducted by Jun Märkl and performed by the Bayerische Staatsoper. Soloists include Christine Gailardo-Dornas, Silvia Fichtl, Helena Jungwirth and Christiane Hoefler; 7pm; Feb 2

NEW YORK

CONCERT
Carnegie Hall Tel: 1-212-247-7800
● Warsaw Philharmonic Orchestra: with conductor Kazimierz Kord and pianist Zoltan Kocsis perform works by

Lutoslawski, Mozart and Rimsky-Korsakov; 2pm; Feb 2

EXHIBITION
The Pierpont Morgan Library Tel: 1-212-685-0088

● Around Tiepolo: 18th Century Venetian Drawings in The Pierpont Morgan Library: featuring about 20 works from the library's extensive collection of drawings by 18th century Venetian artists, this small exhibition complements the major loan show of work by Giambattista Tiepolo and his immediate circle. The exhibition consists of works by such contemporaries of Tiepolo as Sebastiano as well as Marco Ricci, Piazzetta, Canaletto, Fontebasso, Guardi and Piranesi; to Apr 13

OPERA
Metropolitan Opera House Tel: 1-212-362-6000

● La Nozze di Figaro: by Mozart. Conducted by Leopold Hager, performed by the Metropolitan Opera. Soloists include Hei-Kyung Hong, Barbara Bonney and Dawn Upshaw; 8pm; Jan 31

PARIS

CONCERT
Salle Gaveau Tel: 33-1 49 53 05 07
● Katia Ricciarelli: the soprano performs works by Vivaldi; 8.30pm; Feb 3

WASHINGTON

MUSICAL
National Theatre Tel: 1-202-628-6151
● Whistle Down the Wind: by Lloyd Webber/Steinman. Directed by Harold Prince. The cast includes Irene Molloy, Davis Gaines, Candy Buckley and Lacey Hornkohl; Tue - Sat 8pm, Sun 7pm; to Feb 9 (Not Mon)

whose work was heavily influenced by Dada and Surrealism, producing purposely amateur machinery as a satire on the new technological world; to Apr 21

VIENNA

EXHIBITION
20er Haus Tel: 43-1-7996900
● Alighiero Boetti: exhibition examining the work of the Italian artist, featuring 60 pieces, including his world maps, mail projects and large-scale embroideries; from Jan 31 to Mar 31

OPERA
Wiener Staatsoper Tel: 43-1-614442960

● Tosca: by Puccini. Conducted by Oren and performed by the Wiener Staatsoper. Soloists include Coelho, Sendar, P. Dvorsky and Slabbert; 8pm; Feb 2

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Tonight

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08.30
Squawk Box

10.00
European Money Wheel

18.00
Financial Times Business

Tonight

INTERNATIONAL
ARTS
GUIDE

BANFF

EXHIBITION
National Gallery of Scotland Tel: 44-131-5568921

● Works by Goya from the National Gallery; exhibition at Duff House of works by the Spanish artist Francisco Goya, coinciding with the 250th anniversary of the artist's birth. The centrepiece of the exhibition is the National Gallery of Scotland's sole Goya painting, "El Médico", but the main focus is on Goya's etchings and aquatints. The display features some 40 prints; to Feb 16

BERLIN

CONCERT
Philharmonie & Kammermusikkolleg Tel: 49-30-2614363

● The Berliner Philharmonisches Orchester: with conductor Marcus Creed and narrator Udo Samel perform works by Schubert; 8pm; Jan 31

EXHIBITION

Kupferstichkabinett Tel: 49-30-26629596

● Giovanni Battista Tiepolo und sein Atelier: this exhibition celebrating the 300th anniversary of Tiepolo's birth features some 60 drawings and etchings by the Venetian master. Also on display are some 40 works from Tiepolo's workshop, mainly produced by his sons Giandomenico and Lorenzo; to Mar 2

COPENHAGEN

OPERA
Det Kongelige Teater Tel: 45-33 69 69

● Die Meistersinger von Nürnberg: by Wagner. Conducted by Heinz Fricke, performed by the Royal Danish Opera. Soloists include Bent Norup, Stig F. Andersen and Tina Kiberg; 8pm; Feb 1

DUBLIN

CONCERT
National Concert Hall Tel: 353-1-6711888

● RTE Yanbrugh String Quartet: with cellist Robert Cohen and pianist John Gibson perform works by Schubert. Part of the bicentenary of the birth of Schubert celebration; 3.15pm; Feb 2

EDINBURGH

EXHIBITION
Scottish National Gallery of Modern Art Tel: 44-131-5568921

● Lucian Freud: Early Works: exhibition of 25 paintings and drawings made by Freud before

and during the second world war. On display will be the artist's first oil painting and his only sculpture, a sandstone horse carved in 1937; to Apr 30

LONDON

CONCERT
Barbican Hall Tel: 44-171-6384141

● Joanna MacGregor: the pianist performs works by Messiaen; 4pm; Feb 2
St John's, Smith Square Tel: 44-171-2221061
● London Schubert Players: with conductor Robert Gutter, pianist Anna Anastasiescu and clarinetist Nicholas Carpenter perform works by Schubert, Williamson, Bolcom and Donizetti; 7.30pm; Jan 31

EXHIBITION
British Museum Tel: 44-171-6361555

● Heims of Rome: the shaping of Britain AD400-900: exhibition examining the decline and fall of Rome and its empire and the early medieval period in Europe that followed. On display are pieces from the collections of the museum and the British Library and, displayed for the first time outside Scotland, the newly restored stone shrine from St Andrew's cathedral; to Apr 20
Tate Gallery Tel: 44-171-3878000
● Turner in the North of England, 1797: this exhibition focuses on the tour J.M.W. Turner made to the north of England in 1797 at the age of 22. It is being staged in collaboration with Harewood House to commemorate the

Vanessa Houlden

Search for information in databases.

Stanford University, USA
415 723-2151 Fax 415 723-2041

Tapping into a fuel reservoir

The huge quantity of methane stored in marine sediments in the form of gas hydrates - solids formed from a combination of gas and water - is increasingly attracting scientific attention.

Interest stems from the possibility that these hydrates could form the earth's largest fossil fuel reservoir, together with a suspicion that the release of methane from these sediments could have a role in climate change.

A better understanding of hydrates would also be helpful to stop hydrates from plugging up deep water pipelines.

In a paper in today's *Nature*, researchers describe a reservoir at the Blake ridge in the western Atlantic. By drilling a series of holes through the Blake ridge hydrate layer, geologists at the University of Michigan found evidence that stored as solid gas hydrate, with an equivalent or greater amount as gas bubbles in the sediment's undergrowth.

But the practical importance of the reserves are questionable because they are thinly spread at great depth and dangerous to drill.

Baby monitor innovation

Scientists at Heriot-Watt University are developing a bio-sensor that will allow new-born levels of premature babies to be monitored continuously.

The bio-sensor is a thin, flexible device that can be attached to a baby's chest. It contains a small, sensitive sensor that can detect the baby's heart rate and breathing patterns.

The device is designed to be used in the home, allowing parents to monitor their baby's health without the need for a hospital visit.

The device is also designed to be used in the hospital, allowing doctors to monitor their patients' health without the need for a hospital visit.

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Economic Viewpoint • Samuel Brittan

Not all markets are equal

Successful economies depend on the enforcement of individual rights to property, but wider human rights should also be safeguarded

Neo-liberal economists are often accused of making a god of the market. There is truth in this charge, but not in the way their opponents suppose.

Markets of some sort are ubiquitous. Indeed, they are much more evident in third world countries than in the capitalist west. Many people with low incomes in poorer countries earn their livelihoods by activities such as peddling goods on the streets, repairing cars or equipment, or offering transport in old cars, vans or buses.

Markets were also widespread, even though less visible, in the former communist countries. They had their share of street-traders. But much the most important markets were the informal networks that developed between state-owned enterprises. No national plan could predict how much was needed by each enterprise in materials and components. To prevent production from seizing up, managers had to get together in numerous informal exchanges.

Thus a distinction has to be made between the kinds of market that help propel a society into western-style growth and those that do not.

One economist well known for his willingness to speculate on such bigger questions is Professor Mancur Olson of Maryland University. In his book *Capitalism, Socialism and Dictatorship*, he describes the elementary markets that develop everywhere as "self-enforcing". Parties have to fulfil their part in a transaction pretty quickly – without payment there is no exchange – or it does not take place. Such markets have enabled countries to sustain a much higher level of output than would otherwise have been possible.

The kind of market associated with rapid economic growth is very different. It is John Maynard Keynes who emphasised that no one could make general and reliable forecasts. The only feasible way of coping with uncertainty is to have many different people trying many different things. Inevitably some will go out of business and others make huge profits. The latter are those who have

The keynote, says Prof Olson, is long-term contracts and a transfer of resources from the rich and elderly to vigorous entrepreneurs who can use them profitably.

The first conclusion Prof Olson draws is that market regimes will be effective only if individual rights are enforced. In other words, to realise all gains from trade, there has to be a legal system and a political order that enforces contracts, protects property rights, carries out mortgage agreements, provides for limited liability or the equivalent, and facilitates a capital market that ensures liquidity of investments or loans.

A second condition for a thriving market economy is what Prof Olson calls "the absence of predation". An extreme case is when autocratic governments abrogate the rights of their subjects by confiscating property or repudiating contracts. Less extreme examples occur when special interest groups obtain legislation – the biggest example being the European Common Agricultural Policy – or regulation which allows them to establish cartels to fix prices or wages.

Until the disillusioning experience of the post-communist countries, such background considerations were regarded by economists as too obvious or insufficiently mathematical to be worth discussing. Prof Olson has performed a service by going beyond incantations on the need for law and order to a much more precise description.

It was John Maynard Keynes who emphasised that no one could make general and reliable forecasts. The only feasible way of coping with uncertainty is to have many different people trying many different things. Inevitably some will go out of business and others make huge profits. The latter are those who have

succeeded – as often by luck as by judgment – in meeting public demands or sensing the development of technology.

If a society will not allow unsuccessful enterprises (or even whole industries) to go to the wall, it will suffer from its local version of Eurosclerosis. The same will apply if it begrudges those who have become rich the fruits of their undertakings.

Prof Olson's message will not, however, comfort those zealous private enterprise "libertarians" who would like the state to wither away. In a slogan which could come in handy to a hard-pressed speechwriter for Mr Tony Blair, leader of the UK Labour party, he says: "There is no private property without government." Otherwise, "individuals may have possessions the way a dog possesses a bone. But there is private property only if society protects and defends the private right to that possession against other private parties and against the government as well."

Prof Olson applies property rights analysis most tellingly to the former Soviet Union. The Stalinist regime there was extremely effective in maximising tax revenue and also work incentives of a crude kind – all with the aim of building

the state's military might. Later, effective property rights passed inexorably to the enterprises from which the surplus had formerly been extracted. The nomenklatura that ran them became the main obstacle to reform, as well as a source of inefficiency and of inflationary demand for credit.

What matters now is not the speed of privatisation but how vigorously the nomenklatura can be "liquidated". The author throws out the provocative suggestion that advance has been faster in China because the Cultural Revolution – in spite of disastrous short-term effects – did destroy the old nomenklatura and enable a new market economy to be based on individual incentives.

Readers must be warned against an unintended sleight of hand in the use of the term "individual rights". To most liberals such rights include the absence of censorship, limits to police powers, reasonably open government, the rights of suspects in criminal trials and the prohibition of cruel and unusual punishments. These conditions were only partially present in 19th-century societies and are hardly present at all in some of the south-east Asian tigers that have experienced the most vig-

orous economic growth.

Prof Olson's main line of argument is that individual rights are most clearly safeguarded in democracies and that these are most likely to secure economic progress. Thus it is no accident that developed democracies, with the best established individual rights, are also the societies with the most sophisticated and extended transactions and with the highest per capita income. Even in these societies, eternal vigilance is required to safeguard individual rights.

But for some contemporary tigers in south-east Asia and elsewhere, a further distinction must be drawn. It is ridiculous for neo-liberal economists to publish league tables of so-called economic freedom in which right-wing autocracies come above the more tolerant societies of western Europe. Prof Olson mercifully does not do this, but he may give some comfort to those who do.

It is not quite clear how contemporary autocracies with rapid growth fit into Prof Olson's scheme. His general theory says democracies must securely protect individual rights, because those now in power know they may some day be in opposition. (Meanwhile, he takes refuge in the generalisation that long-established autocracies are less likely to interfere with property rights. But that hardly applies to the Pinochet regime in Chile.)

But the argument here is not very clear. Why not admit that not all good things go together and that some autocracies may for quite long periods protect individual property rights without securing rights in any broader sense? Such rights matter for their own sake, whether or not they help economic growth.

*University of Maryland, Department of Economics, College Park, MD 20742



BOOK REVIEW • Lionel Barber

LE SYNDROME DU DIPODOCUS

Yves-Thibault de Silguy, Albin Michel, 251 pages, FF98

Small brain in a big European body

These are tough times for the European Commission. The activist era of Jacques Delors is over. The flood of Euro-legislation borne by the single market has turned into a trickle. Far from being a supranational government in waiting, the Commission has lost its sense of direction.

What is to be done to restore the authority of the Commission as power-broker, umpire and cheerleader for a united Europe? Jacques Santer, Delors' low-key successor as president, has come up with the perfect post-heretic slogan: less means more. But something more basic needs to be done to restore public confidence in the institution and in the European Union.

Yves-Thibault de Silguy is the latest member of the Santer Commission to find an answer in book-writing. Others who have joined the rush to print include Sir Leon Brittan (UK), Erkki Liikanen (Finland) and Ritt Bjerregaard, the renegade Dane whose mildly critical Brussels diary caused a brief commotion.

All have tried to explain to the ordinary citizen the reasons for European co-operation, how decision-making works, and what needs to be done for the future. Their efforts are timely because these are the issues at the heart of the Maastricht treaty review conference, the rolling series of negotiations on Europe's constitutional future which are expected to end in the middle of this year.

As de Silguy admits, his insider credentials make him something of a suspect character when it comes to writing a popular book about Europe. He is a member of the French bureaucratic elite, a Breton with aristocratic blood who served as a backroom adviser to Gaullist

prime ministers Jacques Chirac and Edouard Balladur. He rose to prominence in the closing stages of the Gatt Uruguay Round in 1993; the Americans remember him as a bloody-minded defender of French agricultural interests. His reward was to be sent to Brussels, where his job is to sell the single currency to the ordinary citizen.

De Silguy's thesis is that the EU must reform its institutions and its decision-making or go the same way as the diplococus. The EU's body has expanded steadily, but the brain – that is, the capacity to act – has stayed the same size. In order to survive, the Union must adapt to a new post-cold war environment characterised by rapid technological change, free movement of capital, and political instability caused by nationalist and ethnic rivalry in eastern Europe and Russia.

The minimum requirements for change are the launch of a single European currency to extract maximum benefit from the single market and to create a counterweight to the dollar; an overhaul of EU institutions to pave the way for eastern enlargement; and a common European defence under the Nato umbrella.

This is all pretty orthodox. What lifts the book is the author's lively style and an intellectual approach that is more liberal than might be imagined.

De Silguy dismisses calls for a tax on currency speculators and says that their activities in the markets often help to maximise pension fund returns for working people. He rejects the argument often heard in France that EU-wide liberalisation of trade in goods and services has caused social strains in France and high unemployment. On the contrary, France has been a big beneficiary of liberalisation, as its external trade surplus has risen steadily since 1990.

There are flaws in the book. In an effort to bridge the "democratic deficit" with the public, de Silguy reworks one of General de Gaulle's old ideas about holding EU-wide referendums on important political issues. But imagine a European referendum on, say, economic and monetary union in which all populations voted in favour, with the exception of the Germans. The consequences of insisting on a majority decision would be uncomfortable, to say the least.

In external relations, de Silguy writes that north Africa, the Maghreb, Latin America, Asia and the Middle East – not the US – will be the EU's chief areas of interest. The need to diversify is all very well, but bilateral transatlantic trade accounts for \$230bn annually, while the US accounts for 42 per cent of all direct investment in the EU. It would be a mistake to take this economic and political interdependence for granted.

As one would expect, de Silguy overstates the economic advantages of the single currency. The story about Mr and Mrs Euro-traveller who have to swap currencies in 15 member states and lose half of their income is fine, but most people carry credit cards. The commissioner also asserts that currency fluctuations in 1995 cost the EU 1.5m jobs and 0.2 per cent growth. There are no sources provided for this calculation.

This book is, nevertheless, a useful contribution to the debate on Europe's future. But it does not answer the question we are all waiting for in Brussels. Is there life in the European Commission after Jacques Delors?

Le Syndrome du Diplococus is available from FT Bookshop by ringing +44 181 324 5511 or fax credit card details to +44 181 324 5678 (post and packing £1.50 in Europe)

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

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Optimism in progress of Russian democracy is hard to share

From Mr Mate Schreiner.

Sir, As a Hungarian, I am hurt by the constant negative coverage in some quarters of the British press when discussing the expansion of European institutions to the countries of central and eastern Europe. Your article "Dangerous liaisons" (January 22) is a prime example of this attitude.

I admire your optimism when you say that – despite the presence of people like Zhirinovsky, fervent nation-

alism and the historical facts that point to repeated Russian interference in the affairs of Poles, Hungarians and others – Russia no longer poses a serious threat to its neighbours.

The truth is that Russian democracy has not yet established itself (the anxiety over Boris Yeltsin's health has highlighted this), whereas countries like Poland, Hungary and the Czech Republic have made rapid progress in order to

return to the European fold. To them, Nato membership is both a guarantee of security and something of a compensation for decades of Soviet occupation. US secretary of state Madeleine Albright, whose family fled from both Nazi and Soviet tyranny, understands this. It is time journalists did, too.

Mate Schreiner, 11 Cumberland Terrace, Regents Park, London NW1 4HS, UK

Extras make French property costly

From Mr David Trafford-Roberts.

Sir, A word of caution to those who may be lured by your article "Not just in the springtime" (January 25/26) into purchasing property in France.

The French system does little to encourage liquidity in the housing market. Potential buyers should bear in mind that the costs of selling a house are typically 10 per cent of the sale price

owing to high estate agency commissions; add to that the 10 per cent costs of purchasing a house owing to the excessively expensive "notaire" fee and buyers will find that a foray into the French property market costs more than 20 per cent of the actual value of the property.

Further discussions include a typical mortgage term of eight years with fixed interest which will

tend to be at a higher rate than that given to a potential French buyer due to the numerous savings and loan incentives in operation in France. Communal charges can also be costly (since Paris is made up of flats rather than houses), to say nothing of the infamous French bureaucracy.

David Trafford-Roberts, 47 boulevard Voltaire, 75011 Paris, France

UK unlikely to be in harmony on tax

From Mr M.C. Fitzpatrick.

Sir, Your comment ("Much about taxes", January 17) on plans to harmonise taxes in the EU, particularly in the context of the likely introduction of the single currency in 1999,

One point does not seem to have been clearly made. In order for full tax harmonisation to occur, participating countries would have to be pursuing fiscal policies which ensured that each country raised broadly the same proportion of its gross domestic product in tax. A glance at the relevant figures shows that, EU-wide, this is unlikely to occur in the medium term.

Based on recent OECD estimates of tax as a proportion of GDP in respect of the 11 larger EU members, it appears these members fall into three broad categories:

- low taxers, with a tax/GDP ratio of around 40 per cent, eg UK (39 per cent) and Spain (40 per cent);

- medium taxers, with a tax/GDP ratio of around 48 per cent, eg France (50 per cent), Italy/Netherlands (48 per cent) and Germany (48 per cent); and

- high taxers, raising well in excess of 50 per cent of GDP in tax, eg Denmark (80 per cent), Sweden (61 per cent).

Two tentative conclusions can be drawn from the above figures. First, attempts to achieve complete fiscal harmonisation EU wide are pointless for the moment. Second, however, the tax/GDP ratios of the principal likely members of the single currency are reasonably convergent. This theoretically creates the possibility of single currency members pro-

ceeding towards fiscal harmonisation, perhaps on the basis of a common tax/GDP ratio of around 48 per cent.

Readers might be interested in the practical significance, in terms of tax in the UK, of the difference between the UK's actual tax/GDP ratio of 39 per cent and a notional UK tax/GDP ratio of 48 per cent. Specifically, to move from 39 to 48 per cent would involve an increase in UK taxes of around £70bn a year, equivalent to raising basic rate income tax by around 40p in the pound.

It seems unlikely the UK will ever be part of any EU harmonisation of tax.

M.C. Fitzpatrick, Chantrey Vellacott, chartered accountants, Russell Square House, 10-12 Russell Square, London WC1B 5LP

Right to be political

From Mr Peter Mercer.

Sir, In your editorial "A dismal Emu compromise" (January 24) you warn the prime minister, Mr Major, that, despite the latest cabinet fudge on the single currency, the Eurosceptics will not be content because their objections to Emu are political rather than economic.

In 1995 the Kingsdown Report on the "Implications of European Monetary Union" declared: "The project for economic and monetary union is essentially a political undertaking, of which the economic and monetary aspects are the practical expression."

Surely, then, a political response to a political project is only appropriate.

Peter Mercer, editor, Industry and European Market, 3 St. Faiths Lane, Norwich, Norfolk NR1 1NN, UK

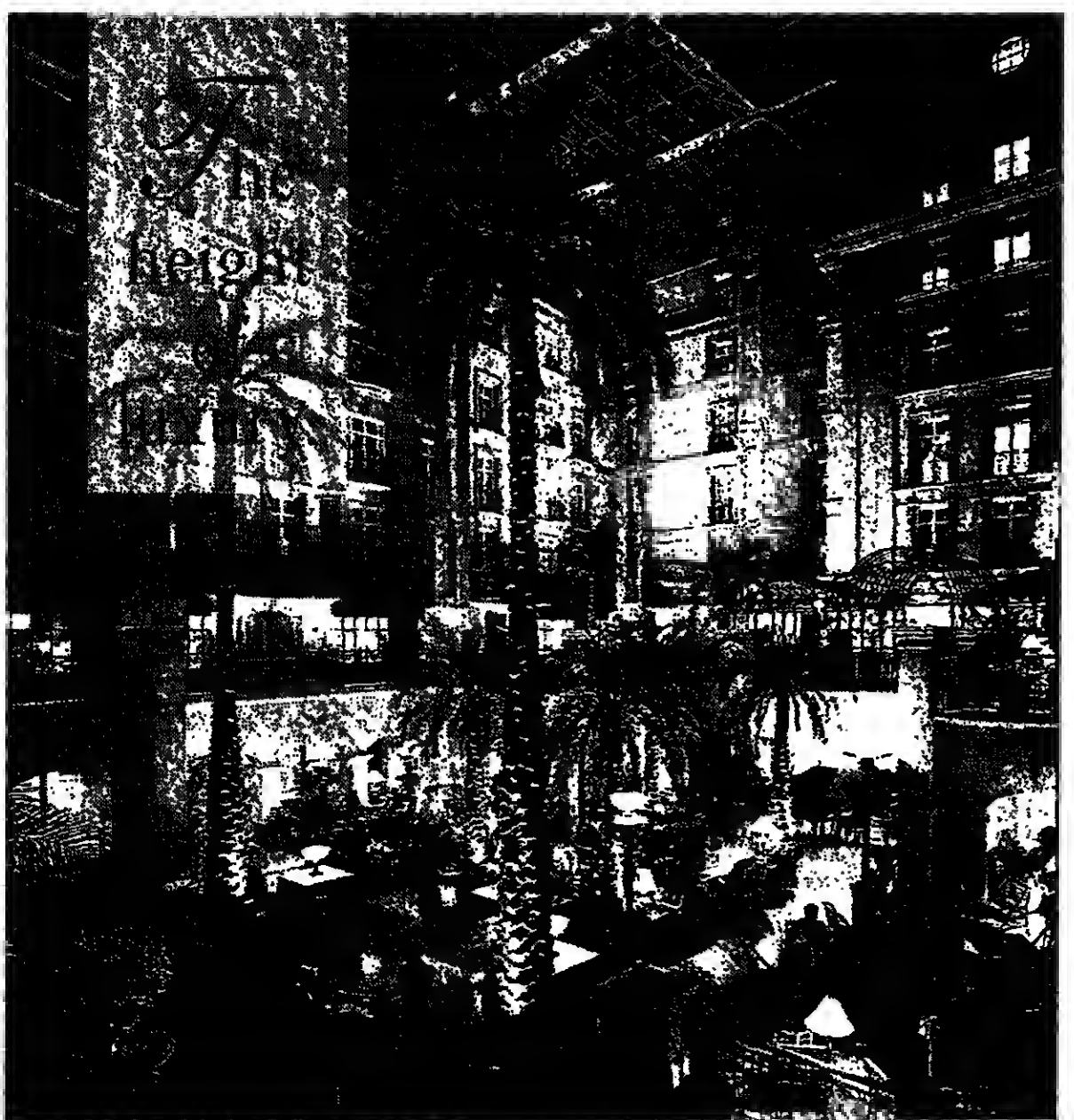
Fragile side of tourism

From Mr Stuart Alderman.

Sir, I wonder if the hierarchy of the World Travel and Tourism Council ("Tourism can create 100m jobs", January 20) has considered that the huge development of tourism that it seems to be recommending will actually ruin many of the places that people might have visited, therefore producing a negative effect.

Many of us who study the ecology of tourism believe that its structure is incredibly fragile, a fact much illustrated by the horrendous developments on Spain's coasts, the general negative comment towards it and the action the Spanish government is now taking to remedy it. Perhaps the WTTC should think again?

Stuart Alderman, chief executive, Ramblers Holidays, Box 43, Welwyn Garden, AL5 6PQ, UK



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FINANCIAL TIMES

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Thursday January 30 1997

Japan's tax conundrum

Japan's public finances are squeezed between an immovable object and an irresistible force. The immovable object is the Japanese economy, the irresistible force is public debt. Dealing with the public debt is the key to bringing the economy to halt once more. US Republicans are trying to pass a balanced budget amendment to the constitution. The European Union has its Maastricht criteria.

Now, in Japan, the government plans legislation embodying a Maastricht-style commitment to lower the deficit of central and local government, from 7.4 per cent of gross domestic product to 3 per cent by 2006.

This is sensible. Gross public debt, at 87 per cent of gross domestic product in 1996, is high. True, net public debt, 14 per cent of GDP, appears negligible. But that reflects the surpluses in the social security funds, which will become deficits as the population ages.

The ratio of net debt to GDP will converge on that for gross debt, which will itself rise steeply. According to Mr Kenji Okumura, of the International Monetary Fund, the government's indebtedness could reach 370 per cent of GDP by 2050.

Mr Okumura argues that a structural fiscal contraction of 4 per cent of GDP is needed if Japan's public finances are to be placed on a sustainable basis. This judgment looks right. The

Ministry of Finance, which agrees, plans to cut the structural fiscal deficit by close to 2 per cent of GDP in 1997 alone.

The danger is that such a sharp fiscal contraction will tip the economy back into recession. Certainly, it makes the official forecast of 1.9 per cent growth this year look optimistic. Last December's Economic Outlook for the Organisation for Economic Co-operation and Development forecast growth at 1.4 per cent. It could be lower.

How are Japan's public finances to be put in order, without strangling the recovery? With monetary policy highly expansionary, needed fiscal adjustments must be spread evenly over a number of years. Private savings and investment must also move towards balance. Thus the focus in deregulation should be on measures likely to stimulate investment.

Equally, Japanese companies need to distribute more of their profits. At present, their savings are far too large to be profitably invested in a slow-growing economy, especially one no longer permitted to export its way out of trouble.

Japan's challenge is to combine long-term fiscal sustainability with short-term economic stability. The solution is far-reaching and radical reform. Ultimately, the consensus will converge on this conclusion, but only, it appears, after first trying all the alternatives.

Power plays

Mr Tony Blair is haunted by the Labour party's last experience of power. Trade unions and left-wing activists did much to enfeeble Harold Wilson's administration. They went on to humiliate James Callaghan's government. The image of Denis Healey, the then chancellor, being howled down at the Labour conference in 1976 is etched in the collective memory of Mr Blair and his fellow modernisers.

So his proposed changes in the structure and organisation of the party carry a significance well beyond the arcane detail of the respective authority of its national executive committee, the annual conference and its national policy forum.

Mr Blair's purpose is to prevent such institutions from being used again by internal critics as a power base to attack a New Labour government. The national executive, in particular, is to lose much of its influence. If Mr Blair wins the general election, he is determined that as prime minister he will hold the levers of power within his party as well as those within Whitehall.

It is a sensible precaution. The tough approach to public spending which Mr Gordon Brown, the shadow chancellor, has promised to bring to government virtually guarantees a parting of the ways with the Old Labour left.

and its trade union allies. By diluting the authority of the executive, diminishing the role of conference and relying on direct endorsement from a rising individual membership, Mr Blair intends to consign the smoke-filled rooms of party tradition to Labour's history books. Once again, the leader is getting in his betrayal first.

Mr Blair, however, should not delude himself that the complex reforms endorsed yesterday by the national executive will produce an organisation suited to a modern party of the centre-left. Many of its policies will continue to be made behind closed doors. It is perhaps a sign of things to come that even these latest proposals have not been published in full.

For all the changes, the essential structure of the party will also continue to reflect the preoccupations of its early trade union sponsors nearly a century ago. The annual conference may in future be not quite so confrontational, but union leaders will still cast 50 per cent of the votes when policy is decided. Hardly New Labour.

So Mr Blair should see these reforms as no more than a temporary staging post on the road to radical change. And, for the good of both partners, that road should lead to the breaking of the institutional tie between the party and the unions.

Chechen relief

The people of the battered and brutalised republic of Chechnya, on Russia's far southern frontier, have voted in peace, and in a remarkably responsible way. Their presidential election was conducted, by all accounts, in spite of the fact that much of the country is in ruins.

Unbowed by the two-year onslaught of the Russian military machine, whose last troops withdrew only two days before polling, they still seem absolutely determined to achieve some form of independence. But they have opted for a moderate alternative, in the shape of Mr Aslan Maskhadov, their senior guerrilla commander, and the man who last year successfully negotiated a ceasefire and the Russian withdrawal.

Moscow should be mightily relieved. The second most popular candidate, Mr Shamil Basayev, remains Russia's most wanted terrorist fugitive for his role in seizing hundreds of hostages in the town of Budennovsk in 1995. His victory would have been hard for the Russian government to stomach. But even if the Russians can talk to Mr Maskhadov, they must recognise that he has been elected on a platform of outright independence, like all his rivals. That will be the bottom line for future negotiations.

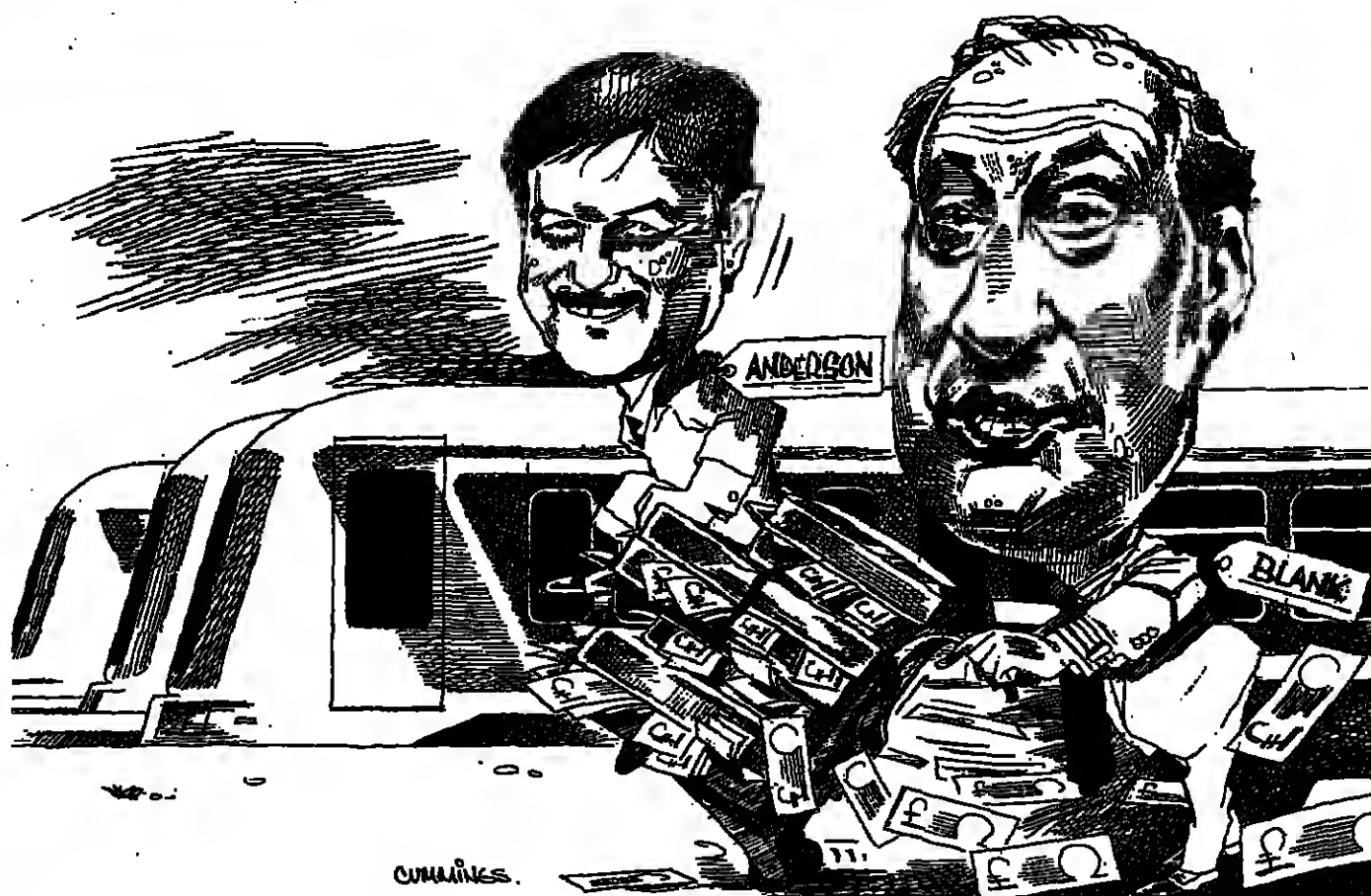
Mr Boris Yeltsin's decision to wage war on Chechnya when its

people first attempted to secede from the Russian federation was always cruel and foolish. Given the sorry state of Russian military morale and efficiency, it was condemned to failure from the start.

Unpleasant as it may be, Mr Yeltsin owes his arch-rival, Mr Alexander Lebed, for extricating him from an unwinnable war. During his brief tenure as head of the Russian security council, Mr Lebed took the initiative to negotiate a ceasefire and withdrawal. His subsequent popularity in the opinion polls demonstrates that it was not only sensible, but welcomed by most of Russia. Now it is up to the ailing Russian president or his successor to negotiate a lasting peace.

Mr Maskhadov must recognise that he needs Russian good will to survive as an independent state. His country is remote and impoverished, and largely surrounded by other parts of the Russian federation. His one bargaining chip is the oil pipeline from the Caspian which passes through his territory. If he seeks too high a price, alternatives will be built.

It would be wise for Russia to swallow its pride and accept the inevitability of Chechen independence. It has lost the war. It should admit the empire is over, settle for a generous deal to keep the oil flowing, and help to rebuild the Chechen ruins.



How to make £400m in two easy stages

The owners of a rail leasing company have been enriched by party politics and business gaffes, says Tony Jackson

Even by the occasionally bizarre standards of privatisation, the Porterbrook affair seems a startling case of something for nothing. Just a year ago, this rail leasing business was sold by the UK government to its management for £527m. It now seems the deal's backers stand to make more than £400m (£647m) in profit, while Mr Sandy Anderson, who led the buy-out, is richer by some £40m.

This windfall has come in two stages. First, Porterbrook was bought for £525m six months ago by Stagecoach, the transport operator. Second, Mr Anderson and his backers, led by the venture capitalist arm of Charterhouse, the City merchant bank, took much of the proceeds in Stagecoach shares.

Despite the sharply higher price paid by Stagecoach, the market still reckons it got a bargain. Its share price has jumped some 60 per cent since the deal. Now Charterhouse and the institutional investors in its venture capital fund (although not Mr Anderson) are taking their profit by selling the shares.

Whoever is to blame for this debacle, it is scarcely Mr Anderson. The business was sold at auction, and his team won the bidding.

Nor is it obviously the fault of Charterhouse, which raised the bulk of the money. Various venture capitalists competed for his business, Mr Anderson said yesterday. Charterhouse simply offered him the best deal.

Critics have argued that, as the incumbent boss of the business when it was sold, Mr Anderson had an unfair advantage. This is debatable. Mr Anderson's expertise was derived from 20 years in the leasing business, very little of it with British Rail.

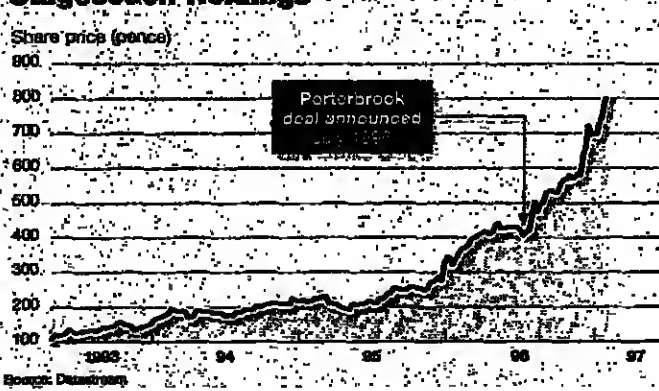
When he applied to British Rail to set up the bidding company in January 1994, he was working for a leasing subsidiary of General Electric of the US. There was no guarantee his bid would win. Two years is a fair chunk of one's career to put at risk in this way - even if, like Mr Anderson at the time, one is not yet 40.

If the buyers are not to blame, that leaves the sellers, the UK government. Its supporters would doubtless point to adverse circumstances - in particular, the behaviour of the Labour opposition. The price was driven down by Labour's vehement hostility to rail privatisation and the threat - since withdrawn - that a Labour government would make changes undermining the profitability of the privatised operators.

"Everybody was concerned about political risk at the time," Mr Anderson now says. "That was the gamble I took."

The main plank of his reasoning, he says, was that leasing is now the accepted feature of almost every form of transport in the UK except railways. Even under Labour, he was convinced it would play a role.

Stagecoach Holdings



The role of Labour in driving down prices is familiar from earlier privatisations, from British Telecommunications onwards. It is a game the opposition can scarcely lose. If it does not halt the sale, it can then accuse the government of a giveaway.

The question is what the government should have done about that. For an answer, it helps to look at the private sector. Suppose a company had put the rail leasing business up for sale. If external forces - such as the approach of an election - depressed the market, it would postpone the sale until market conditions improved.

If the sale did go ahead, it would normally hedge its bets by taking a sizeable equity stake in the buy-out. That way, if the business turned out underpriced, the seller would recoup at least part of the difference.

For the government, postponing the sale was evidently not an option. The deal was the first substantial part of a larger exercise: the privatisation of the whole UK rail network. In any case, the government's standing in the polls suggested that postponement would be the

end of rail privatisation.

The second option, though, is another matter. The government would hardly want to retain equity in Porterbrook, since the point of the exercise was to get rid of it. But there is precedent in the privatisation of London Buses for inserting a clawback provision, whereby any excess returns are partly given back in cash. Somehow, that seems to have been forgotten this time.

In fact, Porterbrook was always likely to go at a discount, being the first of its kind. Completion of the deal made the whole process of rail privatisation more credible, pushing up the price of subsequent deals. But since that was predictable, why did the government not take precautions?

The National Audit Office is now looking into the affair, and will publish its report after the election. It should make interesting reading.

It would be good to know how many bids there were for Porterbrook and each of the other leasing companies. It would also be interesting to learn why the profitability of those companies has turned out so much better than was envisaged in the memorandum of information sent by the government to prospective buyers.

It seems increasingly clear that Mr Anderson - and Stagecoach in its turn - appreciated the real potential of Porterbrook perfectly well. It is revealing that, as Mr Anderson attests, the venture capitalists were queuing up for a share of the action.

All in all, it is plain that the buyers were commercially-minded folk who could do their own sums, and knew just what they were getting. The sellers, on the other hand, seem to have been working in the dark. If that proves the case, they should answer for it.

Backer's Blank cheque

On the wall of Mr Victor Blank's comfortable office in the City of London is an oil painting of a street of red-brick terraced houses, reminding him of the street in Stockport in Cheshire where his grandfather used to live.

Both his grandfather - an immigrant from Ukraine - and his father were tailors. But after Stockport Grammar School and Oxford University, Mr Blank broke into the City by becoming an articled clerk at a law firm.

Along the way to the chairmanship of Charterhouse, a small merchant bank, Mr Blank, 53, has become the archetypal City figure. His tall frame can be seen at most City events, usually engaged in genial conversation.

"Whatever I get invited to, Victor is always there, and he must get a lot of invitations that I don't," says Mr Michael Sorkin, vice-chairman of Hambros, the merchant bank. Another financier describes him as "the ultimate networker".

Yet even this gregarious Mr Blank has found it uncomfortable to be in the public spotlight - along with a group of 46 other senior managers at Charterhouse - over the windfall they have made from Porterbrook.

Mr Blank has not gained as much from the unexpected success as others. Some of the 47 will gain more than £1m (£1.62m) each from their share of a stake of £89,000 that was rapidly transformed into £12m.

They made this from Charterhouse's "co-investment scheme", which gives directors the right to participate in all venture capital deals. This gave them a slice of Porterbrook's £2.2m in ordinary shares, valued at £400m in the takeover.

It is not the first time Mr Blank has demonstrated a skill in investing his own money in a Charterhouse deal. As well as organising the £310m management buy-out of Woolworths in 1982 he invested "a lot" of his own money in the deal.

The rewards from this and other deals enabled him to buy Chippinghurst Manor, an Elizabethan house in Oxfordshire dubbed "Woolworths Castle" by City wags. He built a cricket pitch there to indulge his passion for the sport. His cricket matches, including an annual event held with Sir David Frost, the television interviewer, to raise cash for a medical charity, have become a social fixture for many merchant bankers and stockbrokers.

This hospitality, and Mr Blank's personal charm, combine to make him a popular figure. "Victor has got a very fertile and creative mind. People enjoy talking to him, and they trust him," says a colleague of Mr Blank's at Charterhouse.

Yet Charterhouse does not evoke quite the same admiration. Blank's attempt to create a pan-European bank under the joint ownership of BNP Paribas of France has not yet been a clear-cut success.

Last year, Blank stepped back from day-to-day control and appointed Mr Michael Hepher, former managing director of BT, as chief executive. Yet as Porterbrook demonstrates, his deal-maker's touch remains.

John Gapper

OBSERVER

Ford's galaxy of stars

■ Ford's strong fourth-quarter numbers, released yesterday, may win as much applause from North American theatregoers as shareholders.

In exchange for having its name up in lights, the Detroit automaker plans to jump a slice of its revenues - just how much is a secret - into a 1,900-seat theatre, now taking shape on the site of the old Apollo and Lyric near Times Square in New York.

Ford's partner in this is Garth Drabinsky, a self-described "hard, abrasive and brassy" Canadian. Drabinsky made his name in the 1980s, first by turning Toronto-based Cineplex Odeon into one of North America's biggest cinema operators, then being forced out as Cineplex over-extended itself.

Drabinsky, who says that fighting polo in his boyhood "gave me a hunger for life that has never left me", went on to form Live Entertainment of Canada (strobe shortened to Live), specialising in musical extravaganzas.

Live! aims to be part-1940s Hollywood studio, controlling every aspect of a production. But it's also very much a 1990s creation, relying on endless opinion polls and focus groups to craft what Drabinsky calls

"applause moments" and "tear-jerk activity".

Ford clearly has the culture bug - New York's Ford Centre for the Performing Arts, due to open in December, follows similar partnerships in Toronto and Vancouver.

Just a few words

■ It's rare that Germany's chancellor, Helmut Kohl, is lost for words, as seemed the case yesterday at celebrations in Bonn for the 100th anniversary of the birth of Ludwig Erhard, west Germany's second chancellor and father of the social market economy.

When Kohl was due to speak, he cast aside a seven-page text carefully fashioned by his aides, and confined himself to a few genial observations about his illustrious predecessor.

Maybe he was pressed for time? The celebrations started late and his prepared text would have further delayed the guests from the refreshments. Unkind souls suggest that the previous speaker, Fritz Heilig, a contemporary of Erhard's, had quipped Kohl's pitch by deftly drawing attention to the deficiencies of modern Germany compared with the *Wirtschaftswunder* years of the 1950s and 1960s.

But it's more likely that politics persuaded Kohl to hold

his fire. The opposition has forced him to give a statement to parliament tomorrow on Germany's high unemployment and tax reform plans. Opposition leaders, including the Greens' Joschka Fischer and the Social Democrats' Rudolf Scharping, were among yesterday's audience.

A keynote speech from Kohl could have provided some very useful ammunition for tomorrow.

Question time

■ At last month's Franco-German summit in Nuremberg, President Jacques Chirac declined to answer a question put to him by the Financial Times. Big deal. Except that had he answered, he might have prevented a row from breaking out between himself and the French National Assembly.

At Nuremberg, Chirac and President Helmut Kohl agreed on a "common strategic concept" between their two countries. Chirac hailed the move as "very important" but declined to explain to the FT just why it was so important. More than a month of silence ensued. Questioned privately about the accord recently, French officials rolled their eyes and suggested it was mainly an exercise in patching

up relations with Bonn.

And now comes the row. Chirac's government claimed it gave the National Assembly's president - the redoubtable Gaullist Philippe Seguin - and committee chairman copies of the Nuremberg agreement and told them to distribute it. Seguin now denies this and has sided with the angry opposition. Socialists and Communists, who complain that the executive has kept them in the dark on a matter of vital national security.

If only Chirac had been more forthcoming at Nuremberg, the accord would have been seen for the banality it largely is.

Al Caponeskis

■ It's a rough life, being a Russian tax collector. The tax collection inspectorate says 28 collectors were killed in the course of their work last year, 74 injured and six kidnapped. On top of that, 18 taxation offices were shot up. Gloomily, the inspectorate says it expects little improvement in 1997. Tax evasion is a big problem for Russia's government; in the first nine months of 1996 it collected only 73.9 per cent of expected revenues. Maybe the old solution - speak softly and carry a large stick - should be employed; give tax collectors a substantial commission incentive and arm them to the teeth.

Financial Times

100 years ago

The Manchuria Railway Peking, 28th Jan. Hsu Ching-Ching, the Chinese Minister to Russia and Germany, has telegraphed that the Russo-Chinese Bank will take one thousand shares in the Manchuria Railway and requesting the emperor to appoint a director. The Minister will continue to hold his post in Berlin for six months, afterwards returning to China. The Chinese Government is to receive 30 per cent of the surplus profit of the Russian railway across Manchuria, and the line is to become Chinese in 30 years' time.

50 years ago

Rand Union Meeting Cape Town, 28th Jan. The joint committee of the mining union at an emergency meeting last night passed a unanimous resolution appealing to the Rand strikers to return to work immediately. The meeting was attended by representatives of several industrial unions and associations. Mr McCormick, secretary of the committee, said to-day that the nine mining unions were deeply concerned with the serious position that had arisen as a result of the sectional strike of employees in the gold mining industry.

pages, FR98

in a body

There are flaws in the book. In an effort to bridge the democratic deficit with the public, de Silguy Gaule's old ideas about holding EU-wide referendums on important political issues. But imagine a European referendum on, say, economic and monetary union in which all possible votes in favour of the union are counted. The consequences of a majority decision would be uncomfortable, to say the least.

In external relations, de Silguy writes that north Africa, the Maghreb, Latin America, Asia and the Middle East - not the US - will be the EU's chief areas of interest. This need to diversify is all very well, but bilateral transatlantic trade accounts for 50 per cent of EU trade.

As for the EU's economic advantages, de Silguy overstates the single currency. The story about Mr Blair's Euro-currency is a bit of a stretch. It is not clear that the UK will be able to join the Eurozone in 1999, let alone in 2000. There is a lot of uncertainty about the future of the Eurozone.

This book is a welcome addition to the debate on the future of the EU. But it does not answer the question of whether the EU is worth the effort.

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Albania to pay back pyramid scheme victims

By Kevin Done and Kevin Hope in Tirana

Mr Sali Berisha, Albania's president, promised yesterday to begin paying back depositors in two of the country's failed pyramid schemes next week.

But the central bank warned that a bail-out of all investors would have a disastrous inflationary impact on the fragile economy. The compensation plan follows two weeks of the worst street violence in Albania since its chaotic emergence from communism in 1991, including attacks on the offices of the ruling Democratic party.

President Berisha warned that those responsible for violence on the streets would be brought to book. It was reported last night that local officials from the opposition Socialist party had been arrested.

The compensation plan will

involve the repayment of about \$300m recovered from two collapsing pyramid schemes, Xhaferri and Populli.

About 200,000 depositors are expected to get back between 70 per cent and 90 per cent of their original deposits - thought to total about \$400m in the two schemes.

Mr Vehbi Alimucaj, the 47-year-old founder of VEFA Holding, the biggest of the deposit-taking companies, said yesterday his company was under investigation by a government commission.

Speaking at his headquarters, a heavily guarded villa in central Tirana, he said: "We will clarify that we are not a pyramid-style company. We have investments. We are the most indispensable company linked with almost every Albanian family."

President Berisha suggested that only a small part of the repayments would be in cash. The rest would be put in

limited-access time deposit accounts at state-owned banks to try to avert a sudden surge in inflation.

Mr Kristaq Luniku, governor of the Bank of Albania, said: "The repayments should be made over an extended period of at least 12 months." He called for measures to strengthen Albania's financial institutions and legal framework.

Many depositors will receive nothing under the plan. They include tens of thousands in schemes such as Sude and Gjallica, which collapsed without any apparent funds in the state banking system and may have only limited assets on which to base repayments.

While President Berisha said the government was preparing measures to help families in acute hardship, he said people's freedom to invest wherever they chose reflected Albania's commitment to a market economy.

Japan's managers to hit back at bullying by bosses

By Gwen Robinson in Tokyo

Bullying by bosses is rising in Japan, adding to the burdens of managers troubled by the impact of an enfeebled economy.

In the next few weeks, white-collar workers may be able to complain on a "bullying hotline" which could be reintroduced after a trial run last year in the trough of the recession.

The Tokyo Managers' Union began the trial after increasing complaints of sudden demotion, verbal insults and even physical harassment by superiors. During two week-long periods, nearly 2,000 office workers called for advice. TBS, one of Japan's commercial broadcasters, recently set up a similar hotline and received nearly 100 calls in three hours.

Mr Kiyotsugu Shitara, the union's secretary-general, said managers were scared because of growing pressure on Japanese companies to downsize and cut costs. After the rampant hiring during the bubble economy years of the late 1980s, middle management was the main target of companies trying to restructure.

Many long-serving managers, he said, were under pressure from their companies to resign or accept demotions.

Mr Hideaki Wada said he had done well as sales chief for a sports equipment company where he had worked for 13 years. But his new boss slashed his pay by 20 per cent and made him supervisor of an unsuccessful project.

One 55-year-old employee of a machinery manufacturer said he was demoted from section chief and ordered to sweep floors and weed gardens. A woman in her 50s, who worked for a building maintenance company, said she was forced to do "impossible jobs. People stopped eating lunch with me."

Stories of ostracism in the office are common in Japan. But the tradition of relegating unwanted workers to the farthest reaches of the office has given way to more vicious rejection.

Union officials noted an alarming number of callers who had experienced physical harassment, including being slapped by superiors. One middle-aged man said one of his bosses forced him to drink sake containing cigarette ash.

The mother of a female office worker in her 20s reported to the hotline: "My daughter was bullied at work. Whenever she made a mistake, it was pointed out in front of everybody... she resigned but the company refused to accept it, so she committed suicide."

A yen for the euro

THE LEX COLUMN

Panic responses to Toyota's suggestion that it would invest elsewhere if the UK remained outside European monetary union look an absurd over-reaction. Even assuming Britain stays out of Emu, inward investment to the UK will not dry up; to mobile multinational companies, Britain's flexible labour markets are likely to remain a powerful attraction.

All the same, the fuss is a welcome jolt to those who like to assume staying outside Emu could be costless. Take a Japanese company planning to supply continental Europe; if it picks a UK base it will have to weigh the real disadvantage of two sets of currency risk rather than one. As sterling's 8.5 per cent appreciation against the D-Mark in the past three months underlines, this is not an academic point.

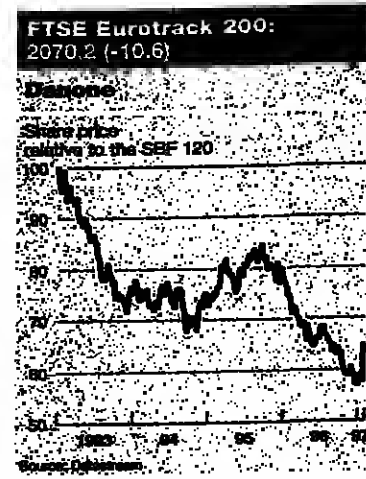
Danone

After four years of declining margins and share price, food conglomerate Danone has returned to positive territory. Moreover, Mr Franck Riboud, the new chairman, is talking of shaking up a group which has been too busy doing deals it scarcely bothered to bed them down. The potential for recovery is therefore considerable - particularly if Mr Riboud takes a hard line towards the family silver, selling non-core businesses such as bottle manufacturing.

The problem is the pain that would be incurred in restructuring the empire. There are areas where Danone lacks size, such as baby foods and pet foods, and numerous secondary brands that are vulnerable to competition from private labels. The rapid pace of consolidation in European retailing, particularly in France, is a worrying prospect for the group.

The real hope is that it will sell weaker businesses, raising cash to take its big biscuit, mineral water, beer and dairy product brands into faster-growing markets. But Danone paid a high price to break into Latin America. Meanwhile, the Asian consumer already faces a complex array of western beer and biscuit brands, while mineral water and dairy products offer limited appeal. Perhaps a hotter European summer will give Danone a boost, fuelling thirst for its drinks. However, the argument for buying Danone shares is that they look cheaper than those of Unilever and Nestlé.

Until Mr Riboud can resolve the



group's structural problems, they should remain so.

Dollar/yen

The calm that has prevailed in currency markets for the past 18 months is suddenly looking precarious. The past week's 4 per cent rally by the dollar against the yen comes perilously close to the sort of disorderly move which upsets central banks. Verbal intervention to curb the dollar's sharp rally is already under way. But central banks face a problem: intervention against the grain of the markets, whether financial or verbal, usually fails. At present, both economic and investment fundamentals point squarely in favour of continued yen weakness. Japan needs a weak currency to boost growth, while neither domestic nor foreign investors can find much reason for investing in Japanese shares or bonds.

All this will make for an interesting Group of Seven finance ministers' meeting in Berlin next week-end. Mr Robert Rubin, the US treasury secretary, has signalled concern that a planned fiscal tightening in Japan risks damping already fragile demand. If he steps up his case, and Japan beats a partial retreat from planned tax increases, this could provide the policy backdrop for an arrest to the yen's decline. Without such an initiative, any intervention will merely be spitting in the wind.

Premier Farnell

It has taken less than a year for Premier Farnell to blow a fuse. Yesterday's profits warning from the electronic components group

blamed sterling's strength and problems at its volume distribution arm. But both these factors were well known to investors. The real trouble appears to be worse-than-expected trading at its core US and UK catalogue businesses. The suspicion must be that Farnell made some heroic assumptions on market growth to justify last February's hair-raising \$2.8bn takeover of Premier - and that these have now come home to roost. Electrocomponents, its less flamboyant rival, has outperformed Farnell by 25 per cent over the past year. Shareholders were promised great strategic benefits from the Premier deal, at a short-term financial cost. So far they have only had the latter.

Fund management

A lively dialogue between companies and their biggest shareholders is an excellent thing. Yet inevitably, insider dealing rules limit what companies can say before institutions become "insiders" prevented from trading. So why not, says Mr Derek Higgs, have a Chinese wall splitting himself from the rest of Prudential Corporation's fund management business, which he runs? That way, he can conduct the dialogue and his fund managers can carry on trading.

Unfortunately, the idea is not as harmless as it sounds. There are three drawbacks. First, there are big presentational risks. Imagine Mr Higgs knows a takeover is imminent, and one of his fund managers starts innocently buying shares. Does the Pru really want to live with the inevitable subsequent criticism, however unfair? Second, it is not obvious how much clout Mr Higgs' individual views can sensibly carry. By definition, they will not reflect the judgments or expertise of his fund managers and analysts. And valuable though an off-the-cuff personal reaction might be, companies should be getting at least this from their own advisers.

Then there is the question of how much power even the mighty Pru should wield. Few if any other investors can afford to take senior people out of fund management decision-making for independent strategy chats with companies. That creates an obvious trap for management teams: that Mr Higgs' instincts could end up carrying disproportionate influence.

Additional Lex comment on WH Smith, Page 24

Bhutto defiant as appeal over dismissal is rejected

By Mark Nicholson in Karachi and Farhan Bokhari in Islamabad

Ms Benazir Bhutto yesterday vowed to "fight back" after the Pakistan supreme court upheld the presidential dissolution of her government on corruption and other charges. She said she had expected the result and insisted her Pakistan People's party had enough support to win Monday's elections, despite opposition polls suggesting otherwise.

Ms Bhutto also alleged she had evidence the poll would be "rigged", and warned she would not accept the result if her party lost.

The former prime minister has signalled her intent to wage political war against Mr Farooq Leghari, the president

and her former PPP colleague. She accuses him of conniving to oust her to bolster his own power.

A seven-judge supreme court bench dismissed by 6-1 Ms Bhutto's appeal against the dissolution of her three-year-old government on November 5 and ordered next week's national elections to go ahead. It ruled the dismissal was justified on the charges laid by Mr Leghari of her government's corruption, complicity in extra-judicial killings during Karachi's ethnic violence and economic mismanagement.

The ruling is the second time a supreme court has upheld a presidential dismissal of Ms Bhutto as prime minister, following the dissolution on corruption charges of her

first administration in 1990. Ms Bhutto said yesterday: "The charges against me are all vague. There is not one specific charge."

She said her party should win 90 seats for the 217-seat parliament against 60 for the Muslim League led by Mr Nawaz Sharif.

"If the election results are as our party's analysis shows, we will accept the result," she said. "If they are not, we won't."

But recent opinion polls show her party trails the ML by 10-20 per cent. That would indicate either a modest ML majority or an ML-led coalition in a hung parliament.

Opinion polls say the Tehreek-e-Insaf party led by Mr Imran Khan is likely to win at best four seats.

Olivetti

Continued from Page 1

year, the company said the results were in line with its business plan. The cellular telecommunications company has seen subscriptions rise sharply in its first year but is battling against the Telecom Italia fixed-line monopoly and the government's failure to reduce interconnection charges on Telecom Italia.

It is also still waiting for a £60bn rebate from the government, which has been criticised by the European Commission for failing to promote more competition in the Italian market. Olivetti shares were down £5.90 to £646 in Milan yesterday.

Toyota head's Emu warning

Continued from Page 1

on foreign investments. Government officials tried to play down the significance of Mr Okuda's comments.

They pointed to a string of recent inward investment projects including the \$2.6bn South Wales electronics plant of LG Group of South Korea where Mr John Major, the prime minister, attended a ground-breaking ceremony yesterday.

Toyota UK declined to comment on Mr Okuda's remarks. However, whatever Mr Okuda meant to say, he has touched a raw nerve in the UK. British officials dealing with foreign investment said

few investors raised concerns about Emu. But they did express fears about what might happen to their investments if Britain found itself on the European periphery.

Nissan, the first Japanese motor group to build a British plant, said last night it would prefer the UK to join Emu but this was not "a major concern". Nissan this month announced plans to invest £215m to build a new model at its £1.3bn factory.

Honda Motor, which has a factory employing 2,300 at Swindon, said Emu would have no impact on its UK strategy including its plan to invest £200m in the next three years.

FT WEATHER GUIDE

Europe today
It will be cloudy over the Benelux and northern Germany. North-eastern Germany will have some drizzle or light rain. The southern part of Britain will have a mixture of sunshine and cloud, but the north will be mainly overcast. Northern France will have a mixture of sun and cloud, but the south will have plenty of sunshine. Sunny periods are expected in the interior of Spain, but south-eastern parts will have showers. Western Spain and Portugal will be mostly overcast with rain. Italy and the southern Alps will be mainly sunny, but the northern Alps will be mostly cloudy. Sunny periods are expected in the Balkans.

Five-day forecast
The high pressure system over the UK will gradually move to eastern Europe, bringing more settled conditions. But one disturbance after another will reach north-western Europe, bringing changeable conditions.

TODAY'S TEMPERATURES

Location	Max	Min	Location	Max	Min	Location	Max	Min
Abu Dhabi	33	23	Amman	21	11	Amsterdam	11	5
Accra	31	21	Algiers	17	7	Athens	11	5
Aden	31	21	Bahia	21	11	Bangkok	31	21
Algeria	17	7	Batavia	21	11	Bombay	31	21
Amman	21	11	Bombay	31	21	Buenos Aires	11	5
Amsterdam	11	5	Buenos Aires	11	5	Calcutta	31	21
Antwerp	11	5	Calcutta	31	21	Cairo	21	11
Athens	11	5	Cairo	21	11	Cape Town	11	5
Baghdad	31	21	Cape Town	11	5	Cardiff	11	5
Bahia	21	11	Cardiff	11	5	Chennai	31	21
Bangkok	31	21	Chennai	31	21	Cologne	11	5
Batavia	21	11	Cologne	11	5	Dakar	21	11
Bombay	31	21	Dakar	21	11	Delhi	31	21
Buenos Aires	11	5	Delhi	31	21	Dubai	31	21
Calcutta	31	21	Dubai	31	21	Edinburgh	11	5
Cairo	21	11	Edinburgh	11	5	Geneva	11	5
Cape Town	11	5	Geneva	11	5	Hamburg	11	5
Cardiff	11	5	Hamburg	11	5	Helsinki	11	5
Chennai	31	21	Helsinki	11	5	Hong Kong	21	11
Cologne	11	5	Hong Kong	21	11	Islandia	11	5
Dakar	21	11	Islandia	11	5	Jakarta	31	21
Delhi	31	21	Jakarta	31	21	Karachi	31	21
Dubai	31	21	Karachi	31	21	Kuala Lumpur	31	21
Edinburgh	11	5	Kuala Lumpur	31	21	London	11	5
Geneva	11	5	London	11	5	Madras	31	21
Hamburg	11	5	Madras	31	21	Manila	31	21
Helsinki	11	5	Manila	31	21	Mexico City	21	11
Hong Kong	21	11	Mexico City	21	11	Moscow	11	5
Islandia	11	5	Moscow	11	5	Mumbai	31	21
Jakarta	31	21	Mumbai	31	21	Nairobi	21	11
Karachi	31	21	Nairobi	21	11	Paris	11	5
Kuala Lumpur	31	21	Paris	11	5	Rangoon	31	21
London	11	5	Rangoon	31	21	Reykjavik	11	5
Madras	31	21	Reykjavik	11	5	Rio	21	11
Manila	31	21	Rio	21	11	Rome	11	5
Mexico City	21	11	Rome	11	5	S. Francisco	11	5
Moscow	11	5	S. Francisco	11	5	Seoul	21	11
Mumbai	31	21	Seoul	21	11	Shanghai	21	11
Nairobi	21	11	Shanghai	21	11	Stockholm	11	5
Paris	11	5	Stockholm	11	5	Strasbourg	11	5
Rangoon	31	21	Strasbourg	11	5	Sydney	21	11
Reykjavik	11	5	Sydney	21	11	Taipei	21	11
Rio	21	11	Taipei	21	11	Tel Aviv	21	11
Rome	11	5	Tel Aviv	21	11	Tokyo	21	11
S. Francisco	11	5	Tokyo	21	11	Toronto	11	5
Seoul	21	11	Toronto	11	5	Vancouver	11	5
Shanghai	21	11	Vancouver	11	5	Vernon	11	5
Stockholm	11	5	Vernon	11	5	Vienna	11	5
Strasbourg	11	5	Vienna	11	5	Warsaw	11	5
Sydney	21	11	Warsaw	11	5	Wellington	11	5
Taipei	21	11	Wellington	11	5	Winnipeg	11	5
Tel Aviv	21	11	Winnipeg	11	5	Zurich	11	5
Tokyo	21	11	Zurich	11	5			

Deutsche Morgan Grenfell
Deutsche Bank AG London

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US\$200,000,000
6.25% Notes due 2002
Issue price: 101.2630%

Deutsche Morgan Grenfell

Handwritten signature: 101.2630%

COMPANIES AND FINANCE: EUROPE / MIDDLE EAST

Kato Group to acquire up to 5% of Koor

By Mark Hubbard in Cairo and Judy Dempsey in Jerusalem

Egypt's Kato Group yesterday became the first Arab enterprise to purchase shares in an Israeli company when it began buying shares in Koor Industries valued at an estimated \$60m.

Mr Ibrahim Kamel, Kato Group chairman, said the company is to buy a stake of not more than 5 per cent in the Israeli group, which has a market capitalisation of \$1.2bn.

The share purchase will be spread over the next seven

days in order to avoid disturbing the price. The shares are to be bought in the name of several different Egypt-based subsidiaries of Kato Group, whose interests range from chemicals and seeds to banking and tourism.

Orders for the first Koor shares, all of which are to be bought on the New York Stock Exchange, were placed by brokers yesterday.

"The orders have been placed, but it's not going to happen in one day. So far it appears to have been going smoothly," said Mr El-Mansour El-Tarzi, financial

adviser to Kato Group, who was instrumental in setting-up the deal.

Mr Kamel, who heads what is one of Egypt's largest private business empires, agreed to buy the shares during six months of negotiations with Mr Benjamin Gaon, chairman and president of Koor Industries.

Mr Gaon said he saw no obstacles preventing Israeli and Egyptian companies doing business in the future.

At close of trading on the Tel Aviv Stock Exchange, Koor rose 1.5 per cent from Shk 315.46 to Shk320.19. But analysts said the rise

was probably due to interest by Mr Stanley Gold, president of the US-based Shamrock group, in acquiring stakes held in Koor by Bank Hapoalim, Israel's largest bank, than the Kato share purchase. The Shamrock group holds 20.5 per cent of Koor Industries voting rights while Bank Hapoalim holds a 22.7 per cent stake.

Analysts said Mr Kamel's deal could now open the way for Mr Gaon to trade in Egypt and possibly make some acquisitions, particularly in the cement sector.

In a separate move, Nortel, the Canadian telecoms net-

work, paid \$45m for a 20 per cent stake in Telrad, the telecommunications division of Koor. The move is aimed at further internationalising both companies.

Nortel, formerly Northern Telecom, will pay \$17.5m in cash and another \$27.5m spread over four payments. It follows the exercise of a two-year option made in 1995 when Nortel and Telrad formed a strategic partnership for the development and supply of equipment.

"The key reason why we were interested in making an investment in Telrad was because of its engineering

and technical capabilities," said Mr Jean Monty, president and chief executive of Nortel. Telrad had sales of \$396m in 1995.

Nortel will issue new shares, leaving Koor with a stake of 30 per cent. Koor's Mr Gaon said he was anxious to float Telrad in New York, possibly by as early as next year.

Over the past three years, Koor has embarked on a big restructuring programme designed to create a core of companies grouped around agrochemicals, chemicals, telecommunications and building materials.

EUROPEAN NEWS DIGEST

Telefónica lifts net profit 20%

Telefónica, Spain's telecoms operator, has announced its fully privatised next month will post a net profit of 20 per cent, up from 16.1 per cent in 1995. The figures were 16.1 per cent with market capitalisation of \$1.1bn, according to the company's annual report.

Revenue increased 15.5 per cent to \$12,000m.

Ahead of the sale of the state-owned company, Mr José María Gil de Sola, chairman of Telefónica, announced a new board which will include independent directors in place of 50 per cent of the state-owned equity. Mr Villalonga said the appointment of outside directors reflected the operator's commitment to corporate governance principles of transparency, disclosure and the defence of shareholder interests.

The new board members include Mr Cesáreo Altierra, chairman of Tabacalera, the state-controlled tobacco company; Mr Pedro Ballve, chairman of the family-owned Campofrío food group; Mr Alberto Cortina, a wealthy businessman; and Mr Martín Velasco, a Geneva-based entrepreneur.

Tom Burns, Madrid

Sales climb 15% at Debis

Daimler-Benz Inter Services (Debis), a unit of the German industrial group Daimler-Benz, yesterday announced a 15 per cent increase in sales in 1996 to DM13.6bn (\$8.24bn).

The company said earnings had also risen, but that exact figures would only be released at the Daimler-Benz results press conference in April.

Mr Klaus Mangold, chief executive, said profitability improved in 1996 as Debis no longer had any loss-making units and business volume as a whole had increased. For 1997 he forecast sales significantly above DM14bn.

DM8.5bn of 1996 sales came from financial services, where its leasing business, Mercedes-Benz Leasing Finance, grew 33 per cent. Information technology accounted for DM2.8bn and the telecoms business Debitel for DM1.5bn. Debis' largest customer is still Daimler-Benz, which accounted for 15 per cent of sales.

Frederick Stüdemann, Berlin

Strong advance at Matav

Matav, the Hungarian telecoms company, announced a six-fold rise in provisional profits to between Ft22bn and Ft24bn for 1996, up from Ft3.9bn in 1995. Turnover rose 35 per cent on 1995 figures to between Ft194bn and Ft195bn.

Analysts said the results were above expectations. Mr Gergely Varkonyi, an analyst with ING Barings Budapest, said the results made the company's initial public offering, expected late this year, "even more interesting".

Management attributed the improvements to improved services and reduced operating and financing costs.

Kester Eddy, Budapest

Berendsen denies restructure

Sophus Berendsen, the Danish industrial company which owns 36 per cent of Rentokil of the UK, has no plans to change the structure of the group, Mr Ole Balle, the chief financial officer, told the Financial Times yesterday.

He was responding to a report in a Danish newspaper claiming that Berendsen was preparing to set up a separate company to hold the Rentokil shares, in order to eliminate the price difference between Rentokil shares and Berendsen shares. The difference leaves investors in Berendsen at a disadvantage.

"This is not a new story," said Mr Balle, "but we have no current plans to do as suggested and the issue has not been discussed by the supervisory board."

Berendsen held over half the shares in Rentokil until the beginning of 1996, when the holding was diluted and reduced to 36 per cent as a consequence of Rentokil's acquisition of BRT.

Hilary Barnes, Copenhagen

Schwarz Pharma upbeat

Schwarz Pharma, the German pharmaceuticals group, yesterday gave an upbeat outlook for the current year after a stronger-than-expected 17.5 per cent increase in sales to DM1.2bn (\$700m) in 1996.

"We are confident about the year that has just begun: group sales should rise between 6 per cent and 8 per cent, and profits at an even faster rate," it said. The company, Germany's ninth-largest drug group, registered preliminary earnings per share of DM4.30 for 1996, up from DM3.70 previously.

Last year's sales increase was fuelled by a 26 per cent rise in foreign turnover, which for the first time exceeded sales at home. The growth in foreign sales was led by the US, where turnover surged 44 per cent. Domestic sales were 10 per cent higher than a year earlier. Schwarz Pharma said foreign sales would again provide the bulk of this year's sales increase, while domestic demand would be more moderate. The group said it was continuing to expand market share through acquisitions. The shares, which have more than doubled since the group came to the market in 1995, yesterday closed DM0.50 higher at DM1.14.

Sarah Allhaus, Frankfurt

Baan more than doubles profit

Baan, a Dutch-Californian supplier of business software, more than doubled net profits last year from \$15.3m a year earlier to \$36.3m, a figure exceeded in the final quarter of 1996 alone. Earnings for the three months to December reached \$15.8m, compared with \$6.8m, as the company said licence revenues, service and maintenance income, and margins all grew.

Sales were up 64 per cent to \$128.8m in the latest quarter and ahead 79 per cent for 1996 as a whole to stand at \$388m.

Gordon Crabb, Amsterdam

B&O ahead 32% at halfway

Bang & Olufsen, manufacturers of audio equipment and television sets, reported a 16 per cent increase in sales from DKK1.33bn to DKK1.55bn (\$246m), in the half year to November 30, while pre-tax profits rose 32 per cent from DKK128m to DKK174m. The result was slightly better than forecast in a statement to the Copenhagen stock exchange on December 10. The company reported strong sales growth for its audio and video products in the US, where there was an increase of 52 per cent. Bang & Olufsen said it expected sales growth for the full year to exceed 10 per cent and pre-tax profits to reach about DKK200m, compared with DKK125m in the year ended May 91.

Hilary Barnes

P&U and Takeda sign deal

Pharmacia & Upjohn, the US-Swedish drug group, said it had signed a marketing agreement with Takeda of Japan to sell its smoking cessation products in Japan. The deal covers P&U's replacement therapy products in the form of chewing gum and transdermal patches. Separately, P&U said its diagnostics unit had agreed to buy Eli Lilly's Mediatech of Germany which develops, manufactures and markets diagnostic tests, primarily in the area of auto-immunity.

Alex News, Stockholm

■ Ceres, the French conglomerate, said 1996 net profit rose from FF900m to FF1.2bn (\$212m). It said it planned to refund a net FF1.1bn per share to shareholders with part of the FF6.3bn proceeds of Novartis's sale of its stake in Valeo.

■ Sales at Phant-Printemps Reims, the French retailer, rose 3.3 per cent in 1996, from FF1.1bn to FF1.13bn (\$14.43bn). Changes in the company's share structure accounted for FF228m and current profits for FF117m.

Alex News, Paris

Danone ahead of forecast with 8% rise

By Andrew Jack in Paris

Danone, the French agro-foods group, yesterday reported 1996 net profits up 8 per cent to FF3.4bn (\$510m), in the first full set of results since Mr Franck Riboud took over as chairman from his father last May.

The figures were above those predicted by the group last year and came in spite of disappointing summer weather in Europe which hit sales of mineral water, beer and other products.

In an interview with the Financial Times, Mr Riboud expressed satisfaction that margins had increased from 8.6 per cent to 8.9 per cent after four years of decline, and stressed the growing emphasis on three product lines: health food, snack products and drinks.

He said he had made a series of changes since he took charge of the company. These included breaking down the barriers between its divisions; accelerating its international development; focusing on a core group of products; emphasising the Danone brand worldwide; and introducing new incentives for managers who would increasingly be paid on the basis of return on investment in their business divisions.

He said he planned to open a research centre for the group to analyse consumer

trends, while adding that he was satisfied with the level of overall spending on development - about 0.8 per cent of annual sales.

Mr Riboud said he believed the 6-8 per cent spent on marketing and promotion of its brands was at the correct level, and that any proposal to reduce advertising expenditure must in future be submitted to senior directors for approval.

He said the group would concentrate on four to five international brands and a further 10 in local markets. He added that its aim was to be the best-known brand in its principal markets, or number two in specific niches.

Danone's debt rose as a result of a series of acquisitions last year by FF74bn to FF720bn. Sales increased 6 per cent to FF84bn during 1996, or by 3 per cent on a comparable basis. The strongest growth came from outside Europe - up 8 per cent - and within Europe from biscuits, up 4 per cent.

Mineral water sales in Europe fell by more than 2 per cent, but retained the highest margins at nearly 14 per cent. Mr Riboud said that the group's new crushable bottle - designed to ease disposal - had helped it boost market share in France by 1.5 percentage points.

Dutch football clubs may float

By Simon Kuper

Two Dutch football clubs are considering joining the rush of European teams to the stock market. AZ Alkmaar and PSV Eindhoven would become the Netherlands' first two quoted clubs.

Eleven UK and three Danish sides already have stock market listings. Last week, Lazio of Rome and Fiorentina of Florence confirmed their plans to float on a foreign stock exchange.

Mr Jan Kasper, director of AZ, said yesterday that his club expected to seek a listing on the Amsterdam market if it received the go-ahead to build a new stadium. He said AZ had been inspired by UK football club flotations.

Mr Harry van Raaij, chairman of PSV, one of the Netherlands' three biggest clubs, said that a share listing would help his club match the financial power of leading UK and Italian rivals.

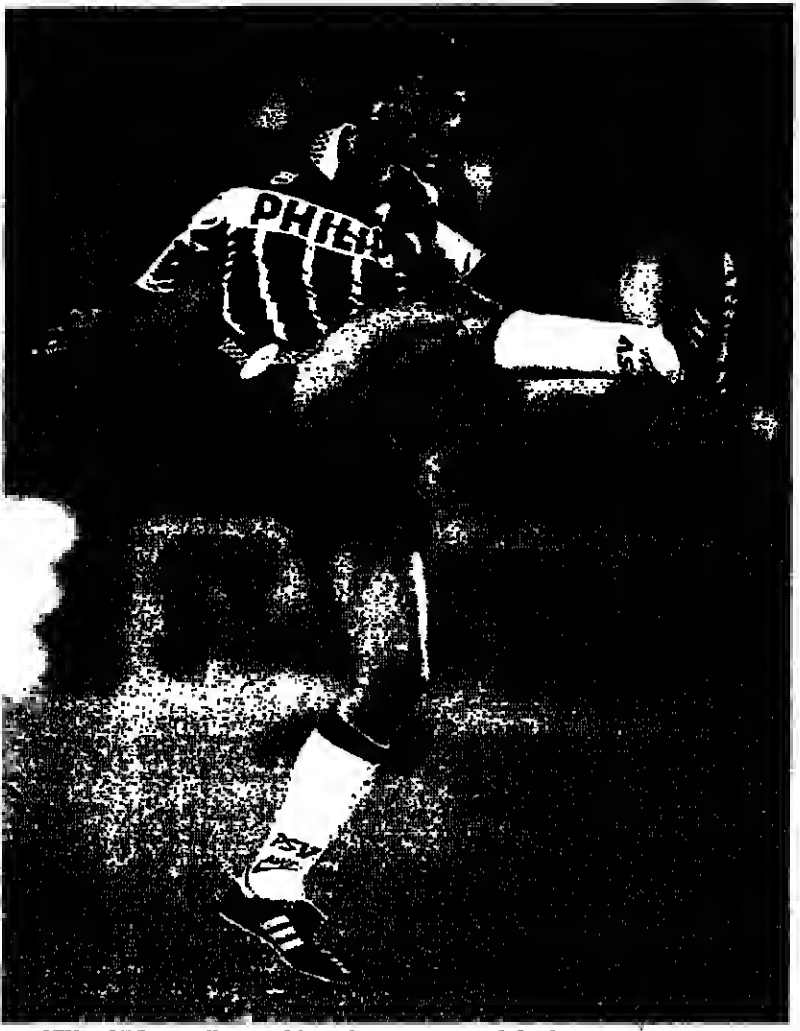
PSV was created as a works team of Philips, the electronics company which still controls the club.

The two teams' plans mark a new stage in the financial revolution that has hit Dutch football since the collapse last month of Sport 7, the cable television channel that owned the rights to screen Dutch premier division games.

The country's leading clubs are planning to create a Premier League, based on the UK model, that would have the autonomy to make its own financial decisions.

Plans to show matches on pay-per-view television accelerated last month after a Dutch judge ruled that clubs owned the TV rights to their own home games. No club should have to join a collective deal, he said.

His ruling is being closely watched by clubs elsewhere in Europe. They believe it could destroy the television deals that leagues have negotiated collectively. Stock market analysts believe that if collective deals collapse, big clubs such as Newcastle United and Glasgow Rangers could negotiate



Lac Nils of PSV Eindhoven: his club may be one of the first to float

more lucrative individual contracts. London analysts said AZ and PSV would make fairly small companies. PSV has a pre-transfer turnover of less than \$24m a year, and AZ is considerably smaller.

PSV carried out its biggest ever deal

last year, when it sold the Brazilian striker Ronaldo to Barcelona for an estimated £135m (\$18.8m). But the player, voted the world's best by national team managers this month, is now valued at about four times that amount.

Western defence groups set sights on Czech deal

By Vincent Boland in Prague

Western defence contractors contemplating the purchase of a stake in Aero Vodochody, a Czech military aircraft maker for which the government is seeking a strategic investor, are forging ties with local companies. They aim to strengthen their bids in a tender closely linked to a separate battle to win a contract to upgrade the Czech air force.

A senior executive at Lockheed Martin, the US defence company, said it was in talks with several potential partners ahead of a possi-

ble bid for the 34 per cent stake in Aero, which makes light attack and training aircraft. Other US and European contractors are also believed to be forging tentative links with local partners.

Boeing, the world's largest civilian aircraft maker, is also reported to be mulling a bid for Aero in partnership with CSA, the Czech national airline. Bids are due later this month, and the winner is expected to be announced in April.

The sale of the stake is closely linked to a battle being waged among leading western defence companies for the air force con-

tract. A government decision on whether it can afford to replace Soviet-built Mig-21s with western aircraft is expected to coincide with a probable invitation to the country later this year to join Nato.

Mr R.M. "Mac" Stevenson, international vice-president for central Europe at Lockheed Martin Tactical Aircraft Systems, would not say which Czech companies were involved in the talks, and no decision had been taken on whether it would bid for the stake. But he said Lockheed's position "would be greatly enhanced by having a rela-

tionship with Czech industry".

Lockheed is offering the air force its F-16 fighter aircraft for the upgrade, either through leases or the purchase of new or used aircraft. A new F-16 costs \$34m. Other contractors seeking the upgrade and potential bidders for Aero include McDonnell Douglas of the US, an Anglo-Swedish partnership between Saab and British Aerospace, and Dassault of France.

McDonnell Douglas would not comment on whether it would bid for the Aero stake, but said in a statement yesterday it planned to locate production of its F/A-18 Hornet fighter aircraft at the Czech company, and said another of its potential partners was the engineering firm Skoda Plzen.

The government decided earlier this month to open the tender for the Aero stake to foreign as well as domestic investors despite a campaign by some local interests to keep it entirely in Czech hands.

It is being recapitalised by existing shareholders, which include three local banks, to the tune of about Kc2bn (\$720m), and Kc3.3bn in debt relief has been approved. Its new partner is likely to introduce additional capital.

Siemens Nixdorf launches low-cost Net PC device

By Paul Taylor in Dublin

Siemens Nixdorf Informationssysteme (SNI), the German computer group, is to launch what it claims will be the first low-cost network computer to conform to Microsoft's recently announced Net PC specification.

The Scenic Pro Net 2, which will be launched at the CeBIT trade fair in Hannover in March, will cost about DM1,200 (\$727m) including a screen.

It will be built around an Intel Pentium microprocessor, 16Mb of memory and a network adapter for connecting with corporate PC networks.

The new device - in effect, a slimmed-down PC - will run Microsoft's Windows computer operating system downloaded from a network and Web browser software.

Unlike the rival NC devices backed by Oracle, the second-largest software group, and Sun Microsystems, Siemens Nixdorf's network computer is designed to be expanded.

Mr Peter Pagé, the member of the SNI managing board responsible for system strategy and application software, said: "For users who only have access to slower

networks and require more standalone functionality, the network computer can be extended with an optional hard disk as well as an expansion box containing a CD-Rom or floppy drive."

Mr Pagé believed: "Adaptable user devices are superior to a dedicated network computer, which cannot be flexibly extended."

He continued: "By installing sealed network computers, users run the risk of being tied into an investment which cannot evolve over time and cannot be adapted to the different needs of a user's workplace."

He took a swipe at the NC's advocates, such as Oracle's Mr Larry Ellison and Sun Microsystems' Mr Scott McNeely.

He said: "Some people are joking about all the unused computer power that is sitting on desktops, comparing them with unused TV sets... They do not seem to understand the range of functionality that intelligent network access devices require."

In spite of concerns about lacklustre IT spending in Europe, and Germany in particular - highlighted recently by several US groups - Mr Pagé said SNI's growth remained strong.

The Government of Canada

has sold its

Air Navigation System

to

NAV CANADA

for \$1.5 billion

The undersigned acted as financial advisor to the Government of Canada on the structuring, valuation, negotiation and sale to NAV CANADA.

NESBITT BURNS

Member of the Bank of Montreal Group of Companies

November 1996

Handwritten signature in Arabic script.

COMPANIES AND FINANCE: ASIA-PACIFIC / EUROPE

Total in co-operation talks as profits soar

By David Owen in Paris

Total, the French energy group, is in talks with Gaz de France on the possibility of co-operation with the state-owned utility on a number of unspecified industrial projects.

Mr Thierry Desmarest, Total chairman and chief executive, made the disclosure in Paris yesterday, as the company unveiled a 50 per cent advance in 1996 net income from FF1.7bn to FF2.6bn (\$1bn). Taking into account FF1.5bn in non-recurring items that depressed the group's 1995 result, the year-on-year improvement was 150 per cent.

The figures compared favourably with the expected performance of Elf Aquitaine, its larger rival. Elf last month estimated its 1996 net income before special items would come to between FF1.3bn and FF1.5bn, up from FF1.3bn in 1995. In terms of earnings per share, however, the performance of the two companies was closer. Total posted an advance of 47 per cent from FF15.80 to FF23.30 a share; Elf is projecting a figure of FF27 or FF28 a share against FF18.90 in 1995.

Analysts said yesterday's results were in line with expectations, although there were some pleasant

surprises in the group's production forecasts for future years.

According to Mr Gordon Gray, oil analyst with Salomon Brothers in London, the company's "excellent" rate of reserve replacement should serve as "a foundation for strong future growth."

Analysts also welcomed the group's increasingly convincing focus on shareholder value, as reflected by a target of 12 per cent return on equity by 2000.

Total is aiming to achieve this on the assumption of an average reference price for Brent crude oil of \$16.40 a barrel, which is well below current market rates, and a

level regarded by observers as reassuringly conservative.

The return achieved by the group in 1996 rose sharply to 10.3 per cent, from just 7.3 per cent the previous year, due partly to the favourable market conditions. At the \$16.40 reference price, this rate would have fallen to 8.4 per cent.

Mr Desmarest said that, while he expected crude oil prices to fall in 1997, they were unlikely to slip as far as \$16.40.

At the operating level, by far the biggest improvement came from the group's upstream activities, with income climbing 83 per cent to FF7.3bn. Operating income

from chemicals rose 13 per cent to FF1.9bn, and from downstream activities 15 per cent to FF1.6bn.

Mr Desmarest said the business environment in the downstream segment remained "difficult", although it had improved slightly compared with 1995. He expected the proportion of overall capital employed in downstream activities to fall to about 30 per cent in 2000, from 41 per cent in 1995 and an estimated 34 per cent in 1997.

He said he was aiming for a further FF4bn improvement in the group's operating profit in three years. Turnover was up 30 per cent from FF135.5bn to FF176bn.

Elf gets its message across

Mr Philippe Jaffré, Elf Aquitaine chairman, must be satisfied with the reaction to his half-yearly results commentary last September, when he announced his objective of delivering a double-digit return on equity at the French oil, chemicals and drugs group by 1998.

Such targets are not unusual these days in France. And this one does not appear overly demanding: the company is thought to have achieved a return of more than 9 per cent in 1996, albeit in a generally helpful market environment.

But his words have struck a chord with international investors. In the subsequent four and a half months, Elf shares have risen more than 36 per cent. By the end of November, the proportion of the shares in foreign hands had climbed to 43 per cent - high by French standards.

The share price rise is also attributable to other recent developments, such as the French state's decision to sell the bulk of its residual stake and Elf's announcement that it might sell control of Sanofi, its quoted drugs arm.

But the message seems to be getting across that France's largest heavy industrial concern, once

seen as flabby and state-manipulated, is finally speaking the language of Anglo-Saxon capitalism - and starting to act accordingly.

"The sceptics have been waiting for a track record," said Mr Gordon Gray, oil analyst with Salomon Brothers in London. "That track record is starting to emerge much more clearly."

Yet in an interview this month in Elf's headquarters near Paris, Mr Jaffré made clear he did not think the comparatively aggressive investment cultures of the US and the UK had all the answers.

"I think shareholder value is the maximisation of a company's value over the medium term," he said. "For a company to develop well, it is necessary for its customers to be content; for its employees to be happy; for it to conduct research; for it to invest. That can be perceived negatively from the viewpoint of short-term shareholder value."

"In the medium term, the markets are always right, but not in the short term. I will not manage the company with my eyes fixed on today's stock market quotation."

After more than three years at the helm, Mr Jaffré

was proud to have cut costs significantly - the group's oil production costs are now little more than \$3 a barrel, compared with not much short of \$5 in 1992 - without sacrificing the company's "will and capacity to develop."

"One could imagine reducing costs very sharply and more or less destroying the development capacity of the group," he said. "For me, downsizing at full-tilt is bad for the long term."

Some might reflect that rapid restructurings are notoriously difficult in France, where more than half the company's 85,500 workforce is still based, and suspect Mr Jaffré of trying to make a virtue out of necessity. It is hard to deny, however, that the group's varied development efforts are paying dividends.

A big factor behind the recent increase in the Sanofi share price, for example, are high expectations for a string of new products.

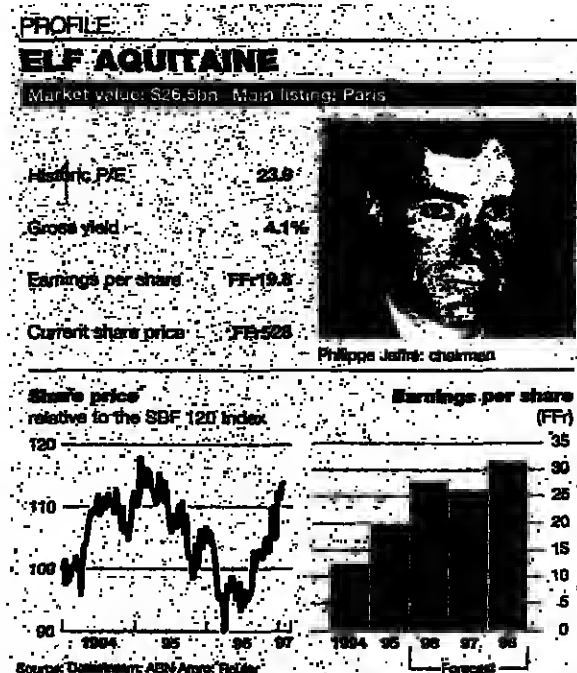
As for oil exploration, the group last year made what observers have described as an "exciting" discovery - the Girassol field - in deep water off the coast of Angola in west Africa.

However, virtually all Elf's oil and gas reserves are in the North Sea or Africa, and

some observers are concerned that recent US interest in Africa could leave it vulnerable to seeing its position eroded in one of its most traditional preserves.

Undoubtedly, the company could have benefited from a more rapid restructuring in refining and distribution. The group's French operations made a loss in 1996 and are expected to do so again next year. But Mr Jaffré signalled he was not prepared to carry passengers indefinitely - even in Elf's politically sensitive home market. "We must return French refining and distribution to break-even... or it will close," he said.

This is not a course of action that would have been contemplated in days when Elf was closer to the classic model of an integrated oil company, refining a high proportion of its own production. The attitude, as Mr Jaffré acknowledged, would have been that higher oil output required more refining capacity - a stance he now dismisses as "absurd". In fact, he argued, integration in the physical sense has "disappeared" from the oil industry, with the result that each sector of a group's activities has to justify its existence.



Though Mr Jaffré's stock is rising among international investors, the most difficult tests are still to come. It would have been worrying if the Elf chairman had not been able to improve on the profits record of his predecessor, Mr Louis Le Floch-Prigent, who is now under formal investigation for alleged misuse of corporate assets.

The yardstick by which the current Elf chairman should ultimately be judged

is his ability to deliver another return on equity target that he disclosed last week - this time of 12 per cent, to be achieved, even in average or poor market conditions, by 2000.

That would put Elf on a par with the best in the industry. If he does this without sacrificing his focus on the medium-term, then he will be entitled to plaudits. But it will be tough.

David Owen

Higher oil prices lift Petrofina

By Neil Buckley in Brussels

Shares in Petrofina, the Belgian integrated oil group, rose Bfr175, or 1.5 per cent, to Bfr11,525 yesterday after the group announced a 38 per cent increase in net profits for 1996 from Bfr11.6bn to Bfr16bn (\$470m).

Petrofina said the results reflected higher crude oil prices and better refining margins - which increased from \$1.80 to \$2.27 a barrel - although falling margins had depressed the performance of the chemicals sector.

Although the results were lifted by capital gains on the sale of assets, these were largely offset by other one-off charges, and the results - released late on Tuesday - were generally welcomed

by the Brussels bourse.

Cash flow increased to Bfr45bn, or Bfr1,935 a share, from Bfr39bn, or Bfr1,601, in 1995.

In the upstream exploration and production sector, oil and gas production was broadly flat, at 85.6m barrels of oil equivalent against 85.3m boe in 1995.

The balance of production changed, with oil production falling 1.5 per cent in 50.5m barrels, but gas sales increasing 4 per cent to 210bn cu ft.

Higher prices for crude oil and gas pushed the operating result up from Bfr13.2bn to Bfr23.3bn.

Development work on the Armada field and redevelopment of the Ekofisk field in the North Sea continued on schedule and under budget, the company said, while the

new Thelma field began production in October and production from the Alba field increased.

Petrofina reported several important gas discoveries in the US, UK and Vietnam, and an oil discovery off Angola.

In the downstream refining sector, volumes increased 8 per cent and improving margins pushed the operating result up from Bfr100m to Bfr13.3bn.

Sales through the group's Fina retail network increased 6 per cent despite a sluggish market, with 700 service stations revamped.

The picture was less positive in the chemicals sector, where the operating profits declined from Bfr19.7bn to Bfr11bn in spite of a significant

increase in polymer production capacity.

Results were held back by falling margins, and problems at the group's olefin plant in Antwerp in November.

Trading profits in the paints sector fell from Bfr1.3bn to Bfr1.1bn, with improved results for marine and industrial paints offset by development costs in the decorative paints sector in France and Germany.

Petrofina said it planned to increase investment in 1997 from Bfr34bn to Bfr37bn, with ongoing investment in the Ekofisk and Armada fields as well as the Tempa Rossa field in Italy, in increasing chemical production, and in downstream marketing operations in Europe and the US.

Repsol stages recovery in final three months

By David White in Madrid

A recovery in profit margins for oil and gas enabled Spain's Repsol group to recover ground in the final quarter of last year.

For the year, it reported record net earnings of Ptas119.01bn (\$855m), 1 per cent up on the Ptas117.7bn recorded in 1995.

The provisional result for 1996 was higher than analysts expected. It followed a fall of almost 6 per cent in group earnings for the first nine months.

The improvement came in spite of a sharp setback in the international chemicals sector, the petrol price war in the UK and a strong investment programme.

The group, Spain's largest by turnover, did not disclose sales figures, which it said had not been completed. Operating profits climbed to Ptas12.5bn from Ptas17.2bn.

Repsol's last-quarter recovery no doubt would have been an embarrassing setback for the new chairman, Mr Alfonso Cortina, appointed in June following the centre-right Popular party's general election victory.

The government holds a 10 per cent stake but this is due to be sold in a global offering this spring.

The results, which were released yesterday in a Madrid business daily, coincided

with the signing of an industrial cooperation agreement with Iberdrola, Spain's largest private-sector electrical utility. The agreement also includes Gas Natural, the gas group in which Repsol is the largest shareholder.

The agreement reflects Mr Cortina's strategy of involving Repsol in the domestic electricity generation market, which is being liberalised.

The other main focus has been a stepping-up of investment in Latin America, where the group spent about Ptas30bn last year, including the purchase of a controlling stake in an important gas field in northern Argentina.

Total investments increased by more than half in Ptas20.2bn, compared with Ptas13.3bn the previous year.

Operating earnings from refining and marketing rose 6 per cent to Ptas80.8bn. This was in spite of narrower UK margins and strike action at the group's Petronor refinery near Bilbao.

Earnings from exploration and production climbed by more than 60 per cent to Ptas30.7bn, partly reflecting higher crude oil prices, while gas profits were 9 per cent up at Ptas6.6bn.

Earnings from chemicals plummeted from a record Ptas24.2bn in 1995 to Ptas12.5bn, although the company noted that margins for the main plastics products improved in the second half.

INTERNATIONAL NEWS DIGEST

CLP bucks fall in HK market

Shares in China Light & Power, the Hong Kong utility, yesterday bucked a falling market to gain 3.3 per cent, closing at HK\$34.80. Investors welcomed its move to sell a 20 per cent stake to Citic Pacific, the Hong Kong arm of the Chinese government's main investment vehicle.

On Tuesday, Citic Pacific said it was to pay HK\$18.25bn (US\$2.1bn) for new shares in CLP, giving it a 20 per cent stake in the enlarged capitalisation of the utility.

Mr Michael Kadoorie, chairman of CLP, said yesterday that capital raised from the stake sale would give it more flexibility in funding - for example, increasing equity stakes in power projects - but that there was no rush to spend it.

"We don't have any reason to spend money unless we get a good return," he said, defining a good return as 15 per cent or above. CLP has been suffering stagnating earnings growth and excess capacity.

Citic Pacific's shares closed yesterday down 2.5 per cent at HK\$38.50. Concerns over Citic Pacific hinge on its increased gearing, as it plans to fund the stake through debt. ING Barings calculates net debt to equity will rise to some 64 per cent at the end of 1997, from an estimated 26 per cent in 1996.

Louise Lucas, Hong Kong

Nintendo lifts forecast

Nintendo, the Japanese maker of video games, has lifted forecasts for parent pre-tax profit to ¥90bn (\$745m) in the year in March from an earlier ¥85bn, the Nihon Keizai newspaper reported yesterday.

Present shipments of Nintendo 64 computer game hardware are running at 700,000 units a month, which is to be raised to 800,000 units from April. In the year to March 1996, monthly shipments are expected to average 800,000 units.

Total shipments - domestic and offshore - in the first half are expected to total 5m units, rising to 7m in the second half. By the end of 1996, total shipments of the Nintendo 64 stood at 3.9m units, of which 1.8m were for the domestic market and 2.1m shipped to the US.

AFP-Asia, Tokyo

Morgan Stanley wins mandate

Morgan Stanley, the US investment bank, has won the mandate to lead-manage China's pioneering share issue, Beijing Datang Power Generation, on the London Stock Exchange.

Salomon Brothers, the US investment bank originally selected as global co-ordinator for the flotation of Beijing Datang in 1994, was dropped at the end of last year after a row over pricing. The power company plans to raise some US\$300m, and had hoped to secure a dual listing in Hong Kong and London in November.

Morgan Stanley is also global co-ordinator for the issue of China Eastern Airlines, another Chinese enterprise whose flotation has been postponed. The carrier is seeking to raise up to US\$250m through a joint listing in Hong Kong and New York next month.

Louise Lucas

Elektrowatt split progresses

Credit Suisse, the big Swiss bank, is to bid Sfr650 a share for the 56 per cent of shares in Elektrowatt, the Swiss conglomerate, which it does not own.

The ultimate plan is to split Elektrowatt into two companies. But a difference of opinion between the Zurich cantonal court and the Swiss federal tax authorities has forced Credit Suisse to first make a bid for all of the outstanding shares.

Siemens, the German engineering group, will then pay the equivalent of Sfr285 a share for the industrial interests. A Swiss-German energy consortium will pay the equivalent of Sfr265 a share for the traditional electricity business.

Elektrowatt yesterday reported a 54 per cent drop in net income to Sfr37m (\$68m) in the year to end September 1996. Profits were depressed by provisions of Sfr118m. Earnings before interest and taxes rose 3 per cent to Sfr673m on sales which rose 44 per cent in Sfr7.2bn.

William Hall, Zurich

Newcrest warns on quarter

Newcrest Mining, the Australian gold miner which last year failed in its attempt to merge with Normandy Mining, warned yesterday that it made a loss in the second quarter. It said the December quarter had been "severely impacted" by an unexpected decline in the grade of its oxide mill feed at its Telfer mine in Western Australia. This would result in a A\$4.6m (US\$3.7m) loss before tax in the three-month period.

The problem was likely to continue for the rest of the 1996-97 financial year, suggesting Newcrest might only break even in the second half-year. In the first quarter, the Melbourne-based company made a profit after tax of A\$154m, mainly because of an A\$225.6m pre-tax abnormal gain. This largely reflected the closing out of gold hedging positions. After-tax profits before such abnormalities were A\$8.6m.

Newcrest expected the first-half results to include "a determination of the appropriate carrying value" of its holding in Normandy, the larger mining company which rejected Newcrest's merger advances. Newcrest paid around A\$470m for a 12 per cent stake in Normandy, and currently carries the 12 per cent stake at cost. The current market value is about A\$310m.

Energy Resources of Australia, the uranium producer controlled by the Melbourne-based North group, yesterday announced a 46 per cent increase in after-tax profits, to A\$15.2m for the six months to the end of December. It attributed the improvement to higher sales, with revenue up 20 per cent to A\$66.3m.

Ningini Mining, the Australian-listed mining company, is to write down the value of its San Cristobal gold mine in Chile by US\$15.7m, and adjoining exploration prospects by US\$1.36m. It will also write off the capitalised cost of exploration at the Mungana prospect in Queensland - some US\$6.22m.

Nicki Tait, Sydney

JD Wetherspoon plc

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Prices for securities authorized by the provisions of the Securities Exchange Act of 1934 and 1933					
In English and American Dollars					
Premium for the Period of 1934 to 1935					
Testing on 20/20					
1/27/97	1/27/97	1/27/97	1/27/97	1/27/97	1/27/97
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0000	13.00	11.89	11.89		
0100	20.00	17.50	17.50		
0200	30.75	17.50	17.50		
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COMPANIES AND FINANCE: ASIA-PACIFIC

Two Asian carriers face up to differing problems and challenges as they attempt to expand their operations

Vietnam Airlines in careful ascent China Southern eyes its country cousins

Watch Us Take Off. Nothing captures the ambition of Vietnam Airlines better than this slogan, picked for an advertising campaign the company ran recently.

Mirroring the economic performance of the country whose flag it carries, the company has come from nowhere in 1989, when it was spun off from the ministry of defence, to emerge as the region's fastest-growing airline.

Growth has averaged 35 per cent a year since 1991, when its ageing Soviet-made Tupolevs and Yaks carried 462,000 passengers. Last year, 2.5m people flew in its new fleet of Airbus 320s, Boeings and French-made ATRs.

Management plans an aggressive expansion campaign involving \$700m in investment, 85 per cent of which it hopes will come from foreign banks and export credit agencies.

Image-makers at the Ball Partnership, the company's advertising agency, have been polishing up Vietnam Airlines as a brand name. Foreign bankers already perceive it as one of the country's few well-managed and profitable state-run concerns.

But the hard part is yet to come. As Mr Luong Hoai Nam, director of marketing planning, admits, traffic growth has started to sag. Both business and tourist travel to Vietnam are growing more slowly, reflecting the country's emerging-market growing pains.

That raises the question how soon it can realise its ambition, to become an

Vietnam Airlines

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Year	Passenger traffic (m)
1995	2.5
1996	2.5
1997	2.5

\$400m in 1995, according to Ms Tran Hong Phuong, investment department manager.

One possibility is to raise funds through a stock market listing. But Vietnam does not yet have a bourse, and an exchange is unlikely to be opened for at least two years. Even then, Vietnam Airlines may not be among the first candidates, as the government may wish to maintain control.

Mr Nam says that care must therefore be taken over expansion. A team is working on a master plan for up to 2010. It covers "everything from traffic forecasts, our targets for market share, profit and loss projections and financing solutions," Mr Nam says.

Government approval is still pending, but the plan envisages adding 50 new aircraft to today's fleet of 20. The company will continue diversifying away from its reliance on Airbus, but not too far. "We have to co-operate with all aircraft manufacturers, but we're not looking to have many types of aircraft, as it's costly," Mr Nam explains.

Most of the new aircraft - some of which will for the first time be bought rather than leased - will be put in service in the Asia-Pacific region.

That assumes Vietnam Airlines can negotiate more flights to destinations in the region, and this depends on what reciprocal concessions Vietnam's government is prepared to offer other airlines.

Talks on market access between the US and Vietnam have been bogged down for

two years. Three US airlines - Delta, Continental and North West - want to fly to Vietnam, but Hanoi is reluctant to allow them to pick up passengers en route, known as "fifth-freedom rights".

"Of course, Vietnam Airlines does not support the exercise by foreign carriers of fifth-freedom rights. No country is 100 per cent open. The market should be regulated somehow," says Mr Nam.

However, analysts say the first priority is to improve service. That is more important than price in the Asia-Pacific market, they say, and will be pivotal to Vietnam Airlines' performance.

Some progress has been made. In-flight catering has improved since a joint venture with Cathay Pacific. The company will launch a frequent-flyer programme this year and raise the advertising budget slightly from its current \$4m.

Ground staff are being trained abroad, while more than 30 Vietnamese pilots have been instructed in France, many at Airbus Industrie's training centre.

One is a former air force officer who, on the last day of the Vietnam war, defected from the South Vietnam Air Force and bombed the presidential palace.

Personality will be the key to improving Vietnam Airlines' performance, according to Mr Nam. "We always focus on personality, the personal interface between staff and customers. It's our philosophy."

Jeremy Grant

China Southern eyes its country cousins

China Southern Airlines, China's fastest-growing carrier, is on the acquisition trail. It has set its sights on the country's smaller airlines, many of which are loss-making with little prospect of recovery in an overcrowded market.

But Mr Li Yongzhen, deputy director of China Southern's "privatisation office", says regional pride is delaying a long-anticipated shake-out in the aviation sector.

Provincial officials view their airlines as local "flag carriers" and are loath to relinquish control to larger airlines. However, mounting losses are likely to force a rationalisation of the sector.

"In China," Mr Li comments, "profit and efficiency are not always the highest priorities."

Among China's two dozen or so airlines, only five are believed to be making money: Air China, the national carrier; China Southern; in Guangzhou; China Eastern; in Shanghai; China South-West, in Chengdu Sichuan province; and China Northern, in Shenyang.

Other smaller airlines in busy coastal areas such as Shenzhen and Hainan Island are probably making ends meet, according to Mr Li, but economies of scale make it difficult for them to compete with larger carriers.

China Southern is planning stock market listings this year in Hong Kong and New York and is anxious to to emphasise its expansion

plans. These include taking over Fujian Airlines. It is in discussions with other regional carriers, including Wuhan Airlines in central China.

Mr Li says: "It is difficult to negotiate on a commercial basis, although we are in a transition from a centrally planned to a so-called market economy."

Traffic is expected to pick up in 1997. This will benefit larger, cost-efficient carriers such as China Southern, which has 28 per cent of the domestic market, and whose fleet is growing rapidly.

China Southern's passenger volume grew by 20 per cent last year, from 12m in 1995 to about 15m, but profit growth was static.

The carrier expects to raise about \$250m in Hong Kong and New York to fund new aircraft purchases. It has about \$1m invested in its fleet, with additional investment of \$700m planned.

It is to buy 17 Airbus A-320s over the next two years. Mr Li said it also intended to add four or five Boeing 747s by 2000, provided traffic on the new Guangzhou-Los Angeles route justified it.

China Southern already operates subsidiaries, including carriers in the coastal cities of Xiamen, Shantou and Zhuhai.

Tony Walker

Profits slip at San Miguel

By Justin Marozzi in Singapore

San Miguel, the Philippines' largest beer and food company, yesterday reported a drop in net earnings for 1996, after a decline in income from beer sales.

Net earnings before exceptional items slipped 2 per cent from 5.38bn pesos in 1995 to 5.26bn pesos (\$200m) in 1996. The group made a one-off gain of 830m pesos from the write-back of previous provisions and the sale of certain assets.

Earnings per share fell from 2.63 pesos to 2.57 pesos. The group's B-shares shed 3 pesos to close at 105 pesos.

Group sales improved 11 per cent to 86bn pesos from 76.5bn pesos. Domestic beer sales, which account for 29 per cent of group turnover, picked up 4 per cent to 24.9bn pesos.

However, operating income for domestic beer slipped by 4 per cent to 3.7bn pesos, because of high malt prices and higher depreciation levels. Home market share increased from 81 per cent to 83 per cent.

San Miguel is expected to be hit by a 10-12 per cent rise in beer costs. This is the result of a new tax specific

to beer, introduced in December. It replaces the previous value-added tax, which was based on production costs.

One analyst commented: "So far, the group has not passed on this increase to the public. But when it does, it may lose market share, or the market may shrink."

Soft drinks improved operating income from 4.1bn to 4.6bn pesos, after strong performance from Coca-Cola, which has a 76 per cent market share. Sales rose 20 per cent to 26.3bn pesos.

The new property division doubled profits from 419m to 816m pesos after it sold a 10 per cent stake in a head office site.

Operating profits in the food division, which sells processed meats, chicken, feeds and dairy products, bounced back 85 per cent to 1.85bn pesos from 1.37bn pesos a year earlier.

With tougher competition from Asia Brewery, the group owned by Mr Lucio Tan, the Chinese-Filipino businessman, and a domestic market share which most observers believe has peaked, San Miguel has embarked on an aggressive \$1.6bn overseas expansion programme.

Mixed outlook for insurers

By Gwen Robinson in Tokyo

The ability of Japan's non-life insurers to survive deregulation has drawn divergent views from the two main credit rating agencies.

Moody's Investors Service yesterday changed its rating outlooks for Yasuda Fire and Marine Insurance and for Mitsui Marine and Fire Insurance, two of Japan's largest non-life insurers, from "stable" to "negative".

Moody's said that while the financial strength of the two companies remained "quite formidable", deregulation would challenge their management capabilities.

However, Standard and Poor's affirmed its "stable" ratings for Mitsui Marine and Fire and three other Japanese non-life insurers: Dowa Fire and Marine Insurance; Sumitomo Marine and Fire Insurance; and Nippon Fire and Marine Insurance. S&P pointed to the recovery in underwriting in the year to end-March 1996.

Japan last month agreed with the US to open its insurance market to foreign competition and to deregulate its non-life insurance market by July this year.

MERCURY OFFSHORE SELECTED TRUST (SICAV)
Postal address: B.P. 1058, L-1010 Luxembourg
NOTICE OF ANNUAL GENERAL MEETING OF SHAREHOLDERS

The Annual General Meeting of Shareholders of Mercury Offshore Selected Trust ("the Company") will be held at the registered office at 6D, route de Trèves, L-2633 Senningerberg at 11.00 am on 17th February 1997 for the purpose of considering and voting upon the following matters:

Agenda

1. Directors' and Auditors' reports.
2. To approve the financial statements for the year ended 30th September 1996.
3. To declare such dividends for the year ended 30th September 1996 as may be recommended by the Board, as necessary to obtain distributor status for the Company and to fix their date of payment.
4. To discharge the Directors from their responsibilities for all actions taken within their mandate during the year ended 30th September 1996 and to approve their remuneration.
5. To ratify the co-optation of Mr S B Cohen, Mr D Ferguson, Mr F Le Feuvre, Mr V McAviney and Mr S Sweeney as Directors.
6. To re-elect Mr P Stormonth Darling, Mr J Reimann and Mr F Teich as Directors.
7. To discharge the Auditors from their responsibilities for all actions taken within their mandate during the year ended 30th September 1996.
8. To re-elect the Auditors.
9. To decide on any other business which may properly come before the meeting.

Voting
Resolutions on the Agenda may be passed without a quorum, by a simple majority of the votes cast thereon at the Meeting.

Voting Arrangements
In order to vote at the Meeting:

- the holders of Registered Shares may be present in person or represented by a duly appointed proxy;
- the holders of Bearer Shares must deposit their shares not later than 13th February 1997 either with the Administrator of the Company, or with any bank or financial institution acceptable to the Company, and the relative Deposit Receipts (which may be obtained from the Administrator of the Company) must be forwarded to the Administrator of the Company to arrive not later than 14th February 1997. The Shares so deposited will remain blocked until the day after the Meeting or any adjournment thereof;
- shareholders who cannot attend the Meeting in person are invited to send a duly completed and signed proxy form to the Administrator of the Company to arrive not later than 14th February 1997.

Paying Agents
Luxembourg
Luxembourg Internationale
1, rue de la Liberté
69 route d'Esch
L-1470 Luxembourg

United Kingdom
S.G. Warburg & Co. Ltd.
(Paying Agent),
2 Finsbury Avenue,
London EC2M 2PP

The Board of Directors
Registered Office: 6D route de Trèves, L-2633 Senningerberg, Luxembourg.
R.C. Luxembourg B.24.990

30th January 1997

TOTAL 1996 ESTIMATED 1996 RESULTS

NET INCOME BEFORE NON-RECURRING ITEMS UP BY 50%. NET INCOME RISES BY 150%.

TOTAL's Board of Directors, chaired by CEO Thierry Desmarest, met on January 28 to review the Group's estimated 1996 financial results.

Results
(in FF billion)

	1995	1996
Sales	135.8	158.8
Operating income	7.4	10.8
Net income (Group share) before non-recurring items	3.7	5.6
Net income (Group share)	2.2	5.6
Earnings per share (FF/share)	15.8	25.3

*excluding initial application of FAS 121 in 1995
*excluding non-recurring items

Operating income
(in FF billion)

	1995	1996
Upstream	4.4	7.2
Downstream	1.3	2.5

COMPANIES AND FINANCE: THE AMERICAS

US airline industry enjoys profitable year

By Richard Tomkins
in New York

The US airline industry enjoyed its most profitable year on record in 1996, latest results from the big carriers show, but soaring fuel costs and low fares slowed the growth in the final quarter.

Some companies - notably United Airlines parent UAL, American Airlines parent AMR, and Delta Air Lines - improved their fourth-quarter performance, but Northwest Airlines, USAir and Southwest Airlines showed declines.

Big profits have also come as a mixed blessing for some airlines because they have brought the threat of labour confrontation as employees press for big pay rises.

American Airlines is facing the possibility of a strike by its pilots following the breakdown of pay talks, and employee ownership at United Airlines seems to have soured somewhat following a similar row over pilots' pay.

Understandably, employ-

ees who made sacrifices to help their companies through the hard times are saying they should be rewarded with pay rises now their employers are making record profits.

The airlines are trying to tell them that a jump in labour costs will simply plunge them back into the financial crisis they have struggled so long to emerge from: but it is a hard message to get across, especially at a time when many airline executives are getting profit-related bonuses.

The background to the recent surge in profitability is a continuing rise in passenger numbers, driven by growth in the US economy. This has enabled airlines to fill a higher proportion of aircraft seats at higher fares, so lifting revenues and profits.

For example, Tuesday's figures from United Airlines showed its load factor (the average percentage of seats filled) rising from an already high level of 70.5 per cent to

US airlines: 4th quarter results

Airline	1996	1995	1994	1993
AMR	1,016	1,022	1,016	1,022
Northwest Airlines	21	30	573	393
Continental Airlines	47	41	319	224
Southwest Airlines	28	43	207	182

Notes: Profits are net of extraordinary items. Source: Company reporting

71.7 per cent for the full year, and revenue per passenger mile rose from 11.79 cents to 12.35 cents.

But in the fourth quarter, big rises in fuel costs dented profits. United Airlines saw its fuel bill soar by 27 per cent to \$578m, accounting for 15 per cent of the company's total operating expenses.

Another problem in the fourth quarter was the effect of higher fares. Business fares rose sharply during the year as a whole - by an average of 9 per cent, according to the American Express Business Airfare Index. This resulted in a lot of empty seats in the fourth quarter, prompting some airlines to hold fare sales that weakened yields.

Among the gainers, UAL topped analysts' expectations with its fourth-quarter results. Its load factor hardly improved, edging up from 69 to 69.2 per cent, but revenue per passenger mile rose by 4.5 per cent, producing a big increase in revenues.

UAL said that if its employee share ownership

scheme was complete, the figures would have shown net profits moving up by 67 per cent to \$142m. But even on a conventional accounting basis, the airline reduced its fourth-quarter losses from \$81m to \$21m.

AMR, which is currently trying to cement a global alliance with British Airways, also beat analysts' expectations: fuller aircraft and higher fares helped it produce a 36 per cent increase in underlying net profits to \$122m. After a number of special charges, the reported figure showed losses of \$28m turning into profits of \$28m.

Delta Air Lines also surpassed analysts' expectations, lifting net profits from \$48m to \$123m.

The airline said cost-cutting lay behind the gain: in spite of rising fuel costs, its unit costs rose by just 1 per cent while revenues rose by 8.5 per cent.

Continental Airlines also continued its recovery, recording a respectable

profit increase. But Southwest Airlines, so often a stellar performer, saw an uncharacteristic downturn in profits because some aggressive fare sales lowered yields. It also incurred the cost of expanding its network in the north-east.

USAir was another loser: some special items for employee profit-sharing schemes caused fourth-quarter net profits to tumble from \$38m to \$6m. The company said net profits would have risen from \$60.3m to \$108m without the charges, but Mr Stephen Wolf, chairman and chief executive, warned that the airline had to get its costs down to compete with expanding low-cost carriers.

Northwest Airlines saw profits fall because it was unable to shrug off the cost of increased fuel bills, higher maintenance expenses related to increased flying, and an increase in staff. But America West recovered from a poor third quarter to resume its upward trend.

Ford fears strong dollar after losses overseas

By Richard Waters
in New York

Ford Motor yesterday reported that it lost \$352m outside North America last year, and warned that the red ink would continue to flow in Europe and Latin America this year.

The US's second-biggest auto maker added to the complaints from Detroit in recent weeks about how the rise in the US dollar could hamper the international competitiveness of US manufacturers.

Mr John Devine, chief financial officer, said the dollar's rise against the yen was "a big problem for the car and truck business, and a big problem for the US balance of payments."

He said that the current exchange rate would hinder attempts to sell US vehicles in Japan. It was already helping Japanese manufacturers to lift their share of car sales in the US.

Ford reported after-tax profits of \$1.2m, or 99 cents a share, for the final months of last year, in line with Wall Street's expectations.

That was nearly double the level of a year before, when earnings were hit by the cost of launching a number of new models. Sales rose 12 per cent to \$98m.

The latest quarter showed an improvement in the company's US auto manufacturing, where profits rose to \$628m; but continuing troubles elsewhere, where losses reached \$238m.

Ford is in the midst of relaunching its South American operations, and has begun to grapple with high costs in Europe. Most recently, it announced plans to cut the work force at its Halewood plant in the UK.

The company's financial services group once again underperformed its overall performance - although rising credit losses led to a decline

in earnings from its vehicle financing unit, Ford Credit.

The financial services units contributed \$514m in net income in the final quarter. They made \$2.8bn net income for 1996 as a whole, after a one-off gain of \$612m.

That helped Ford overall to register a 1 per cent increase in net income last year, to \$4.4bn, or \$3.64 a share. Sales also rose 7 per cent, to \$147bn.

The improvement in its US auto making business, which accounts for around two thirds of total revenues, helped lift Ford's after-tax profits to \$765 on each vehicle sold in the final quarter; the highest for the year, and well ahead of the \$235 a vehicle a year ago.

Chrysler made more than \$1,000 on each vehicle sold in the final quarter, reflecting its emphasis on higher-margin light trucks. General Motors, held back by strikes in the US, made \$115 a vehicle,

Philip Morris advances despite shrinking market

By Richard Tomkins
in New York

Philip Morris, the US food and tobacco group, achieved a surge in profits from domestic cigarette sales in the fourth quarter in spite of a shrinking market, the company reported yesterday.

With its flagship Marlboro brand leading an increase in market share to 47.8 per cent, up 1.7 percentage points, the US tobacco operations lifted operating profits by 14 per cent from \$943m to \$1,075m.

Combined with strong performances from international tobacco and the food operations, the increase helped lift Philip Morris's fourth-quarter net profits by 16 per cent to \$1.47bn.

Earnings per share, lifted by the company's extensive stock repurchase programme, rose by 18 per cent to \$1.81, just above the \$1.80 expected by analysts. During the year, Philip Morris

bought back 26.6m shares at a cost of \$2.8bn.

International tobacco increased operating profits by 17 per cent to \$363m in the fourth quarter, while international food recorded a 12 per cent increase to \$465m and domestic food recorded an 11 per cent increase to \$565m, excluding discontinued operations. Miller Brewing continued to be weak, reporting unchanged operating profits of \$48m.

For the full year, net profits rose by 15 per cent to a record \$6.3bn, excluding the effect of accounting changes the previous year, and earnings per share rose by 19 per cent to \$7.68.

Philip Morris said the total return to shareholders for the year, including stock price appreciation and re-invested dividends, was 30.9 per cent, compared with 23 per cent for the Standard & Poor's 500.

A record 991bn cigarettes were sold during the year, up 9.3 per cent from 1995, and overall volume for Marlboro, the world's best-selling cigarette, rose 8.7 per cent to a record 458bn.

Outside the US, big volume increases offset the effect of adverse currency movements, with the year's total of 660bn cigarettes representing a gain of 11.9 per cent on a year ago. Most big markets showed increases.

On the food side, the divestment of low-margin business helped Kraft Foods' results, but the business also benefited from volume gains, continued cost reductions and acquisitions.

Kraft Foods' volume in the North American market climbed a record 4.5 per cent driven by solid growth in most categories, increased sales force effectiveness and new products.

International food also saw gains in most markets, with cost savings helping fund higher marketing investments.

AMERICAS NEWS DIGEST

Inflows to US funds at record

Cash flows into bond and equity funds last month were \$15.02bn, falling short of previously published estimates for the month by 11 per cent, according to figures released by the Investment Companies Institute. But total flow into equity funds for the year was confirmed as a record by a wide margin, at \$222.08bn, well ahead of 1995's \$128.22bn. All mutual funds, including money market funds, took in \$324.97bn for the year, and the industry now manages \$3,540bn in assets.

Although December's inflow was the second smallest monthly gain for the year, analysts were inclined to attribute it to technical factors, with some investors taking losses, or deferring investments, in the last month of the tax year. Combined assets of all funds actually decreased during the month by \$7.86bn, or 0.2 per cent.

For the year, assets of equity funds grew 38.1 per cent, of which roughly half was accounted for by net new cash, and the remainder by investment performance. In 1996, new money had only accounted for a third in the growth of equity funds' assets. Anecdotal evidence suggests that most of the largest companies are now attracting more money this month than they did in January of last year, when the industry took in a record \$67.12bn.

John Authers, New York

IBM plans stock split

International Business Machines announced a two-for-one stock split, planned for May 9, pending shareholder approval. The split would raise the number of common shares outstanding from 750m to 1.575bn. The move is expected to make IBM's shares more attractive to small investors. It may also reduce the impact of swings in IBM's share price on the Dow Jones Industrial Average. IBM is currently the highest-priced stock in the average, which treats price moves in all 30 stocks equally.

IBM's share price fell by 13 per cent in the four trading days after the company reported its year-end results last week but has begun to pick up over the past two days. In mid-session yesterday IBM was trading at \$154.4, up 89¢ from Tuesday's closing price.

Louise Kehoe, San Francisco

Monsanto to pay premium

Monsanto, the St. Louis-based company that is transforming itself into a biotechnology company from its base as a chemicals concern, said it would pay a sharp premium to acquire the remaining shares of Calgene that it does not already control. The transaction is valued at about \$217m.

The deal will give Monsanto complete ownership of Calgene's extensive research into plant genetic engineering, where it has been a pioneer in fruit and vegetable research, and designing seeds that yield enhanced vegetable oils. Monsanto last year acquired a 54.6 per cent controlling interest in the California-based Calgene, and has been actively sharing its technology.

Monsanto has offered to pay \$7.25 a share to acquire the remaining interest in the company, or about 30.2m shares. That compares with Tuesday's closing price for Calgene on the Nasdaq of \$5.50, a share, and is near the stock's 52-week high of \$7.37.

Laurie Morse, Chicago

DMR buys Qadant stake

DMR, the Montreal-based consulting arm of Amdahl, the US information technology group, has bought Qadant Airlines' 49 per cent interest in Australia's Qadant International, an airline systems integrator whose software is used by 30 carriers. DMR would not reveal the price, but it will now own 100 per cent of Qadant, which has about 100 employees.

Robert Gibbons, Montreal

Lower prices hit SPCC

Southern Peru Copper Corp cited lower copper prices for a decline in fourth-quarter earnings from \$68.4m a year earlier to \$48.3m, as sales slipped from \$241.3m in the fourth quarter of 1995 to \$202.9m.

Copper mine production in the fourth quarter of 1996 increased 11.7m lbs over the fourth quarter of 1995 to 173.5m lbs, the company said. Production for the full year 1996 totalled 678.1m lbs, an increase of 21.7 per cent over 1995.

SPCC is 54.1 per cent owned by Asarco, 15 per cent by Marmco Corp, 13.8 per cent by Phelps Dodge and 17.0 per cent by common shareholders.

Reuter, New York

Grupo Insa buys into Comesi

Grupo Insa, a Mexican steel, automotive parts and construction products maker, has bought a 26 per cent stake in Comesi, of Argentina, for \$12.4m.

Insa has the option to purchase an additional 25 per cent of the Argentine manufacturer of coated steel, which could become effective in the next 12 months.

AP-DJ, Monterrey

NATIONAL WESTMINSTER BANK PLC
NATWEST INVESTMENTS

PAYING AGENT

CHANGE OF COUNTER

We hereby give notice that, with effect from the close of business on Friday, 14th February 1997 the counter of NatWest Investments Paying Agency will move from The Basement, Juno Court, 24 Prescott Street, London E1 8BB to:

NatWest Investments Counter
c/o NatWest Markets
1st Floor
135 Bishopsgate
London EC2M 3UR

Any enquiries concerning the change of counter should be addressed to National Westminster Bank Plc, NatWest Investments, Centralised Securities Office, PO Box No10, National Westminster House, Station Way, Crawley, West Sussex RH10 1JE. Tel: (01293) 653241.

National Westminster Bank Plc
Paying Agent

TO THE HOLDERS OF
KINPO ELECTRONICS, INC.
US\$44,000,000
3 PER CENT BONDS DUE 2001

NOTICE OF COMMENCEMENT OF CONVERSION PERIOD

NOTICE IS HEREBY GIVEN, pursuant to Condition 6(A)(ii) of the Bonds and Section 10.1 of the Indenture dated as of July 21, 1994 (which shall be deemed to be incorporated by reference to the Bonds) that the Bonds are eligible to exercise the Conversion Rights attached to the Bonds as of February 12, 1997 to the close of business for the place where such Bonds are deposited for conversion on June 21, 2001, or if such Bonds shall have been called for redemption prior to June 21, 2001, then prior to the close of business on the date ten days prior to the date fixed by the Company for redemption thereof.

As a result of the amendments to the Registration Statement and the Securities Agreement and the amendments to the Registration Statement and the Securities Agreement, the Conversion Rights of the Bonds will be exercised by the holders of the Bonds by presenting the Bonds to the Principal Paying Agent for conversion on the date fixed by the Company for redemption thereof.

KINPO ELECTRONICS, INC.
By: THE CHASE MANHATTAN BANK
as Principal Paying Agent

Dated: January 20, 1997

CIB HUNGARIA BANK Ltd.
Budapest

as the Fiscal Agent of the Floating Rate Bonds due 1999 issued by the European Bank for Reconstruction and Development, informs the Bondholders that the Rate of Interest for the Interest Period between 5 February 1997 and 5 August 1997 is 23.23% p.a., while the Coupon Amount for a Bond of face value of HUF 100,000 is HUF 11,520

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ITT expected to fight Hilton bid

By Richard Tomkins
in New York

A bitter bid battle between Hilton Hotels and ITT loomed yesterday. Analysts said ITT would not succumb to Hilton Hotels' \$6.5bn unsolicited takeover approach without a fight.

There was speculation that ITT might seek to defend itself against Hilton Hotels by launching a counter-bid against the company.

On Tuesday, Hilton Hotels' shares shot up 32% to \$27. They rose another 1% in early trading yesterday.

"I think there's a school of thought that perhaps the tables might turn," said one observer close to the situation. "Hilton's going to take on \$10bn worth of debt to do this. Why would their shares be up unless somebody thought it might be in play itself at some point?"

The \$55 a share offer would cost Hilton Hotels a total of \$10.5bn including ITT's debt. ITT's shares were up \$1 at \$57 in early trading yesterday, with the premium to the offer price reflecting the market's expectation of a bid battle.

Mr Harold Vogel, analyst at Cowen Company, the investment bank, said Hilton Hotels would have to raise its offer to at least \$60 a share to stand a chance.

Mr James Murren, analyst at Deutsche Morgan Grenfell, said in a report that ITT's assets were worth \$70 a share. "We expect ITT to mount an aggressive defence," he said.

ITT's board said on Monday it would consider Hilton Hotels' approach and give its response within 10 business days. It is expected to use most or all of that time to consider its strategy. So it may not respond until the end of next week.

Meanwhile, ITT has called in advisers from Lazard Freres and Goldman Sachs, the investment banks, and from Craveth Swaine & Moore, the law firm.

Hilton Hotels is being advised by Donaldson Lufkin & Jenrette, the investment bank, and Wachelt Lipton Rosen & Katz, the law firm. One obstacle to a takeover by Hilton Hotels is ITT's "poison pill" shareholder rights plan, which is triggered when a single entity acquires a stake of 15 per cent in the company.

The plan gives all other shareholders the rights to acquire additional shares in Hilton Hotels while denying them to the entity with the 15 per cent stake.

Mr Stephen Bollenbach, Hilton Hotels' chief executive, has urged ITT to suspend these rights.



Stephen Bollenbach has urged ITT to scrap its 'poison pill'

Du Pont reports record earnings

By Tracy Corrigan
in New York

Du Pont, the US chemicals company, yesterday reported record earnings for the quarter and for the year, thanks to the strong performance of its Conoco oil and gas business.

Fourth-quarter earnings of \$1.52 per share were up from \$1.28 in the fourth quarter of 1995, excluding 1995 non-recurring charges, but slightly below analysts' estimates of \$1.55. Net income for the fourth quarter was \$858m, up from \$627m in 1995.

Fourth-quarter sales of \$11.4bn were 10 per cent higher than in the same period of 1995, driven by a 26 per cent increase in petroleum sales.

Conoco's strong sales were

the result of higher prices and a 10 per cent volume increase.

But the chemicals business was hurt by a 4 per cent fall in selling prices in the fourth quarter. Chemicals and specialty chemicals sales were down 2 per cent for the quarter, but, adjusting for the divestiture of a medical products businesses and the formation of the Du Pont Dow Elastomers joint venture, sales rose 6 per cent.

The company said it has "regained financial flexibility" by completing repayment of the \$8bn of debt incurred in 1996 to redeem shares from Seagram and by repurchasing for \$500m the 16m warrants issued to Seagram.

Mr Jeff Cianci, an analyst

at Bear Stearns, expects Du Pont to use its strong cash flow to build up its pharmaceuticals and agricultural products business.

Last year the company created a separate life sciences segment, made up of its agricultural products and pharmaceuticals businesses.

This leaves a diversified businesses segment, consisting of what it calls "remaining businesses" including films, photopolymers, coal, printing and publishing.

The company described the action as "a recognition of the increasing importance of the earnings contribution of life sciences" and a move to "focus more attention on a business segment that will be a key growth area in the future".

Ultimately, the business is

widely expected to be spun off, but "they have to build it up first," believes Mr Cianci.

Mr Paul Raman, chemicals analyst at PaineWebber said that the prospect of the company selling or spinning off parts of its business this year should help boost its share price.

There has been speculation that the first move will be to divest Conoco, perhaps later this year. The company declined to comment.

In a statement, Mr John Krol, Du Pont's president and chief executive officer said that "we have taken a number of significant steps toward strengthening and positioning our business portfolio for profitability growth".

THE ROYAL BANK OF CANADA
U.S. \$350,000,000 Floating Rate
Debentures due 2005

In accordance with the Terms and Conditions of the Debentures, the interest rate for the period 1st January, 1997 to 28th February, 1997 has been fixed at 5 1/8% per annum. On 28th February, 1997 interest of U.S. \$4,777,778 per U.S. \$1,000 nominal amount of the Debentures will be due for payment. The rate of interest for the period commencing 28th February, 1997 will be determined on 28th February, 1997.

Agent Bankland
Principal Paying Agent
ROYAL BANK OF CANADA

BANQUE NATIONALE DE PARIS
USD 250,000,000 -
Floating rate due 1997

Applicable interest rate for the interest period from 28/1/97 up to 28/4/97 as determined by the reference agent is 5.8125 per cent per annum namely USD 1453.13 per bond of USD 100,000.

European Investment Bank
EUR250,000,000
Floating rate notes due January 2003

Notice is hereby given that the notes will bear interest at 5.6750% per annum from 30 January 1997 to 30 July 1997. Interest payable on 30 July 1997 will amount to USD137.18 per USD100,000 and USD2,743.57 per EUR100,000 nominal value.

Agent: Morgan Stanley Trust Company

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July 1996

In Yankee bonds

J.P. Morgan was the leading manager of Yankee bonds and all debt issues in Latin America in 1996.



Enersis S.A.

US\$300,000,000
6.90% Notes due 2006
US\$350,000,000
7.40% Notes due 2016
US\$150,000,000
6.60% Notes due 2026

J.P. Morgan & Co. acted as lead manager on this issue

JPMorgan

November 1996

In sovereign debt

J.P. Morgan created the most innovative debt structure of the year.



United Mexican States

US\$6,000,000,000
Floating Rate Notes due 2001

J.P. Morgan Securities Ltd. acted as co-arranger and joint book runner on this issue

JPMorgan

August 1996

In structured transactions

J.P. Morgan was the leading manager of cross-border structured transactions for Latin American clients in 1996.



YPF Sociedad Anónima

27,800,000 Barrels
Forward Sale of Oil

J.P. Morgan & Co. acted as arranger and advisor to YPF Sociedad Anónima on this transaction

JPMorgan

November 1996

In loan syndications

J.P. Morgan ranked among the top loan arrangers in the region.



Santa Fe de Bogotá
Distrito Capital

\$195,000,000
5-year Senior Term Loan Facility

J.P. Morgan & Co. acted as co-arranger on this facility

JPMorgan

December 1996

In mergers and acquisitions

J.P. Morgan was the number one advisor on Latin American mergers and acquisitions for the third consecutive year.



Telefónica Internacional
a subsidiary of Telefónica de España, S.A.

in a consortium with RBS Participações S.A., Companhia de Telecomunicações de Chile, Telefónica de Argentina S.A., and Citicorp, has acquired 33% of the ordinary shares of

CRT
Companhia Riograndense de Telecomunicações

for US\$655,000,000

J.P. Morgan & Co. acted as sole financial advisor to T.I. Telefónica Internacional de España, S.A. on this transaction

JPMorgan

December 1996

JPMorgan

strategic advice • mergers & acquisitions • debt & equity capital raising • swaps & derivatives • credit arrangement & loan syndication • sales & trading • asset management

All of these securities have been sold. These announcements appear as a matter of record only. © 1997 J.P. Morgan & Co. Incorporated. J.P. Morgan Securities Inc., member of SIPC, and Morgan Guaranty Trust Company of New York are regulated by the SFA. J.P. Morgan is the marketing name for J.P. Morgan & Co. Incorporated and for its subsidiaries worldwide.

LEX COMMENT

WH Smith

Mr. Bill Cockburn may have managed to pull WH Smith out of the relegation zone, but on yesterday's evidence the premier's ambition remains a distant ambition. To be fair, his first year at the helm is not without achievements. In the core retail business, a new management team has been installed, costs reduced and necessary progress made in basic

enues: even allowing for disruptions, 1% per cent like-for-like sales growth in the seven months to December is weak. Any improvement will rest heavily on whether Mr Cockburn's "soft" initiatives - focusing and rewarding management better, and improving the store sales culture - deliver fruit.


Second half results should benefit as recent changes bed down. Longer term success, however, will require Mr Cockburn to transform WH Smith from a well-known name into a valuable brand. At the moment, with own-brand sales below 20 per cent, it is too much of a warehouse for other people's products, leaving it vulnerable to new competitors, particularly supermarkets.

Given that much of the WH Smith story is still at the level of promise rather than delivery, the share's discount of about 6 per cent to market earnings in 1997 seems appropriate. Some successful new releases from bands like Oasis could boost the group's music sales, but it would be a brave investor who relied on the Gallagher brothers for salvation.

		Turnover (\$m)	Pre-tax profit (\$m)	EPS (p)	Current payment (p)	Date of payment	Dividends Corresponding dividend	Total for year	Total last year
Arable	6 mths to Oct 31	22.2	(30.5)	0.204 (0.241)*	0.2	(12)	nil	0.3	0.75
Beeside Hinder	6 mths to Nov 30	33.2	(32.5)	1.51	(10.1)	10	2.9	Feb 28	10.7
Beeside Electron	8 mths to Nov 30	151.7	(129.2)	3.06	(14.7)	2.66	2.66	Apr 7	4.85
Beeside	6 mths to Sept 30	4.86	(1.2)	0.39	(0.678)	4.57	4.57	nil	nil
East Buntingford	6 mths to Sept 30	18.7	(17.3)	2.26*	1.53	(6.2)	1.53	Mar 5	1.53
Elmley	6 mths to Nov 30	142.8	(128.5)	23.7	(19.2)	20.3	(6.0)	Apr 4	3.97
Hutcheon	6 mths to Nov 30	119.7	(47.4)	8.04*	(2.4)	8.67	(6.8)	2.2	6
Smith (WV)	6 mths to Nov 30	1,291	(1,396)	38.6	(7.3)	9.3	4.3	Apr 1	15.66
Investment Trusts		NAV (p)	Attributable Earnings (2m)	EPS (p)	Current payment (p)	Date of payment	Corresponding dividend	Total for year	Total last year
Abnott Lloyd's	8 mths to Sept 30	94.28	(68.51)	0.502	(0.56)	1.57	1.55	SS	3.57
Majority Income	6 mths to Dec 31	* 409.5	(376.2)	5.63	5.52	6.58	(6.45)	Apr 18	13.2

Earnings shown base. Dividends shown net. Figures in brackets are for corresponding period. *After exceptional charge. W after exceptional net. The increased capitalisation of Smith stock. SS paid on December 30. *Compared to corresponding period. **Second interim; makes 5.7p to 4.4p. Forecast first of 5.55p would net 3.85p total to 13.8p.

This announcement appears as a matter of record only



**International Trading and Investments
Holdings S.A.**
(Incorporated in Luxembourg)

US\$35,000,000

International Private Placement
and
Listing on the Luxembourg Stock Exchange

D. Carnegie AB
International Placing Agent

FFC Fincoord Finance Coordinators Ltd
Financial Advisor to the Company

The whole of the ordinary share capital of International Trading and Investments Holdings S.A. has been listed on the Luxembourg Stock Exchange

January 1997

Handwritten label: 12/24/97



On the island of Bermuda, protection all that lives there comes naturally. So when the people challenged us to power their growing economy, they also challenged us to preserve the environment. We combined two technologies. Literally taking residue from Italy's largest refinery and returning it as clean energy. What's on your energy wish list? 1-800-274-3332. www.enron.com.

Natural gas. Electricity. Endless possibilities.



INTERNATIONAL CAPITAL MARKETS

D-Mark appreciation hits Italy and Spain

GOVERNMENT BONDS

By Edward Luce in London and Lisa Brannen in New York

The appreciation of the D-Mark against other European currencies and fears over the sustainability of convergence pushed Italian and Spanish bond prices sharply lower yesterday.

US prices dipped modestly during the morning in advance of the debut US\$7bn debut auction of 10-year inflation-linked notes.

Traders said the depreciation of the lira and the peseta against the D-Mark yesterday and hints that the Italian government wants a more "competitive" lira had depressed bond prices.

A drop in German bonds,

in response to the fall in US Treasuries overnight, also dragged European markets lower. German 10-year bond futures fell by 0.36 to close at 101.03.

"There was a bout of profit taking against the periphery," said Mr Kirit Shah, chief market strategist at Sanwa International in London. "There is also a shift in expectations against a deep cut in Italian and Spanish interest rates."

Markets were also unsettled by concerns raised by Mr Hans Tietmeyer, the president of the Bundesbank, over "hidden" dissent on the independence of the future European central bank. The remarks were thought to be directed at France, which has argued for a political counterweight

to the bank. Ten-year French bond futures fell by 0.28 to close at 130.24 on Mait.

Traders said that Italian bonds, which widened 8 basis points over equivalent German bonds to 154 points for 10-year July notes and 146 points for November paper, also suffered from pessimism over the chances of a German rate cut.

BTP March futures fell 1.05 to close at 130.82 on Liffe, while Spanish 10-year bond futures fell 0.91 to close at 113.44 in Madrid.

"People are taking a much harder look at Italy and Spain to see whether these tight spreads are justified," said Mr Luca Jellinek, bond strategist at Paribas in London.

However, traders say that if today's meeting between

Mr José Mariá Aznar, prime minister of Spain, and Chancellor Helmut Kohl of Germany, produces a firm statement in support of Spain's entry into the first round of Euro, bonds will probably rally.

UK gilts also fell sharply over rumours of a possible general election in March. Publication of the minutes of the December meeting between Mr Kenneth Clarke and Mr Eddie George revealing wider differences over interest rates between the two than originally thought also depressed the market.

UK long gilts fell by 1/4 to close at 109 1/4.

"Gilts could rally if election worries abate, but not for long," said Mr Philip Shaw, chief economist at Union Discount in London.

US Treasuries were lower early yesterday over overnight selling in Asia and Europe, but recovered their losses after the 8:30am release of figures showing a drop in durable goods orders in December.

Economists had forecast a modest gain in orders, so the weak figure - combined with a similar drop in November - soured fears that the Federal Reserve might raise interest rates at next week's meeting of its open market committee.

"The back-to-back decline in orders does give Fed policy makers 'cause to pause' before they raise interest rates," said Mr Joseph Liro of CIBC Wood Gundy.

By early yesterday afternoon the benchmark 30-year Treasury was down 1/4 at

94-1/4 to yield 6.917 per cent while at the short end of the maturity spectrum, two-year notes were unchanged at 99 1/4, yielding 6.026 per cent. The March 30-year bond contract lost 1/4 at 109 1/4.

In "when-issued" trading, the 10-year inflation-linked bonds were yielding about 3.5 per cent, which was in line with the conventional 10-year note yield with the current rate on inflation stripped out. There were some worries on the market that demand at the auction might be poor because investors are not familiar with inflation-linked debt and because 10-year notes have come under some selling pressure in recent sessions.

Conventional 10-year notes were 1/4 lower at 99 to yield 6.831 per cent.

Lithuania set to abandon currency board

By Edward Luce

International Monetary Fund talks with the Lithuanian government this week will almost certainly result in the country scrapping its currency board regime in the next few weeks, at the same time as Bulgaria is expected to create its own, say economists.

The move, which comes in the wake of the 25 per cent real appreciation of the litas against the US dollar in the last 18 months and a corresponding growth in Lithuania's foreign trade deficit, is expected to trigger similar moves in Estonia and Latvia.

"The Baltics are a small family which has tended to move in tandem, and the tandem is now clearly moving towards flexible exchange regimes," said Mr Oliver Fratzscher, senior economist at Deutsche Bank in Frankfurt. "Once Lithuania has scrapped its currency board, which should be before the end of February, Estonia and Latvia will follow suit."

The Lithuanian government is reportedly planning to move to a "crawling peg" system which fixes the currency against the US dollar but pre-announces small monthly devaluations.

The "crawling peg" enables an economy to adjust to a more competitive exchange rate without unleashing the inflationary pressures associated with a large one-off devaluation.

Economists say the currency board regime, which is expected to be adopted by Bulgaria this year to restore confidence in its ruptured economy, outlives its usefulness once it has stabilised economic fundamentals.

All three Baltic countries have growing trade imbalances and pressures on their domestic banking sectors. The currency board, which is strongly anti-inflationary because the central bank pledges to match domestic liquidity with foreign exchange reserves, also limits the central bank's ability to support the domestic sector during a crisis.

"Bulgaria needs a currency board to restore its battered reputation and reassure investors it will not default on its foreign debt," a London-based fixed-income trader said. "But for countries such as Lithuania, it is more of a constraint than a benefit after it has served its initial purpose."

Lithuania has already reached agreement with the IMF to reduce average tariffs from above 50 per cent in some sectors to 30 per cent from March 1 to be expected to announce its exit from the currency board before then.

Estonia, which set up its currency board two years before Lithuania in 1992, would probably follow suit within six months say traders. Latvia, which does not have a formal currency board but has pegged its currency, the lat, to the SDR (a basket of currencies defined by the IMF) is also expected to shift to a free currency regime after Lithuania.

"The currency board has become a straitjacket in the Baltic states," said Mr Fratzscher. "Every year you lose competitiveness and within quite a short time the regime becomes a net cost rather than a benefit. For Bulgaria, however, it will prove absolutely vital to restore foreign confidence in its debt."

GMAC maiden global issue twice subscribed

INTERNATIONAL BONDS

By Samer Iskander in London and Daniel Dornbey in Mexico City

Primary activity was brisk yesterday, with several bond launches big issues.

Demand totalling twice the amount on offer allowed lead managers J.P. Morgan and Merrill Lynch to price General Motors Acceptance Corporation's maiden global bond at the tightest end of the announced yield spread range of 42-45 basis points over US Treasuries.

"GMAC fulfilled its aim to attract an international base of institutional investors," said Merrill Lynch. Almost 20 per cent of the bonds were sold in Asia, with the rest evenly split between US and European investors.

The European investment

Bank adopted a structure similar to one recently inaugurated by Austria with its "parallel bonds". The EIB's 10-year bonds denominated in Dutch guilders can be redenominated in euros, the planned single European currency, from January 1999.

The borrower can also consolidate the issue with identical bonds denominated in other European currencies.

ABN Amro, the lead manager, said the deal "fills a gap created by the lack of supply of high quality paper in guilders". It said demand was strong, mainly from local institutional investors.

Traders said if the EIB issued similar bonds in other currencies, it would create new arbitrage opportunities.

"It would allow investors to take a view on currency and interest rate convergence, while removing that

portion of the spread due to credit differentials between countries", one trader said.

The Inter-American Development Bank tapped the sterling sector, which is still driven by strong retail demand, fostered by the strength of the currency on the foreign exchange market and the fact that UK yields are currently the highest available in Europe.

Dresdner Kleinwort Benson and Hambros, said placement was favoured by the choice of a five-year maturity. A majority of recent issues have been concentrated on the three-year area of the yield curve.

Mexico raised \$500bn with Chase Manhattan and Deutsche Morgan Grenfell as lead managers - its second foray into the sector. DMG reported heavy demand

New international bond issues

Borrower	Amount	Coupon	Price	Maturity	Yield	Spread	Book-runner
US DOLLARS							
GMAC	1bn	6.75	99.70	Feb 2002	0.35	+42bp	J.P. Morgan/Merrill Lynch
Orsted Gas Co	400	7.13	99.64R	Feb 2007	0.35R	+41bp	Goldman Sachs
Southon Co Cap Trust 1st	300	(a)	(a)	Feb 2007	1.00	+125bp	Lehman Brothers
Parsons Brinckerhoff	600	6.50R	99.60R	Mar 2007	0.35R	+30bp	Bank of Boston
CIE Financiera de Chile	100	(a)	99.51R	perpetual	(a)	(a)	Chase
NordLB	100	5.00	99.15R	Mar 2001	0.23R	+185bp	Kreditbank
EURO DOLLARS							
Turkey	500	7.75	88.40R	Feb 2004	1.25R	+275bp	Commerzbank/DMG
AUSTRALIAN DOLLARS							
Patbank Australia	100	7.25	101.82	Dec 2002	1.88	(a)	Toronto Dominion
WestLB Finance	150	7.25	99.48R	Dec 2002	0.28R	+87bp	DKB/Hambros Bank
GUILDERS							
SEB	1bn	5.75	99.10R	Feb 2007	0.33R	+12.5bp	ABN Amro/Horse Govett
ITALIAN LIRA							
United Mexican States	500bn	6.13	99.48R	Feb 2007	0.80R	+192bp	Chase Manhattan Int
LUXEMBOURG FRANCS							
Argenta Nederland	2bn	5.10	100.00	Mar 2003	1.88	(a)	BOCE
DANISH KRONER							
Commerzbank Oases Finco	400	6.00	101.83	Dec 2003	1.88	(a)	ABN Amro/HGBL
WestLB Finance	400	7.75	101.83	Mar 2003	1.88	(a)	Commerzbank

First Finance, non-callable unless stated. Yield spread over relevant government bond at launch as published by lead manager. (a) Unlisted. Floating rate note. (b) Fixed rate. (c) Fixed rate. (d) Fixed rate. (e) Fixed rate. (f) Fixed rate. (g) Fixed rate. (h) Fixed rate. (i) Fixed rate. (j) Fixed rate. (k) Fixed rate. (l) Fixed rate. (m) Fixed rate. (n) Fixed rate. (o) Fixed rate. (p) Fixed rate. (q) Fixed rate. (r) Fixed rate. (s) Fixed rate. (t) Fixed rate. (u) Fixed rate. (v) Fixed rate. (w) Fixed rate. (x) Fixed rate. (y) Fixed rate. (z) Fixed rate. (aa) Fixed rate. (ab) Fixed rate. (ac) Fixed rate. (ad) Fixed rate. (ae) Fixed rate. (af) Fixed rate. (ag) Fixed rate. (ah) Fixed rate. (ai) Fixed rate. (aj) Fixed rate. (ak) Fixed rate. (al) Fixed rate. (am) Fixed rate. (an) Fixed rate. (ao) Fixed rate. (ap) Fixed rate. (aq) Fixed rate. (ar) Fixed rate. (as) Fixed rate. (at) Fixed rate. (au) Fixed rate. (av) Fixed rate. (aw) Fixed rate. (ax) Fixed rate. (ay) Fixed rate. 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operation are the low cost and the diversification" it offers, said Mr Carlos Mendoza, the Mexican finance ministry's director of public credit.

Meanwhile, a DM500m issue by Turkey met strong demand, resulting in a 15 basis point tightening in the yield spread from the initial 275 basis points.

WORLD BOND PRICES

BENCHMARK GOVERNMENT BONDS

	Coupon	Red Date	Price	Yield	Week ago	Month ago
Australia	6.750	11/06	94.9810	-0.200	7.48	7.32
Austria	5.500	01/07	96.4000	-0.250	5.64	5.78
Belgium	7.000	05/06	100.5500	-0.250	5.77	5.93
Canada	7.000	12/05	102.0000	-0.340	5.88	6.55
Denmark	8.000	03/06	110.0000	-0.460	5.51	5.34
France	5.500	10/01	104.1420	-0.140	4.51	4.44
Germany	6.500	10/05	105.1000	-0.350	5.64	5.59
Italy	5.000	01/07	101.3300	-0.280	5.82	5.74
Japan	8.000	08/06	109.2700	-0.210	5.65	5.52
Netherlands	6.500	09/01	104.4510	-0.250	5.59	5.71
Portugal	8.000	09/01	104.4510	-0.250	5.59	5.71
Spain	5.750	01/07	100.0000	-0.400	5.63	5.59
Sweden	6.500	02/06	110.5000	-0.710	6.70	7.02
UK Gilts	8.000	04/06	113.7000	-0.920	6.74	6.63
US Treasury	8.000	09/07	106.2178	-0.780	5.87	5.90
EU French Govt	8.000	12/00	103.0500	-0.732	7.05	6.87
EU German Govt	7.500	12/00	103.0500	-0.732	7.05	6.87
EU Italian Govt	8.000	10/06	110.1800	-0.232	7.41	7.75
EU Spanish Govt	5.500	10/00	99.0200	-14.222	6.52	6.44
EU Treasury	8.500	11/26	94.2100	-0.312	8.39	8.66
EU French Govt	7.500	04/06	107.0700	-0.540	5.89	5.82

London closing. New York mid-day. Yields: Local market standard. f Gross (including withholding tax at 12.5 per cent payable by nonresidents). Source: M&I International

US INTEREST RATES

	Rate	Change	High	Low	Est. vol.	Open int.
12m	114.15	-0.15	114.20	113.12	144,853	62,213
3m	113.36	-0.08	113.41	112.28	144,853	62,213

UK Gilts Prices

Dollar rally interrupted by D-Mark gains

MARKETS REPORT

By Graham Bowley

The dollar fell against the D-Mark on the foreign exchanges yesterday after the Bundesbank indicated that the D-Mark's correction against the dollar may now be complete.

The pound rose after the minutes of the December 11 monetary meeting between the UK Treasury and the Bank of England renewed speculation that the central bank is likely to push again for higher interest rates soon.

The dollar closed at DM2.8615, from DM2.8612. Against the dollar it ended at \$1.6194, up almost a cent.

The dollar opened strongly in Europe, reaching a high

of Y122.78 after gains in Tokyo trading overnight. But it was undermined by profit-taking later in the session as the D-Mark gained ground on the European crosses.

Mr Rob Hayward, at Bank of America in London, said the German currency was helped by official comments earlier this week suggesting the German government was taking a tougher line on which countries could participate in European monetary union.

But then the D-Mark received a sharp lift upwards by comments by Mr Hans Tietmeyer, Bundesbank president.

Mr Tietmeyer said: "The normalisation of the D-Mark against the dollar will reach an end soon. The D-Mark

will remain a strong currency." The dollar has risen about 10 pence against the D-Mark since the start of the year.

The dollar fell against the D-Mark following the comments but it managed to stay above the key Y120 level against the yen.

However, Mr Hayward said the D-Mark still had further to fall against the dollar. "The correction is not yet over for the D-Mark. I think the Bundesbank's remarks were just an initial line of defence and it is not particularly concerned at these levels."

He said the lower yields in Europe and Japan would continue to prompt capital flows into US assets as investors sought higher returns. This would continue to support the dollar, he said.

However, Mr Avinash Persaud, at JP Morgan in London, said the D-Mark was likely to begin to receive some support from a more

Peseta

Against the D-Mark (pta per DM)

82.5

83.0

83.5

84.0

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87.0

87.5

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D-Mark had been fuelled by expectations of a largely market-based Emu taking place, as well as a weak European economy.

"You can't explain the dollar rally purely on interest rate differentials. What are changing now are Emu expectations," he said.

The latest currency moves came ahead of the Group of Seven summit in Berlin at the end of next week, which is likely to provide official indication of how policy-makers judge currencies' present positions.

"They are likely to emphasise the need for currency stability from now on rather than the need for any correction from present levels."

OTHER CURRENCIES

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WORLD INTEREST RATES

MONEY RATES

January 29

Over night

One month

Three months

Six months

One year

Lomb. inter.

Dis. rate

Repo rate

Belgium

France

Germany

Ireland

Italy

Netherlands

Switzerland

US

Japan

LIBOR FT London

Interbank fixing

US Dollar CDs

ECU LIBOR

ECU LIBOR

ECU LIBOR

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Vietnam law on mining disappoints

By Jeremy Grant in Hanoi

The long-awaited push into Vietnam by foreign mining companies is unlikely to materialise soon because there are too few incentives in the country's new mining law, industry officials said yesterday.

The law, which took seven years to finalise, sets a legal framework for foreign mining investment in Vietnam, whose northern regions are believed to be rich in copper, lead, zinc and gold.

Although it was issued in November, foreign investors have spent the past six weeks having it translated and digesting its implications. Most are small, pioneering Australian "juniors" attracted to Vietnam when it started opening up its economy in the early 1990s.

Topping the list of their concerns is Hanoi's refusal to grant investment licences simultaneously with permits to conduct exploration. That wipes out much of the security that foreign companies normally seek before committing to prospecting.

"There will be no serious investment here unless you get the protection of the investment licence. It's a big problem," one official said.

The law also talks of a "special right" to apply for a mining licence once exploration has established a viable find. Many companies say this provision fails to create enough comfort to proceed past prospecting with confidence. "It's causing a lot of wariness," said Mr. Bill Magennis, a lawyer with Australian firm Phillips Fox.

Companies hopeful of developing gold interests are also disappointed with a provision that limits the size of an exploration licence to 50 square kilometres. Most countries in the region offer

at least 500 sq km. Nor are the terms much better for base metals, where the maximum is 100 sq km, with no certainty that land allocated does not overlap other companies' sites.

"Prospecting permits can be much bigger but we're all apprehensive about them because they're not exclusive," said Mr. David Seymour, president of Canadian explorer Canenco.

Analysts say clarity of land title is needed and urge the establishment of a central land registry. That is likely to take time in the communist-ruled country, where land ownership is complicated by the military. It is a powerful force in the mining industry and owns swathes of land not usually marked as such on maps.

The law also allows the government "from time to time" to ban certain minerals from being exported, a move intended to encourage onshore minerals processing. "There are still some holes left and it revolves around ministerial discretion," said Mr. Rupert Crowe, managing director of Golden Tiger Resources, a Vancouver and Sydney-listed company with a manganese interest north of Hanoi.

Another significant worry is a provision that gives Vietnam's state-owned mining companies "favourable conditions" to take a "leading role" in the mining industry. Many foreign companies suspect that this means they could be forced into joint ventures with such companies on less than favourable terms.

"It depends on whether you're concerned about a rule of law or not. Some brave people are going to be caught up in the experiment," said one Australian mining analyst.

Gold association lifts veil on volume

Many people will be startled to discover that the global bullion market is very big indeed. About 30m troy ounces of gold, worth roughly \$10bn, is cleared every working day. We know this because for the first time yesterday the London Bullion Market Association lifted the veil to quantify the volume of bullion business cleared in London, the international settlement centre for gold deals.

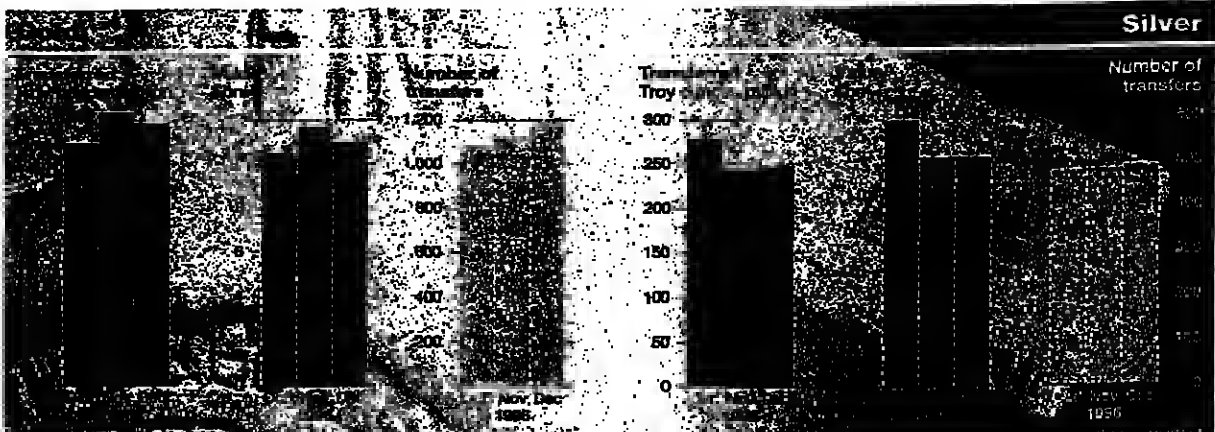
The association intends to publish once a month details of the average daily volume of international business cleared in London. But even some of its own members, drawn from 64 companies from 13 countries, wondered whether it would serve any useful purpose. One went so far as to describe it as a "futile exercise".

The big problem is that the statistics certainly underestimate the volume of business. They reflect transfers between the association's eight clearing members and many of these transfers are the result of the netting of multiple debit and credit transactions.

"If I have one client wanting to buy 10 tonnes of gold and another who wants to sell 10 tonnes, I match those deals. Although 10 tonnes of gold changes hands I report nil tonnes to the transfer statistics," one dealer said.

Mr. Jeffrey Rhodes of Standard Bank London suggested that the LBMA statistics should be multiplied by at least three, and possibly by five, to give a full picture of the size of the global gold market, as reflected by business in London.

Nevertheless, Mr. Rhodes insisted that the London bullion association's figures would "become the key indicator in the world of gold, providing the numbers by which the market can be monitored".



The association admitted: "It is not possible to gross the figures up for such transfers and to this extent the figures are an underestimate, possibly sizeable, of the actual volume of bullion business."

Mr. Jeffrey Rhodes of Standard Bank London suggested that the LBMA statistics should be multiplied by at least three, and possibly by five, to give a full picture of the size of the global gold market, as reflected by business in London.

Nevertheless, Mr. Rhodes insisted that the London bullion association's figures would "become the key indicator in the world of gold, providing the numbers by which the market can be monitored".

The statistics showed, for example, that the 300 tonnes of gold sold recently by the

Dutch central bank - a disposal that badly affected the market sentiment - was not a large amount by the market's standards.

"Potential investors will not be able to dismiss this as a Mickey Mouse market," he said.

On this question of size, Mr. Alan Baker, chairman of the association, pointed out that a Bank of England survey of the London foreign exchange market showed average daily turnover was \$46bn, some 40 times larger than the daily gold clearing turnover.

However, the level of bullion turnover was very comparable with turnover in some individual currency pairs on the London foreign exchange market.

The flip side of all this, however, is the concern among some dealers that providing any statistics at all will drive away business and they will lose those clients who value secrecy above all else.

Mr. Baker would have none of this. He said the association had often been criticised for being secretive and for not giving information and data when there were calls for more transparency.

"With this in mind we have considered ways in which to enhance transparency in the market while in no way compromising integrity," he admitted, had been "something of a delicate balancing act".

Kenneth Gooding

Reports of Iraq power struggle lift oil

MARKETS REPORT

By Robert Corzine

The Iraqi factor returned to the world oil markets yesterday with a report from Washington that Iraq power struggles within the family of President Saddam Hussein. A White House briefing suggested the wife of the Iraqi leader had been placed under house arrest helped to reverse the general downward drift of oil prices over the past few weeks.

The price of Brent Blend for March delivery, the North Sea crude that serves as a global benchmark,

was up 45 cents in late London trading to \$22.70 a barrel. Earlier this week it had fallen to a four-month low of \$22 a barrel.

A White House spokesman said the US was "closely monitoring" the situation inside Iraq, which returned to world oil markets last month for the first time since its invasion of Kuwait in 1990. The country is exporting about 500,000 barrels a day under the United Nations oil-for-food plan.

Crude oil and refined product prices were also supported by continuing evidence in the US of unusually low inventories.

Weekly statistics from the American Petroleum Institute showed that crude oil stocks last week were 17.7m barrels lower than a year earlier, while gasoline supplies were 11m barrels under last year's level.

The figures also showed a steady drawdown of middle distillate stocks, including fuel oil, in the north-eastern region of the US.

Forecasters of colder weather in both the US and Europe also helped to underpin product prices yesterday. At midday NYMEX February heating oil futures were up 1.72 cents to 68.55 cents a gallon.

Tom Manning, vice-president of oil

industry consultants Porvin and Gertz in Houston, said the market was likely to remain tight while the cold weather in the US continued.

Current high crude prices were deterring US refiners from rebuilding stocks, which he said had reached "absolutely minimal levels" in many cases.

"Fundamentally we have a very snug supply/demand balance" that is unlikely to change until the market enters a period in which crude oil supplies outpace demand.

Many analysts believe that could coincide with the onset of the northern hemisphere spring.

Kennecott smelter to shut for six weeks

By Kenneth Gooding, Mining Correspondent

RTZ-CRA's new US copper smelter-refinery complex is still plagued by problems a year after it was scheduled to be at full capacity.

The Anglo-Australian group said the complex, run by its US subsidiary Kennecott in Utah, would shut down for six weeks for changes to be made.

RTZ-CRA admitted last year that delays had increased the cost of the complex by 14 per cent from \$880m to \$1bn. Mr. Bob Cooper, Kennecott president, said then that first-half 1996 earnings would have nearly tripled from \$59m to \$159m if the complex had been working properly.

Most of the smelter's operations are going well except for the anode plant, supplied by Sumitomo of Japan, where molten metal is cooled and formed into slabs. RTZ-CRA said yesterday it was considering replacing the casting wheel in the plant or installing an additional unit.

This would be done in the first half of this year when the components were available and the entire complex would be shut for six weeks. Refractory and cooling blocks would be replaced in the flash smelting furnace at the same time.

RTZ-CRA said the flash smelting furnace had proved it could work at above-capacity rates and in December operated at 89 per cent of design capacity. However, the flash converting furnace achieved only 51 per cent, mainly because of bottlenecks in the anode plant.

The delay is galling for Kennecott because the new smelter and nearby modernised refinery are set to cut smelting costs by 47 per cent and refinery costs by 55 per cent.

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE

(Prices from Associated Metal Trading)

■ ALUMINIUM, 99.7 PURITY (\$ per tonne)

Closes 1590.5-81.5 1806-07

Previous 1804.05 1829-30

High/Low 1587 1830/1980

AM Official 1614-15 1812-13

Kerb close 1612.5-13

Open int. 247.81

Total daily turnover 82,463

■ ALUMINIUM ALLOY (\$ per tonne)

Closes 1480-90 1495-900

Previous 1520-25 1536-40

High/Low 1510 1530/1490

AM Official 1508-10 1520-25

Kerb close 1513-15

Open int. 4,979

Total daily turnover 1,386

■ LEAD (\$ per tonne)

Closes 654-5 657-8

Previous 658.5 670-8

High/Low 656 674/692

AM Official 657-8 674-8

Kerb close 657-8

Open int. 34,922

Total daily turnover 18,821

■ NICKEL (\$ per tonne)

Closes 7050-55 7154-55

Previous 7155-65 7260-65

High/Low 7150 7260/7110

AM Official 7050-60 7151-52

Kerb close 7050-60

Open int. 49,499

Total daily turnover 18,365

■ TIN (\$ per tonne)

Closes 5740-45 5800-05

Previous 5815-20 5875-76

High/Low 5765-70 5875/5800

AM Official 5825-27 5800-05

Kerb close 5825-27

Open int. 15,529

Total daily turnover 4,534

■ ZINC, special high grade (\$ per tonne)

Closes 1068.5-99.5 1121.5-22

Previous 1105 1125-30

High/Low 1100.5 1131/1118

AM Official 1089-95 1123-24

Kerb close 1123-24

Open int. 90,786

Total daily turnover 18,821

■ COPPER, grade A (\$ per tonne)

Closes 2453-80 2191-92

Previous 2573-78 2241-42

High/Low 2425 2246/2178

AM Official 2528-30 2183-84

Kerb close 2183-84

Open int. 151,515

Total daily turnover 69,862

■ LME AM Official 2/5 ratio: 1.8207

LME Closing 2/5 ratio: 1.8195

Spot 1.8212 ratio: 1.8195 9 ratio: 1.8194

■ HIGH GRADE COPPER (COMEX)

Closes 108.40 -2.70 111.10 108.00 717 1,996

Previous 102.50 -3.85 108.10 101.70 5,157 25,394

High/Low 102.50 -3.85 108.10 101.70 5,157 25,394

May 101.10 -3.15 102.20 100.80 91 1,274

May 100.10 -2.90 101.80 99.00 695 6,400

Jul 99.45 -2.80 100.50 100.30 0 780

Total 7,888 30,395

■ LONDON BULLION MARKET

(Prices supplied by N.M. Rothschild)

Gold (Troy oz) \$ price £ equiv SFR equiv

Closes 350.50-350.90 491.75

Opening 352.10-352.40 497.60

Morning fix 350.15 215.91 496.84

Afternoon fix 351.10 216.13 497.97

Day's High 352.00-352.40

Day's Low 350.10-350.50

Previous close 353.00-353.30

Local Low Mean Gold Lending Rates (US \$/£)

1 month -3.73 5 months -3.56

2 months -3.78 12 months -3.57

3 months -3.82

Silver Fix p/troy oz. US \$ equiv.

Closes 303.80 491.75

3 months 307.30 497.60

5 months 312.20 503.80

1 year 320.00 515.85

Gold Coins \$ price £ equiv.

Kruggerand 368-369 226-228

Maple Leaf 83-85 51-53

Precious Metals continued

■ GOLD COMEX (100 Troy oz; \$/troy oz.)

Closes 351.8 -2.1 354.2 351.0 25,701 37,358

Previous 351.8 -2.1 354.2 351.0 25,701 37,358

High/Low 351.8 -2.1 354.2 351.0 25,701 37,358

AM Official 351.8 -2.1 354.2 351.0 25,701 37,358

Kerb close 351.8 -2.1 354.2 351.0 25,701 37,358

Open int. 25,701

Total 69,862 180,160

■ PLATINUM NYMEX (50 Troy oz; \$/troy oz.)

Closes 598.8 -1.7 591.0 598.0 2,598 20,148

Previous 598.8 -1.7 591.0 598.0 2,598 20,148

High/Low 598.8 -1.7 591.0 598.0 2,598 20,148

AM Official 598.8 -1.7 591.0 598.0 2,598 20,148

Kerb close 598.8 -1.7 591.0 598.0 2,598 20,148

Open int. 2,598

Total 2,598 20,148

■ PALLADIUM NYMEX (100 Troy oz; \$/troy oz.)

Closes 124.00 -0.15 124.75 123.50 291 0,054

Previous 124.00 -0.15 124.75 123.50 291 0,054

High/Low 124.00 -0.15 124.75 123.50 291 0,054

AM Official 124.00 -0.15 124.75 123.50 291 0,054

Kerb close 124.00 -0.15 124.75 123.50 291 0,054

Open int. 291

Total 291 0,054

■ SILVER COMEX (5,000 Troy oz; \$/troy oz.)

Closes 492.0 -2.3 494.5 492.0 47 1

Previous 492.0 -2.3 494.5 492.0 47 1

High/Low 492.0 -2.3 494.5 492.0 47 1

AM Official 492.0 -2.3 494.5 492.0 47 1

Kerb close 492.0 -2.3 494.5 492.0 47 1

Open int. 47

Total 47 1

■ CRUDE OIL NYMEX (1,000 barrels; \$/barrel)

Closes 22.42 -0.32 22.55 22.32 23,337 85,451

Previous 22.42 -0.32 22.55 22.32 23,337 85,451

High/Low 22.42 -0.32 22.55 22.32 23,337 85,451

AM Official 22.42 -0.32 22.55 22.32 23,337 85,451

Kerb close 22.42 -0.32 22.55 22.32 23,337 85,451

Open int. 23,337

Total 23,337 85,451

■ SOYABEAN OIL NYMEX (2,000 lbs; \$/cwt)

Closes 22.15 -0.30 22.22 22.00 254 14,432

Previous 22.15 -0.30 22.22 22.00 254 14,432

High/Low 22.15 -0.30 22.22 22.00 254 14,432

FT MANAGED FUNDS SERVICE

1. *Journal of the American Medical Association*, 2000; 283: 2689-2696.

Fig. 2.

مکتوبات

1724 1350

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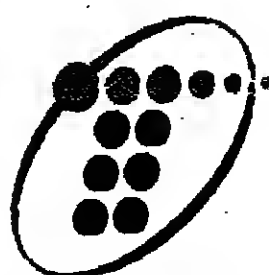
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LONDON STOCK EXCHANGE

Shares retreat amid interest rate concerns

MARKET REPORT

By Steve Thompson, UK Stock Market Editor

A sharp sell-off in gilts amid a flurry of rumours that a snap general election could be in the offing, plus increasing worries about interest rates, saw UK shares give back all of Tuesday's gains.

Those fears, coupled with increasing irritation across Europe at the see-saw performance of Wall Street, saw the FTSE 100 index end a disjointed session 29.9 lower at 4,207.5, having lost the 4,200 level

as markets awaited the opening of Wall Street. The 250 index, meanwhile, gave up 16.2 to 4,666.5, while the SmallCap index held up extremely well to close only 0.2 easier at 2,292.2.

Capping a difficult day in the market was a profits warning from Premier Farnell, the electronic controls group, which issued a statement only minutes before the close, prompting its shares to fall over 8 per cent.

A dealer summed up the market's unhappiness with events. "The market feels very choppy; there is uncertainty in bond markets here and in the US; everyone is getting worked up about the general election date and abso-

lutely no one trusts Wall Street," he said.

Wall Street was the main talking point and set the tone for the day. Up almost 100 points within 30 minutes of the start of trading on Tuesday, the Dow Jones Industrial Average subsequently finished down 4 points and struggling.

The fifth straight decline in the US market, which has seen the Dow fall almost 200 points, prompted a general markdown of UK stocks. They fell further after the release of the minutes of the December 11 meeting between Mr Kenneth Clarke, the chancellor, and Mr Eddie George, governor of the Bank of England.

The minutes disclosed that the governor had pushed for an immediate increase of 25 basis points and that, in the absence of such a rise, an increase of 50 basis points would be needed in the first part of the new year.

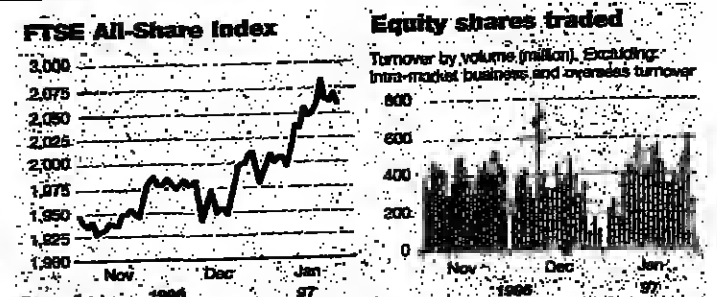
With Footsie slipping away, there was further unease around trading desks at rumours suggesting that an election date would be announced later in the day, a story subsequently denied.

Wall Street came in firmer yesterday, putting on 49 points within an hour of the opening, after a weak US durable goods orders figure for December. It was still around 25 points ahead 90 minutes after London closed.

But London stubbornly refused to respond to the firmer trend in US stocks, although Footsie did edge off the day's lowest level.

There was more dismay for stockbrokers, with the latest turnover figures showing that genuine retail business on Tuesday dropped to \$733.7m, the lowest since January 7. At 6pm yesterday turnover had reached \$10.7m shares.

The retail sector continued to attract plenty of attention with shares in Marks & Spencer, the flagship of the department stores, giving a disappointing response to what many saw as respectable Christmas trading figures.



Indices and ratios	FTSE 100	FTSE 250	FTSE 350	FTSE All-Share	FTSE All-Share yield
	4207.5	4566.5	2086.0	2059.82	3.57
	-29.9	-18.2	-13.2	-12.07	3.57

Best performing sectors	Worst performing sectors
1 Textiles & Apparel +1.1	1 Distributors -2.7
2 Oil Exploration & Prod +0.9	2 Gas Distribution -2.5
3 Chemicals +0.5	3 Engineering Vehicles -1.8
4 Building & Const +0.2	4 Diversified Industrials -1.3
5 Leisure & Hotels +0.2	5 Tobacco -1.3

FUTURES AND OPTIONS

FTSE 100 INDEX FUTURES (LIFE) C25 per full index point (APR)									
	Open	Sett	Change	High	Low	Est. vol	Open	Sett	Change
Mar	4220.0	4208.0	-12.0	4230.0	4188.0	16772	51177	4208.0	-12.0
Jun	4227.0	4228.0	+1.0	4227.0	4220.0	180	4778	4228.0	+1.0
Sep	4254.0	4254.0	0.0	4254.0	4254.0	0	1366	4254.0	0.0

FTSE 250 INDEX FUTURES (LIFE) C10 per full index point									
	Open	Sett	Change	High	Low	Est. vol	Open	Sett	Change
Mar	4600.0	4599.0	-1.0	4600.0	4599.0	0	5761	4599.0	-1.0

FTSE 100 INDEX OPTION (LIFE) C25 per full index point									
	Open	Sett	Change	High	Low	Est. vol	Open	Sett	Change
Mar	4200.0	4199.0	-1.0	4200.0	4199.0	0	5761	4199.0	-1.0

EURO STYL FTSE 100 INDEX OPTION (LIFE) C10 per full index point									
	Open	Sett	Change	High	Low	Est. vol	Open	Sett	Change
Mar	4200.0	4199.0	-1.0	4200.0	4199.0	0	5761	4199.0	-1.0

LONDON RECENT ISSUES: EQUITIES									
Issue	Price	Yield	Div	Div	Div	Div	Div	Div	Div
100 P.P.	12.5	12.5	12.5	12.5	12.5	12.5	12.5	12.5	12.5

FT GOLD MINES INDEX									
Index	Price	Yield	Div	Div	Div	Div	Div	Div	Div
100 P.P.	12.5	12.5	12.5	12.5	12.5	12.5	12.5	12.5	12.5

FTSE ACTUARIES SHARE INDICES									
Index	Price	Yield	Div	Div	Div	Div	Div	Div	Div
100 P.P.	12.5	12.5	12.5	12.5	12.5	12.5	12.5	12.5	12.5

FTSE ACTUARIES INDUSTRY SECTORS									
Index	Price	Yield	Div	Div	Div	Div	Div	Div	Div
100 P.P.	12.5	12.5	12.5	12.5	12.5	12.5	12.5	12.5	12.5

Hourly movements									
Index	Price	Yield	Div	Div	Div	Div	Div	Div	Div
100 P.P.	12.5	12.5	12.5	12.5	12.5	12.5	12.5	12.5	12.5

FTSE 350 Industry baskets									
Index	Price	Yield	Div	Div	Div	Div	Div	Div	Div
100 P.P.	12.5	12.5	12.5	12.5	12.5	12.5	12.5	12.5	12.5

Hourly movements									
Index	Price	Yield	Div	Div	Div	Div	Div	Div	Div
100 P.P.	12.5	12.5	12.5	12.5	12.5	12.5	12.5	12.5	12.5

Hourly movements									
Index	Price	Yield	Div	Div	Div	Div	Div	Div	Div
100 P.P.	12.5	12.5	12.5	12.5	12.5	12.5	12.5	12.5	12.5

Hourly movements									
Index	Price	Yield	Div	Div	Div	Div	Div	Div	Div
100 P.P.	12.5	12.5	12.5	12.5	12.5	12.5	12.5	12.5	12.5

Hourly movements									
Index	Price	Yield	Div	Div	Div	Div	Div	Div	Div
100 P.P.	12.5	12.5	12.5	12.5	12.5	12.5	12.5	12.5	12.5

Hourly movements									
Index	Price	Yield	Div	Div	Div	Div	Div	Div	Div
100 P.P.	12.5	12.5	12.5	12.5	12.5	12.5	12.5	12.5	12.5

Dividend concern at Lucas

By Joel Kibazo, Peter John and Lisa Wood

The bears were once again in the driving seat at Anglo-US engineering group LucasVarity, which left the shares trailing 11 to 20p.

The decline reversed most of Tuesday's gains and made LucasVarity the day's worst performer in the FTSE 100. Volume at the close stood at 10m.

Bargain-hunting had driven the stock sharply higher before Tuesday's conference call, which updated analysts on the group's restructuring. The company also sought to allay fears on the dividend.

However, yesterday saw the return of poor sentiment to the stock. After further reflection on the company's statement, several analysts downgraded profit expectations for the year to January 1998 by \$20m to the new market consensus of around \$38m.

Doubts about the dividend remain and they played a part in yesterday's retreat. One analyst also pointed out: "Even if LucasVarity decides to cut the dividend as many expect it will, it can hardly launch a share buy-back with its current high level of gearing. I think the company will cut the dividend but offer a share

buyback at a later stage." Belief that a bid for a UK fund manager from the Continent is imminent remains, but the focus has shifted.

Sector specialists had been arguing that Dresdner Bank of Germany would make an offer for M&G and that possibility was increased late on Tuesday. According to dealers, Dresdner's UK securities arm was marking M&G shares sharply higher just before the close of trading.

But, yesterday, M&G fell back 17½ to 131½ and Henderson Administration received its 15 minutes of fame with a coincidental rise of 17½ to 1.387½p.

Raised valuations for fund managers also spilled over to Pearson, the media conglomerate which owns the Financial Times. Pearson has a holding in investment bank Lazarus and there has been talk that it might dispose of its stake. Pearson lifted 8 to 76½p.

Marks & Spencer was one of the worst performers in the FTSE 100, tumbling 11 to 48½p on its trading statement. The stock had risen 16 the previous day, on expectations of good results in a sector which has delivered mixed reports on trading over the Christmas period.

The trading statement was in line with market expectations, with sales growth of 8.1 per cent in the 17 weeks to January 25th. But the market was slightly disappointed by food sales which grew by 4.6 per cent. Analysts said they were impressed by the performance of clothing, which grew by 9.4 per cent, and the

group's performance in Europe. Most estimates were unchanged.

W H Smith rose 4½ to 434½p after interim results up from £17.3m to £38.6m and a statement that the four-year plan to revitalise the high street retailer was on schedule. Some analysts were still sceptical, however, with one stating that the case was not proven to buy for recovery.

Abbey National bounced 16 to 759½p after four brokers noted the comparative weakness in the shares and either turned buyer or stressed their positive stance.

UBS reiterated its buy stance and its price target of between 820p and 850p a share. Merrill Lynch also reiterated an "accumulate" rating on the shares after edging profit forecasts for the banking group up by

around one per cent. And Cazenove was also said to be recommending the stock after the shares fell more than 7 per cent over the past two weeks. Finally, Panmure Gordon turned buyer on the shares.

Zeneca added 20 to 127½p as Merrill Lynch reiterated its positive stance and £19-a-share price target at the morning meeting following Tuesday's trading update. Zeneca also agreed a three-year collaboration deal with Pharmacia of the US.

Wessex Water firmed a penny to 384½p as Merrill Lynch issued a buy note with a 450p price target.

Enterprise Oil gained 12½ to 664½p as the exploration and production group announced a successful appraisal of an oil discovery in southern Italy.

Enterprise said production at its Cerro Falcone discovery in the south Apennine area would be put on long-term production later this year. The announcement follows news of a small discovery in the Gulf of Mexico.

Other exploration stocks were also marked higher. Monument Oil & Gas, which announced a deal in Turkmenistan last week, rose 2½ to 86½p with some bid premium tipping over from the hostile takeover battle between Gulf Canada and Clyde Petroleum.

And British Borneo lifted 8½ to 130½p ahead of last night's gathering of the London oil analysts group.

First Leisure rose 18½ to 389½p on the news that Mr Michael Grade, the former Channel 4 chief executive, had been appointed chairman of the leisure group.

Analysts were torn in their response to the appointment. One said Mr Grade was a shrewd operator and should not be underestimated. Another, noting Mr Grade's comments that he would carry on with the medium-term strategy set by the present chief executive, questioned his value if he was not going to make radical changes.

Conversely, Mr Paul Statter of Dresdner Kleinwort Benson said the market believed Mr Grade would take the already highly diversified business in a new direction. But, he said, further diversification was the last thing that First Leisure needed.

Granada Group softened 11 to 87½p, with the market disappointed the annual meeting statement contained no news on disposal plans for its hotels.

Bass weakened 14 to 86½p with BZW moving the stock from a "buy" to a "hold" on valuation grounds.

Asda fell 1½ to 121½p, on

trade of 16m, with one broker said to have been trying to place some 6m of the stock.

In the engineering sector, Smiths Industries was in favour, with the shares adding 8 to 177½p after SGST recommended the stock, following a meeting with the company. TI Group gained 9½ to 548½p.

Shares in electronic components group Premier Farnell tumbled in hectic trading just before the market close. They ended the session down 59½ at 632½p, after the company warned that profits for the year ending February 1997 would fall short of market forecasts by as much as 8 per cent. Turnover in the stock was 3.2m.

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INTERNATIONAL COMMITTEE OF THE RED CROSS (ICRC) LANDMINES MUST BE STOPPED

FTSE 100 4207.5 -29.9

FTSE 250 4566.5 -18.2

FTSE 350 2086.0 -13.2

Highs & Lows shown on a 52 week basis

WORLD STOCK MARKETS

EUROPE

AMSTERDAM (Jan 29 / Fri)

Stocks

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Highs & Lows

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BERLIN (Jan 29 / Fri)

Stocks

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Highs & Lows

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NASDAQ NATIONAL MARKET

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Austria 0660 8552, Belgium 0800 15219, France 0800 900540, Germany 030 170540, Italy 06 478011, Japan 03 3257727, Switzerland 0800 552620

Dow gains on flow of solid earnings

Wary bourses unwilling to bounce

AMERICAS

US shares were modestly higher at mid-session as a number of large companies reported earnings in line with, or slightly ahead of, analysts' estimates, writes Lisa Branstetter in New York.

At 1 pm, the Dow Jones Industrial Average was 35.01 higher at 6,691.09 while the Standard & Poor's 500 rose by 3.98 to 769.00. NYSE volume was 272m shares, the yield on the benchmark 30-year Treasury hovering at just over 6.9 per cent.

Technology shares were mixed with the Nasdaq composite, which is weighted toward that sector, up 1.23 at 1,358.60 and the Pacific Stock Exchange technology index, which includes both Nasdaq and NYSE companies, adding 0.5 per cent.

Several components of the Dow reported earnings. Both Philip Morris and DuPont came within pennies of analysts' estimates, with Philip Morris slightly ahead of forecasts and DuPont modestly lower. Still, shares in both companies gained. Philip

Morris was 5% stronger at \$115.4 and DuPont added \$2 at \$100.9.

Bethlehem Steel, another component of the Dow, reported operating earnings of 12 cents per share, but it made a loss after a restructuring charge. Shares in the company added \$4 at \$8.9.

Ford also reported earnings early yesterday. Shares in the car maker, which had jumped in the early part of this month, fell 4% to \$23.4.

Dow Jones, the publishing and market data concern, jumped 2% to \$37.9 on news that Mr Michael Price, a well-known shareholder activist, had taken a stake of 4.6 per cent in the company.

IBM added \$3 at \$154.1 in the wake of its announcement late on Tuesday that it would undertake a two-for-one stock split later this year.

Calgene climbed \$1.13 or 3.2 per cent to \$72.3 on news that Monsanto had offered to buy 45.4 per cent of the company. It does not already own 7% per share.

TORONTO made a steady start, moving modestly higher during a morning ses-

sion marked by subdued trading. The Canadian market was more circumspect than Wall Street, with share price declines running ahead of gains by a ratio of 4 to 3. At noon, the 300 composite index was up 0.08 at 6,052.79.

Part of the problem was a bad start for gold shares on the back of dull bullion. Barrick Gold retreated 20 cents to C\$36.65. The mining index, excluding golds, gained 0.5 per cent and communications and media put on 0.4 per cent.

Alcan Aluminium advanced 65 cents to C\$46.75 and Newbridge Networks added 35 cents to C\$44.15. Royal Bank of Canada shed 10 cents to C\$49.55.

MEXICO CITY moved sharply lower from the opening bell with dealers blaming a surprise fall for money surplus rates. At mid-session, the IPC index was off 35.56 at 3,641.3.

CARACAS ran into profit-taking after Tuesday's strong gains when hopes for an early cut in interest rates ran round the market. At mid-session, the IBC index was 57.34 lower at 6,320.92.

EUROPE

Once bitten, twice shy. Having responded on Tuesday to encouraging US data which lost its magic in the New York afternoon, bourses were much less willing to bounce yesterday on lower than expected US durable goods orders for December: falls of 1 to 2 per cent were commonplace.

FRANKFURT saw German bunds rise, and recede after the US figures; this did nothing for a vulnerable banking sector, and a weakening dollar made its impact on cyclical. The Dax index closed 30.38 lower at 2,987.56, turnover easing from DM10.4bn to DM10.3bn.

Profit-taking carried on in banks where the big three, Deutsche, Dresdner and Commerzbank, led the sector down with falls of DM2.20 to DM2.45, DM1.57 to DM1.48 and 87 pips to DM2.25 respectively - a 3 per cent fall in Dresdner's case.

Among "dollar" stocks, the worst hit were SAP, preferred, off DM11.20 or 4.5 per cent at DM220. Yesterday delivered excellent results from the software group's Dutch competitor, Baan, but analysts were afraid that SAP might produce a nasty surprise with its own results tomorrow.

PARIS fell back but ended with the CAC 40 index significantly above 2,448.48, its worst of the day. It closed

at 2,486.01, down 17.75. Bouygues shot forward after better-than-expected final results and upbeat prospects. The shares, nervous lately in anticipation of bad news, jumped FF20 or 3.8 per cent to FF548.

Canal Plus was the day's CAC laggard, hit by unfavourable press comment and sliding FF59 or 4.8 per cent to FF1,174.

The results from Total fell short of broker expectations and the stock dipped FF2.60 to FF471.50. Elf Aquitaine lost FF14 to FF327.

Pinault-Printemps eased FF38 to FF4,350 after dull 1996 sales. There was said to be some switching into Danone, a rival retailer, which added FF11 to FF822 ahead of full results which were released after market hours.

AMSTERDAM moved lower in hesitant trading with something of a sell-off among the heavyweight international publishers: the AEX index down by 10.55 to 672.63.

Philips led the way down, slipping FF2.00 or 2.7 per cent to FF72.70. Asgint retreated FF2.00 to FF117.00 following a move from "buy" to "hold" at CS First Boston, and Stad Rotterdam dipped 30 cents to FF14.10 in spite of a forecast of strong earnings growth for 1996.

BolsWessanen gained 10 cents to FF34.10 in reaction to news of the start-up of its operations in Thailand plus

FTSE Actuaries Share Indices

FISE Actuaries Share Indices															
Jan 29		THE EUROPEAN SERIES													
Heavy changes	Open	10.30	11.00	12.00	13.00	14.00	15.00	Close							
FISE Benchmark 100	20638.80	20637.91	20637.05	20637.05	20637.41	20637.47	20637.79	20638.22	20633.21						
FISE Benchmark 200	20638.72	20637.26	20637.17	20637.35	20637.24	20637.83	20637.23	20636.75	20636.75						
		Jan 26	Jan 27	Jan 28	Jan 29	Jan 30	Jan 31	Feb 1	Feb 2						
FISE Benchmark 100	20432.48	20377.64	20396.12	20352.29	20352.29	20352.29	20352.29	20352.29	20352.29						
FISE Benchmark 200	20378.94	20378.54	20378.54	20378.54	20378.54	20378.54	20378.54	20378.54	20378.54						
Data were 1000 Euro; benchmark: 1000 Euro; 200 Euro; 2000 Euro; 3000 Euro; 4000 Euro; 5000 Euro; 6000 Euro; 7000 Euro; 8000 Euro; 9000 Euro; 10000 Euro; 11000 Euro; 12000 Euro; 13000 Euro; 14000 Euro; 15000 Euro; 16000 Euro; 17000 Euro; 18000 Euro; 19000 Euro; 20000 Euro; 21000 Euro; 22000 Euro; 23000 Euro; 24000 Euro; 25000 Euro; 26000 Euro; 27000 Euro; 28000 Euro; 29000 Euro; 30000 Euro; 31000 Euro; 32000 Euro; 33000 Euro; 34000 Euro; 35000 Euro; 36000 Euro; 37000 Euro; 38000 Euro; 39000 Euro; 40000 Euro; 41000 Euro; 42000 Euro; 43000 Euro; 44000 Euro; 45000 Euro; 46000 Euro; 47000 Euro; 48000 Euro; 49000 Euro; 50000 Euro; 51000 Euro; 52000 Euro; 53000 Euro; 54000 Euro; 55000 Euro; 56000 Euro; 57000 Euro; 58000 Euro; 59000 Euro; 60000 Euro; 61000 Euro; 62000 Euro; 63000 Euro; 64000 Euro; 65000 Euro; 66000 Euro; 67000 Euro; 68000 Euro; 69000 Euro; 70000 Euro; 71000 Euro; 72000 Euro; 73000 Euro; 74000 Euro; 75000 Euro; 76000 Euro; 77000 Euro; 78000 Euro; 79000 Euro; 80000 Euro; 81000 Euro; 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